

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wall Street's
corporate
raiders, Page 16

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World news Business summary

Iraq hits back in Gulf war flare up

Iraq retaliated against Iran for the huge explosion in the centre of the capital, Baghdad which destroyed a 15-storey building by launching an air attack on the northern suburbs of Tehran.

The attacks marked an intensification of the 53-month war between the neighbouring Gulf states. Civilian casualties were reported in both attacks.

An Iraqi missile hit another tanker in the Gulf and fighting continued in the marsh area north of Basra where Iran launched an offensive last Monday. Page 4

EEC fishing move

The EEC has almost agreed to a policy on fisheries - the most serious obstacle to Spain's entry into the Community. Page 3

Brazil government

Brazil's military regime today hands over power to an elected civilian government headed by President Tancredino Neves. Editorial comment Page 16

Maputo talks

South African Foreign Minister, P. Botha flew to the Mozambique capital, Maputo, in an attempt to salvage the countries' year-old peace treaty. Page 4

Comoros coup bid

An attempt to overthrow President Ahmed Abdallah of the Comoros Islands - the Indian Ocean archipelago - during his absence in France has been foiled, according to official radio reports.

Guadeloupe bomb

French police were sent to Guadeloupe in the Caribbean after a bomb explosion killed one person and injured eight others. Page 6

Death sentence

Turkey's martial law court sentenced a left-wing activist to death and jailed five people for life on charges including attempting to overthrow the state.

Dutch gas escape

An unknown quantity of poisonous vinyl chloride gas escaped from the Shell oil refinery in Rotterdam, but it dispersed rapidly in strong winds.

Danish strike delay

Industrial action by Danish unions in support of wage claims scheduled to start next Monday has been postponed for two weeks.

Sudan food plea

A million Sudanese children could starve to death this year unless food is rushed to the country, the United Nations Children's Fund claimed.

Bonn bill row

The Bonn Government continued attempts to end the internal row over a Bill that would make it a criminal offence to deny or play-down the importance of Nazi war crimes. Page 2

Spain student protest

Spanish state university students began a strike to protest against fee increases and demanded free education.

Finn bribe charges

Six executives of the Finnish subsidiary of the West German Siemens electronics company were found guilty of bribing civil servants to win contracts.

Briefly...

West Germany was chosen to host 1988 European soccer championship.

Britain approves Harrods takeover

THE EGYPTIAN Al-Fayed family cleared a major obstacle to its £815m (\$864m) takeover of the House of Fraser, the UK Harrods store group, when the UK Government ruled that the bid did not require Monopolies Commission approval. Page 11

WALL STREET: At the close the Dow Jones industrial average was down 1.85 at 1,280.05. Section III

TOKYO shares slipped and the Nikkei-Dow market average lost 14.23 to 12,405.83. Section III

LONDON equities were buoyed by good corporate results. Gilt was mixed. The FT Ordinary Index closed 2.7 higher at 990.1. Section III

ZINC prices rose again on the London Metal Exchange as concern grew about a shortage of supplies for early delivery. The cash price gained £15 (\$18.2) to £240 a tonne.

DOLLAR rose in London to DM 3.3945 (DM 3.3580); SwFr 2.8785 (SwFr 2.8485); FFf 10.3375 (FFf 10.2550) and ¥260.50 (¥260.15). On Bank of England figures the dollar's index rose to 154.9 from 154.2. In New York, it closed at DM 3.379; SwFr 2.8785; FFf 10.325 and ¥260.35. Page 41

STERLING fell in London to \$1.0805 (\$1.0880) and ¥281.50 (¥282.50), but rose to DM 3.6550 (DM 3.6450); SwFr 3.1100 (SwFr 3.0975); FFf 11.1725 (FFf 11.1250). The pound's exchange index rose to 71.8 from 71.5. It closed in New York at \$1.0825. Page 41

GOLD fell \$1.75 an ounce on the London bullion market to close at \$281.75. It was unchanged in Zurich at \$281.75. In New York, the Comex April settlement was \$281.80. Page 40

U.S. MONEY SUPPLY: M1 fell to a seasonally-adjusted \$572.4bn in the week ended March 4 from a revised \$572.8bn.

INTERNATIONAL HARVESTERS of the U.S. said Tenneco intended to exercise its option to purchase IH subsidiaries in France, West Germany and Denmark. Financial terms were not disclosed. Tenneco acquired Harvester's IH's agricultural equipment operations in North America and Britain in January.

CHICAGO BOARD OF TRADE is to launch a futures contract based on the FT-SE 100, the index based on Britain's 100 largest companies by market capitalisation. Page 42

OLIVETTI, Italian data processing equipment group, said parent company net profits jumped 69 per cent in 1984 to a record £237.1bn (\$110.3m). Page 19

ROWNTREE MACKINTOSH, the UK confectionery and foods group, raised pre-tax profits by 22 per cent to £74.5m (\$90.4m). Page 22

MR IRWIN JACOBS, the Minneapolis financier who controls 12 per cent of Castle & Cooke, has entered the battle for the troubled West Coast food and real estate group.

ITT, U.S. telecommunications group, has asked the Securities and Exchange Commission to rule on whether its annual meeting must consider a shareholder proposal that the company be liquidated. Page 19

TI Group, diversified British engineering group, suffered set-backs in the second half of 1984 but returned full-year trading profits of £55m (\$58.4m) up £15m. Lex Page 18, Details Page 24

DEERE, the Illinois-based agricultural equipment manufacturer, is to cut its salaried workforce by a further 800 because of the problems caused by the slump in U.S. agriculture.

TENNECO plans to exercise its options to buy International Harvester's subsidiaries in France, West Germany and Denmark. It has already acquired selected assets of Harvester's agricultural equipment operations in North America and the UK.

U.S. spending cuts package may speed progress on deficit

BY STEWART FLEMING IN WASHINGTON

THE REAGAN Administration and Republicans in the Senate have moved a step closer towards detailed negotiations on reducing the U.S. budget deficit following approval by the Senate budget committee of a major package of spending cuts.

Adoption of the budget proposal by an 11-9 vote, with Republicans in the majority, is the first sign of clear progress in the Senate towards cutting the deficit after several false starts.

The path towards any agreement between Congress and the White House remains long and tortuous, however, and the budget committee's proposal is unlikely to be more than a basis for negotiations with the full Senate Republican membership and with the Administration.

Over the past two weeks the Senate committee has consistently voted to reject most of the spending cuts advocated by President Ronald Reagan. But on Tuesday evening, the Republican members reversed themselves and adopted the proposal incorporating some of Mr Reagan's approach.

The Republicans claim that their plan would cut federal spending by \$55.1bn in 1986, bringing the projected deficit down to \$172.3bn in that year and \$101.6bn in 1988.

The budget committee began yesterday to put its proposal into legislative language requiring the Senate's various authorising committees to meet specific savings targets. But Republicans admit that the crucial next step for the party - and the challenge facing Senate majority leader Robert Dole - will be to try to fashion a budget package acceptable to the whole Senate and also to the White House.

There are no illusions in the Senate about the difficulty of this. The White House made clear yesterday that the budget committee proposal, which achieves a big proportion of its savings by limiting the rise in defence spending to 3.5 per cent (the projected rate of inflation) falls far short not only of the 8 per cent real rate of increase President Reagan has called for: it is also less than the rate of increase which Pentagon supporters in the Senate are ready to accept.

A major question, therefore, is whether, in seeking a compromise which would produce a more rapid rise in defence spending, the Republicans can retain support for some of the painful and deep cuts in spending on social programmes

which the budget committee is calling for. In this context, much of the attention will focus on whether the proposed elimination of cost-of-living increases next year for 36m retired Americans will survive a defence compromise.

How the complex budget process will proceed from here is still not clear.

Administration officials suggested yesterday that the first step will be for the Republican caucus in the Senate to hammer out a more broadly acceptable package (perhaps with White House involvement) and then for more formal negotiations with the White House to follow with the aim of bringing to the Senate floor a deficit reduction proposal which President Reagan can support.

Senator Dole is thought to be anxious to try to speed up this process so that the Senate can produce its first budget resolution before the Easter recess on April 5.

In the meantime, the House of Representatives, where the Democrats hold sway, will be continuing its deliberations on the budget.

The Democrats are moving at a much slower pace with the objec-

Continued on Page 18

Ford, GM hit by fierce competition in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

AMERICA'S two biggest motor groups both saw sharply worse results from their European operations last year.

Ford of Europe's net income for 1984 fell to only \$147m - the lowest level for 10 years - and the profit was only about half the \$281m for 1983.

General Motors' European operations suffered a loss of \$291m last year, compared with \$228m in 1983. The results show in starkest terms the different conditions in the North American and West European vehicle markets.

Riding the surge in demand in the U.S., GM achieved record net profits of \$4.5bn last year (up from \$3.73bn for 1983) while Ford's earnings of \$2.91bn were \$1bn above the previous peak reached in 1983.

The battle between the world's two largest automotive groups in Europe has undoubtedly contributed to the competitive conditions which leave little room for volume

car manufacturers to make any profits.

Since 1980, GM, the Vauxhall-Opel group, has increased its market share in Western Europe from 8.7 per cent to 11.7 per cent. Over that same period the group's losses in Europe have totalled more than \$1.2bn.

GM has been hit by high interest rates on money borrowed to finance a major expansion programme - including the Corsa Nova car plant in Spain and an engine factory in Austria.

Last year it suffered badly from the seven-week strike by West German metalworkers which halted output of Opel in that country. The dispute also hit Vauxhall in Britain which relies heavily on its West German "sister" company for cars and components.

The strike had less impact on Ford, but, like GM, its financial results have deteriorated sharply at a time when its share of the Euro-

pean car market has reached a record level.

The company won 13 per cent of the market to take European leadership for the first time last year, ending marginally ahead of Fiat, with 12.9 per cent of registrations totalling just under 10m.

Ford of Europe last suffered a loss in 1974 - \$21m - and there was a small, \$130m, profit the following year. However, for three years at the end of the 1970s the group's net income was well over \$1bn a year.

Mr Bob Lutz, who returned for a second spell as chairman of Ford of Europe last summer after the sudden departure of Mr Ed Blanch, said recently that his organisation must cut its cost base because it was not making enough profit to cover future investment.

Mr Lutz said Ford was considering whether to "cut vertically" and close a factory or to "cut horizontally" by moving some plants from double to single-shift working.

U.S. may relax curbs on exports to East bloc

By Christian Tyler, Trade Editor, in London

THE REAGAN Administration is proposing to relax its controls on American exports to the Soviet bloc with new regulations to be published today.

Bowing to persistent pressure from manufacturers, the Department of Commerce wants to allow companies to sell equipment if they can prove that the same equipment is available to the Eastern bloc on the world market.

The changes were planned before the recent visit to Moscow of Mr Lionel Oliver, Under-Secretary at the Commerce Department, but the success of that visit may have confirmed the decision.

Restrictions on the export of militarily-useful - so-called "dual purpose" - equipment would remain, but officials said last night that some high-technology goods might be freed.

The more sophisticated goods, however, the greater the burden of proof on manufacturers to show that the Soviet bloc could obtain them from foreign companies.

Mr Malcolm Baldrige, Commerce Secretary, said the new regulations were a "cautious approach" to decontrol and would not threaten U.S. national security.

The move comes at a time of mounting criticism inside the U.S. and among its military allies of the wide scope and extra-territorial reach of U.S. export controls.

The test of foreign availability has been repeatedly raised in the House of Representatives during the protracted - and still unfinished - attempt to renew the Export Administration Act of 1979.

Officials said the proposed changes had had a "positive" initial response from the Pentagon and the State Department.

The Commerce Department is allowing 60 days for discussion of the proposed change before new regulations are adopted.

Extra staff have been recruited in the past year to cope with the enormous task of identifying what is available to Comecon countries.

The Commerce Department said there was no list of goods to be decontrolled. It would be for companies to make applications, providing technical and trade data and details of the foreign sources.

No product will actually be removed from the export control list, an official said.

The Administration has recently been encouraging U.S. companies to do more in the Soviet market. The U.S. has a small share of high-tech trade with the Soviet Union.

Oil companies ponder life after BNOC

BY IAN HARGREAVES AND DOMINIC LAWSON IN LONDON AND OUR FOREIGN STAFF

OIL-PRODUCING countries and oil markets showed little reaction yesterday to the UK Government's decision to abolish the British National Oil Corporation, suggesting that the Organisation of Petroleum Exporting Countries (Opec) might have been prepared for such a development.

An official from one Opec country said the British move would strengthen the oil market by removing a body which had been forced continuously to dump its oil on the spot market and so to weaken prices.

"We would rather be in the hands of the oil majors than BNOC. They are on our side in wanting to maintain prices," he said.

Oil traders said that, following initial shock at the announcement, the tone in a thin spot market yesterday was generally positive. Trading was in a narrow range, with Brent blend for April delivery at \$27.70 - still almost a dollar below the \$28.65 official BNOC price.

BNOC officials meanwhile began the process of dismantling their business. Attention yesterday focused on four points:

● Arrangements for setting North Sea prices during the seven months it is expected to take for legislation abolishing BNOC to reach the statute book.

● Who, in the absence of BNOC, will trade oil for smaller oil companies which have no trading departments of their own?

● Negotiation over what in future will constitute the price of North Sea oil for taxation purposes - the tax reference price. Will the removal of BNOC and the reduction in incentive for major integrated companies to "spin" oil - sell it and buy it back in the spot market - undermine the existence of the highly volatile spot market in Brent blend?

● What will be the shape of Britain's system for securing oil supplies in a crisis without BNOC's control over 51 per cent of North Sea oil through its participation agreements with oil companies?

Pricing arrangements for the period between BNOC's demise and the creation of a ramp authority, the Government Oil Pipeline Agency (Gopa), were still under discussion yesterday.

BNOC is expected to announce shortly the price it will pay for March supplies of oil (it abandoned efforts to set a selling price in January). The expectation in the oil industry is that BNOC's loss making \$28.65 price will be allowed to continue for March, but not beyond then. This will have an immediate negative effect on oil companies

Royal Dutch/Shell, the multinational oil group, achieved record net income of £3.37bn (\$3.62bn) in 1984 against £2.89bn in 1983. Shell's profits were only 3 per cent higher in dollar terms, however, and shares of Shell Transport and Trading lost 2p to 175p on the London Stock Exchange. The group reported strong profits in production but large losses in downstream operations. Details, Page 24; Lex, Page 18

which are net sellers of North Sea crude.

New trading mechanisms will also have to evolve as BNOC winds down. Smaller companies will probably have little alternative but to market their oil through larger oil companies - a point which was the source of some bitterness yesterday.

"The Government has abolished BNOC because, politically, it believes in a free market. Brother, if they think that the oil majors believe in the free market, they aren't living in the real world," said the chief executive of one small North Sea producer last night.

The larger, integrated oil companies were by and large content yesterday about the decision on BNOC, although they still have one major worry: the tax reference price.

There was speculation that Mr Nigel Lawson, Chancellor of the Exchequer, might in his budget next Tuesday move to resolve this matter by declaring the Government's intention to develop some kind of public formula for determining the taxation value of oil, rather than leaving it to retrospective assessment on the basis of individual transactions.

In the past, the official BNOC price has played an important role in setting the tax reference price, and companies fear they could face protracted arguments with the Inland Revenue and uncertainty about the net value of their North Sea output.

The indications from officials last night, however, were that tax reference pricing will be left to individual assessments on the basis of actual transactions in the future.

Agreement was widespread yesterday that the removal of the BNOC official price - out of line with market realities - would discourage the integrated companies from dumping oil on the spot market.

Continued on Page 18

Spot oil prices, Page 40

Reuters and Telerate to expand services

BY CHARLES BATCHELOR IN LONDON

REUTERS and Telerate, two of the world's leading suppliers of financial information systems, yesterday announced separate deals which will strengthen their hold on the rapidly growing world market for business data.

Reuters is to link up with Instinet, a U.S. supplier of a computerised system for trading shares, in a move which could lead to the creation of an automated trading system embracing stock markets around the world.

Telerate, Reuters' main rival in providing U.S. bond and money market information, is on the verge of signing an agreement to supply its data to International Market Net (Imnet), the information and office automation system to be launched by IBM and Merrill Lynch later this year.

Reuters will market Instinet's equity trading services, which covers U.S. stocks and UK, Japanese and South African stocks in

American Depository Receipt form, outside North America.

It plans to start in the UK and later to expand the service to all other major world stock markets. Reuters is the only information service to provide a dealing service to its customers but this is currently restricted to bonds, bullion and foreign currencies.

Reuters and Instinet subsequently plan to add shares quoted on stock markets outside the U.S. to the system. They have been holding talks with the London Stock Exchange with the aim of bringing in UK stocks first.

Mr Bill Lupien, chairman and founder of Instinet, said: "You just press a couple of keys and in one to two seconds you have a hard copy execution of the trade anywhere in the U.S."

Reuters will market Instinet's equity trading services, which covers U.S. stocks and UK, Japanese and South African stocks in

Mubarak wins UK backing for initiative

By Robert Mauthner in London

EGYPTIAN President Hosni Mubarak, who failed in his attempt to persuade the U.S. Administration to play an active role in resolving the Arab-Israeli conflict, yesterday won the backing of the British Government.

Mrs Margaret Thatcher, the Prime Minister, assured Mr Mubarak at dinner in London last night of the British Government's support for the efforts of Egypt and Jordan to promote an Arab dialogue with Israel.

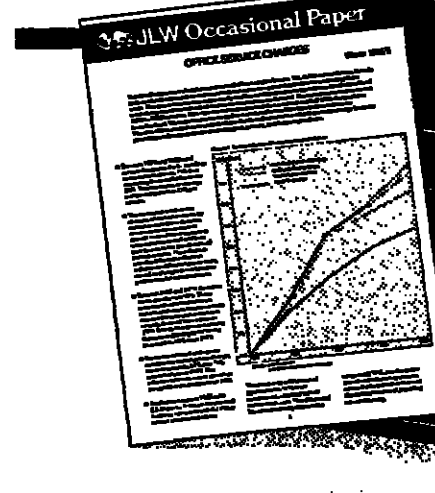
Mrs Thatcher said in Washington last month that the time was propitious for moves to find a Middle East settlement. Mr Mubarak's proposal is considered to be a step in the right direction.

U.S. officials made clear that the Administration could not accept the

Continued on Page 18

Lebanon rift unresolved; Israel Cabinet divided, Page 18

Facts and Figures Behind the Commercial Property Scene...



- 80% of new office floorspace completed in Greater London during 1984 was in the South and Southwest
- Office development in 1984 slowed to 50.6% of 1983 activity.
- The cost of office services rose by 75% in 5 years - and some elements by over 90%.
- Property investment showed signs of recovery in 1984.

All these and many other facts are given in 3 new publications freely available from JLW Information Desk, Hanover Square, 01-493 6040.

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EUROPEAN NEWS

Which publicly-quoted company will spring the next high-tech product on the marketplace? One that will utilize computers and lasers to capture the imagination and attention of users and share investors worldwide? Will it be one of the giants, like IBM or Hewlett Packard, Data General or DEC? Or one of the up-and-comers like Apple, Commodore or Sinclair? Or will it be a newcomer?

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Bonn bid to end war crimes bill row

BY RUPERT CORNWELL IN BONN

WITH the painful 40th anniversary commemoration of the end of the second world war less than two months off, the West German Government was yesterday struggling to settle an internal row over a pending bill that would make it an automatic criminal offence to deny or play down the importance of Nazi war crimes.

The so-called "Auschwitz lie" bill has been before parliament ever since its approval by the previous Social Democrat (SPD)-led Cabinet, in one of its last decisions on September 28 1982. But it was due back in the Bundestag last night for a discussion which promised to be heated and emotional.

The argument is essentially between the smaller Free Democrat (FDP) party and the Christian Democrats (CDU), backed by their smaller Bavarian ally the CSU. Chancellor Helmut Kohl has already signalled that he opposed the proposals in their present form.

But the FDP, like the opposition SPD, is insisting that the original or at least a very slightly amended alternative — go before parliament for a free vote. The CSU in particular has come under bitter attack, for putting a desire to attract far-right votes before the need to protect Germany's image abroad.

The Christian Democrats main-

tain that such a law would be counter-productive, by doing no more than offering a guaranteed public platform in court for Neo-Nazi extremists to air their views.

But Herr Alfred Dregger, the CDU/CSU floor leader in the Bundestag, has added to the embarrassment by suggesting that if the bill were to be passed in its initial shape, it should be widened to cover crimes committed during the mass expulsion westwards of 14m Germans — 2m of whom died in the process — from their homes in the former Eastern provinces of the old Reich, now part of Poland and the Soviet Union.

The chances yesterday were that a form of words could be agreed to settle all parties. However, to the discomfort of the Government, Herr Heinz Gallsinski, a former Auschwitz inmate and now leader of Berlin's Jewish communities, has warned that West Germany's reputation in the outside world hinged on the measure going through in its original form.

Appealing to President Richard von Weizsäcker to use his moral influence to that end, Herr Gallsinski declared that the present situation, where victims of Nazi crimes had to make formal complaint before legal action could start, was no longer acceptable to German Jews.

OECD calls on Dutch to lift profit levels

BY LAURA RAUN IN LONDON

HIGHER profits and greater labour flexibility are needed in the Netherlands to erode the persistently high unemployment and to bolster the country's sluggish economic growth, according to the Organisation for Economic Co-operation and Development (OECD).

In its annual survey on the Netherlands, the OECD notes that economic growth and employment performance have been among the worst in the organisation for a decade.

The rapidly rising number of women in the workforce, high real labour costs and narrow wage differentials are blamed for the stubbornly high jobless rate, currently around 15 per cent. Lagging economic expansion is attributed primarily to a deteriorating competitive position and over-ambitious so-

cial-security system.

The Paris-based group says that progress has been made in rectifying these imbalances during the current centre-right Government's period in office since the end of 1982. Moderating wage rises have led to a noticeable improvement in profitability in the non-gas sector while social security premiums will have been trimmed 4 per cent by the end of this year.

Despite the gains, however, more must be done. The OECD recommends a widening of the wage differential between minimum and average incomes, shorter working hours, more part-time jobs and better on-the-job training. Greater wage differentiation may be the most difficult, though, in light of the strong Dutch tradition of egalitarianism.

Yugoslavia approves \$300m IMF credit terms

By Aleksandar Lebl in Belgrade

YUGOSLAVIA'S parliament yesterday approved the terms of a \$300m (\$272m) one-year credit being sought from the International Monetary Fund in support of new rescheduling arrangements with both government and commercial bank creditors.

Mr Vlado Klemencic, Finance Minister, told parliament that the IMF deal foresees a hard currency balance of payments surplus of \$900m this year, up from \$769m in 1984 but below the country's own target figure of \$1.65bn.

Other terms of the arrangement as revealed by the Minister yesterday are less harsh than many bankers expected, although the IMF has resisted Yugoslavia's proposal for the arrangement to contain only descriptive policy aims, insisting instead on a number of quantitative targets.

The IMF has accepted Yugoslavia's argument that the inflation rate in the early months of this year has been distorted by the effects of a price freeze between January and April 1984.

As a result, it has softened earlier requirements on adjustment of interest rates and the dollar exchange rate. The exchange rate will still have to be changed to compensate for the difference between Yugoslavia's inflation — which was 63 per cent in the year to January — and the inflation rate of main Western trading partners, but Yugoslavia will have more time to do this.

As reported earlier, interest rates will no longer have to rise to match inflation by April 1, but will instead increase by a maximum of four percentage points to 58 per cent.

And the previous formula of fully matching inflation has been used, they could have risen as high as 70 per cent. Mr Klemencic said the IMF's executive board is to approve the credit soon which will pave the way for further rescheduling talks with other creditors over \$5.7bn in debts falling due between 1985 and 1988.

Talks with governments will start on March 25 in Paris and with banks in mid-April, possibly in Belgrade.

Hungary's leaders see living standards set to improve

BY DAVID BUCHAN IN BUDAPEST

HUNGARY'S LEADERS will have some genuine ground at their Communist Party Congress later this month for assuring a party rank-and-file, grown restive at five years of economic stagnation, that living standards will improve in the rest of the decade, officials in Budapest say.

Mr Miklos Pulos, deputy head of the National Planning Office, yesterday forecast that, after a fall of 6.7 per cent in the past five years, real wages in state industry would start to increase by up to 1 per cent this year and continue upwards at that pace in 1986-87.

Over the next five years, national income would grow on average, on the most optimistic projection, by up to 3 per cent, investment by 25 per cent and personal consumption by 8-9 per cent.

The impact of the latest round of price increases in January appears to have hit the public harder than previous rises, and at the party Congress, starting on March 25, the leadership is expected to be somewhat on the defensive.

At the last party Congress in 1980, delegates were assured

that living standards would at least be maintained if not increased, because of the need to get the country's external finances in better order.

But the external economic improvement since then seems real. Last year's hard currency trade balance amounted to \$803m (\$548m), according to Mr Tibor Antalfi, a director at the Foreign Trade Ministry.

"This year will be the first for some time in which we do not have to increase substantially our trade surplus," he said.

This year will also be the first in which Hungary faces heavy debt repayments, with \$1.5bn in principal due, according to national bank officials.

To ride out its 1985 liquidity crisis, Hungary took on several short-term loans of up to three years, which mature this year. National bank officials are assuming that, if the 1984 current account surplus of \$300m can be matched this year, the 1985 borrowing requirement will be about \$1.2bn.

But World Bank loans, partly in co-financing operations with commercial banks, will amount to nearly half of this, and Hungary would appear to have little difficulty in raising the rest.

Poland hesitates again on signing rescheduling pact

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND HAS repeated that the country's 17 major Western creditor governments must pledge new trade credits before an agreement rescheduling \$12bn (£10.9bn) worth of payments which fell due between 1982 and 1984 can be signed.

The message was contained in a major policy speech delivered yesterday by Mr Stefan Olsowski, Foreign Minister to the Polish Parliament.

The speech came after the breakdown of a round of debt talks in the Paris Club last week and in the face of differing attitudes by Western governments to the issue of new trade credits.

Some are insisting that Poland sign the 1982-84 agreement which has already been initiated in the Paris creditors'

club before they will start bilateral credit talks, while others such as Belgium have already agreed to meet before the signing.

A request for additional interest payments by the West Germans aroused the ire of the Poles and led to the breakdown of last week's Paris Club meeting which was originally supposed to have discussed the rescheduling of payments falling due this year.

Another round of talks is planned in Paris on April 25.

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EUROPEAN NEWS

Ten settle on fisheries stance for entry talks

BY QUENTIN PEEL IN BRUSSELS

THE TEN EEC member-states have virtually agreed a common position on fisheries, the most difficult subject still to be resolved in the membership negotiations with Spain which are supposed to be completed next week.

The deal would involve allowing Spain to join the Common Fisheries Policy (CFP) from the moment it joins the Community, instead of having to wait for a period of between eight and 15 years, as previously proposed and rejected out of hand by Madrid.

However, the plan would still restrict the huge Spanish fishing fleet to a fraction of its potential catch in EEC waters, and totally exclude the area of the so-called Irish Box, as well as most of the North Sea, from Spanish access.

The compromise put forward by the Italian presidency of the EEC, and thrashed out over the past two weeks since the last abortive meeting of Foreign Ministers, appears to have reconciled the hard-line positions of the five leading EEC fishing nations—Britain, Denmark, France, Ireland and West Germany—with the rest of the Community.

Italy also hopes to reach an agreed negotiating position on the other outstanding issues—agriculture, social affairs and budget contributions—on Sunday.

France appoints new ambassador to India

BY DAVID HOUSEGO IN PARIS

FRANCE YESTERDAY announced the appointment of a new ambassador to India bringing to an end one of the most bizarre episodes in recent French diplomatic history.

M Serge Boidevaix, the former ambassador, was asked to leave New Delhi by the Indian Government in early February in the wake of the scandal over the uncovering of a spy network.

It was one of the rare instances anywhere in the world where one government has retaliated against another by demanding the recall of an ambassador.

The French authorities have always denied that M Boidevaix was expelled. They have maintained the fiction that his departure was perfectly normal.

Western diplomats in Paris said the Indian Government took the extreme step of asking M Boidevaix to leave because France had fully penetrated India's intelligence services and had access to the country's most closely guarded secrets.

The new ambassador named yesterday is Jean-Bernard Merimee, currently ambassador to Australia.

EEC steel demand scarcely increasing

By Paul Cheeswright in Brussels

Steel demand in the European Community is scarcely increasing and it does not look as if there will be the normal seasonal revival.

This gloomy assessment of the likely situation on the steel market for the second quarter of this year was published yesterday by the European Commission, the guardian of the EEC's system of price controls and production quotas for steel-makers.

The Commission's analysis underlines the reason for the imposition of tight production quotas for the second quarter, announced last month. But it also inevitably raises doubts about whether an increase in minimum prices will hold.

Projections of output and demand suggest that the revival seen in the industry last year is flattening out. At current levels of production, output of crude steel should reach 29m tonnes in the current quarter. The Commission expects it to be the same in the second quarter.

Last year, production was more than 30m tonnes in both the first and second quarters, and although it slipped back in the third for seasonal reasons, it came up to 30.24m tonnes in the final quarter.

Two main reasons are being advanced for the flattening-out of production levels—the lower level of stocks building and the slowing rate of exports.

On a Community-wide basis, stocks increased through the first three quarters of last year, but have been diminishing ever since.

Exports reached 6.92m tonnes in the third quarter of last year but are estimated to have slipped to 5.5m tonnes in the last quarter.

They should reach 6m tonnes in the current quarter, before declining in the face of continued restrictions on the U.S. market and stiffening competition on the export markets.

Community steel consumption topped 26m tonnes in the first two quarters of last year and reached 27.64m tonnes in the final quarter. But this year it has slackened off to an estimated 25.5m tonnes.

Deutsche Bank board member comes out with fists flying

BY JONATHAN CARR IN FRANKFURT

DR ECKART VAN HOOVEN is a banker, not a boxer. But he came out of his corner with fists flying at a Frankfurt conference this week. His audience, gathered to hear about bank marketing and automation, hardly knew what had hit it.

The shock was the greater since Dr van Hooven is a member of the executive board of Deutsche Bank, that august institution whose leaders seem to compete with one another in being souls of discretion.

This time, Dr van Hooven, a big comfortable-looking man who will be 60 this year, cast caution to the winds.

High on his list of *hates* were those West German banks which sold their customers' loss of travellers' cheques from a thriving foreign rival named American Express.

That Dr van Hooven charged, as was though "Mercedes salesmen rode to visit their customers in an Opel."

The Europeans had a perfectly good alternative of their own, the Euro-travellers' cheque, Dr van Hooven stressed—and he should know. He was

a key architect of the Eurocheque and has for years been in charge of the Deutsche Bank's individual customer business, winning the unofficial title of "Mr European retail banker."

Dr van Hooven made plain he had little time for non-banks which were ever more active in the financial services market, but left the crucial task of customer advice to the banks.

"No one can seriously expect that we will stand for that kind of division of labour for long," he declared.

Pausing only to hit at the savings banks and the building societies for alleged resistance in competition, Dr van Hooven reserved a major salvo for the Bundespost, the federal post office.

This was using its monopoly position in communications and "aggressive" advertising to drive ever further into banking territory, Dr van Hooven charged.

Eventually, he claimed, it planned to become a full bank, planning to become a full bank, planning to become a full bank, planning to become a full bank.



Dr Eckart van Hooven

by a Bundespost official in the audience.

At least some of those present felt this was a case of the pot calling the kettle black.

After all, Dr van Hooven was the architect in 1983 of a scheme linking savings with life insurance, which the

insurance companies wrathfully complained was intruding on their territory.

Allianz, the insurance market leader, was even toying with a scheme to hit back by going into banking of some kind.

Unperturbed, Dr van Hooven pointed out that between 1970 and last year, the share of the banks in private wealth accumulation in West Germany (savings accounts and so on) had dropped from 53 per cent to 38 per cent, while that of the insurance companies had risen from 15 to 33 per cent.

No one should be surprised if the banks now sought to recapture lost ground, he said.

Dr van Hooven ended with a strong appeal to all banks to co-operate to offer better customer service—but there were some knitted brows all the same.

With banks becoming involved in insurance, insurers eyeing banking, the Bundespost flexing its muscles, and a Deutsche Bank board-member reading the Riot Act—things were uncomfortably not as they used to be.

Basque government condemns violence

By Tom Burns in Madrid

THE BASQUE Regional Government, controlled by the moderate Basque Nationalist Party, has issued a key document condemning violence which Madrid government leaders yesterday hailed as a decisive break with past ambiguities.

In a related development, the Basque Parliament yesterday adopted a motion which expressly urged Basques to oppose violence resolutely and called on Eta, the separatist organisation, to surrender its weapons.

The significance of such calls is that the leadership of the Basque Nationalist Party (PNV) has aligned itself with the prevailing Madrid policy of total opposition to Eta.

The PNV has effectively broken the previous tacit alliance between Basque-based parties, essentially between the PNV and the extremist pro-Eta coalition known as Herri Batasuna, by which the so-called "nationalist family" closed ranks to oppose the central government.

Yesterday's developments emphasise the extent of a changed attitude among the PNV leadership and are the consequence of the appointment by the party at the beginning of this year of Sr Jose Antonio Ardanza as Lendakari, or Chief Minister, of the Basque Government.

Sr Ardanza replaced Sr Carlos Garaikotxea, Lendakari since the onset of home rule in the Basque country in 1980, who lost the confidence of the PNV leadership and was forced to resign.

One of Sr Ardanza's first moves was to establish a legislative pact for the Basque Parliament with the Socialist Party, which is the majority party nationally, but forms the opposition to the PNV in the Basque Assembly.

The extensive document issued by Sr Ardanza's executive said all Basques shared the responsibility to stand up to violence. Basques had to "overcome the fear of fear," and could make no compromise with "those who kill, those who back them (the killers) and those who remain silent."

The measured language of the document was a radical departure from previous Basque government statements that tended cryptically to condemn violence "from all fronts."

U.S. cautious on quick thaw with Moscow

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration yesterday sought to soft-pedal expectations of a rapid breakthrough in U.S.-Soviet relations following the power change in Moscow and President Ronald Reagan's offer of a summit meeting with Mr Mikhail Gorbachev, the new Soviet leader.

Although Mr Gorbachev appeared to have been cordial at his Moscow meeting with Vice-President George Bush on Wednesday, White House officials warned against expecting "anything dramatic anytime soon."

While Mr Reagan wanted to get off on the right foot with the new Soviet leader, one White House official said, "We expect this to be a long road. The Russians don't seem to be in any hurry."

Mr Richard Burt, Assistant Secretary of State for European Affairs, warned that the West should be careful "not to draw premature conclusions that there has been a change of attitude in Moscow."

It would be dangerous to assume too quickly that Mr Gorbachev "represents a new breed or will usher in a new era in international politics."

Mr Burt was speaking during a brief stopover in Iceland by Mr George Shultz, the U.S. State Secretary, and other senior U.S. officials on the way back from the funeral of President Konstantin Chernenko.

Mr Gorbachev appeared to have a strong power base and had already shown willingness "to start improvements in all fields," Mr Burt said.

He added, however, that to stay in power, Mr Gorbachev would have to work with different Soviet interest-groups, including the military, and it would not be easy for him to make sudden changes.

Mr Gorbachev was more at ease than his predecessors in dealing with the West and had even achieved a kind of popularity with Western public opinion with his apparent liking for jazz, whisky and good clothes, Mr Burt said. "But that has little bearing on his real policy."

In Washington, White House officials said that Mr Reagan

wanted to hold the proposed summit meeting in the U.S. because he believed that Mr Gorbachev would be highly impressed by such a visit.

Peter Biddell, Political Editor, adds: The British government retains major reservations about both the justification and the practicality of the Reagan Administration's Strategic Defence Initiative (SDI)—the "Star Wars" project—but believes it can best influence U.S. policy by avoiding public criticisms.

Senior Ministers are worried that the proposals represent a major escalation in the arms race. But they regard as naive recent suggestions by both Mr Edward Heath, the former Prime Minister, and Mr Denis Healey, the Shadow Foreign Secretary, that European countries should jointly and publicly criticise the U.S. over SDI.

The British view is that its influence can best operate by encouraging closer contacts with the Soviet Union and by privately encouraging the principal U.S. response to the Geneva talks.

In public, the UK will continue to stress a distinction between research on SDI, which it supports, and full testing and deployment, which must be negotiated under the terms of the anti-ballistic missile treaty of 1972.

AP adds from Geneva: The U.S. and the Soviet Union held a second round of nuclear arms control talks here yesterday, following the resumption of their negotiations after a 15-month break last Tuesday.

Mr Joseph Lehman, the U.S. delegation spokesman, described the meeting as "a businesslike session in an atmosphere of mutual respect."

For the first time since the negotiations resumed, all the main negotiators from both delegations, led respectively by Mr Max Kampelman of the U.S. and Mr Viktor Karpov of the Soviet Union, were present.

Mr Lehman confirmed that the negotiations would split into three groups, dealing with strategic nuclear missiles, intermediate range nuclear forces (INF), and space weapons.

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OVERSEAS NEWS

Iranian attack on bank in Baghdad

BY ROGER MATTHEWS, MIDDLE EAST EDITOR, IN LONDON

A HUGE explosion wrecked the headquarters of the Rafidain Bank in Baghdad yesterday as Iraq and Iran continued their attacks on each other's capitals.

In the Gulf, another tanker was hit by an Iraqi missile and fighting has continued in the marsh area north of Basra where Iran launched an offensive on Monday.

Iran claimed that the Rafidain bank had been struck by a long-range missile, but the Iraqi authorities described the explosion as the work of Iranian saboteurs.

Eye witnesses reported that the upper floors of the 13-storey building in the heart of Baghdad's commercial area had been destroyed and other buildings in the vicinity, including the central bank, had been damaged.

Iraq immediately responded by launching another air attack on the northern suburbs of Tehran. At least three rockets hit the general residential area where Ayatollah Khomeini, Iran's religious leader, lives much of the time. At least three people were reported killed.

Iraqi aircraft also raided the city of Tabriz, prompting a warning from Ali Akbar Huseini Rafsanjani, the speaker of the Iranian Parliament, that further attacks would lead to Iran unleashing its missiles against many more Iraqi targets.

"The vicious attacks of the Iraqi regime have taken us to the point at which we did not wish to arrive," he said.

Ivory Coast poised to accept IMF credit

BY PETER BLACKBURN IN ABIDJAN

THE IVORY COAST is shortly expected to sign a letter of intent for a new one year stand-by credit from the International Monetary Fund.

It would be similar in size to the SDR 82.75m (\$78.9m) credit approved last year and would be accompanied by further measures to restore the economy.

Priority would be given to reducing internal debt estimated at CFA 70bn (\$135m) which has been a heavy burden on local industry, particularly construction companies. Continued efforts would be made to cut public expenditure and reduce the balance of payments deficit.

The new IMF agreement would pave the way for negotiations with the Paris Club of official creditors to reschedule medium-term debt falling due this year.

The Government only this week signed the final official bilateral rescheduling agreement with the U.S. after the global agreement last May for 1984 debt.

The Ivory Coast last week signed an agreement in Paris with commercial creditors to reschedule nearly \$500m of principal due between December 1 1983 and December 31 1985.

At the same time the Ivory Coast became the first African country to obtain fresh money along with a rescheduling.

China cuts credit for unprofitable businesses

CHINA'S Industrial and Commercial Bank will give little or no credit to unprofitable businesses this year, according to a China News Service report quoted by Reuters in Peking.

A bank conference in Peking decided to limit help for lame-duck concerns with poor management, long-term losses or unmarketable products, the agency said.

Instead, the bank aims to support manufacture of high-quality light industrial goods and textiles, consumer durables and profitable export products.

Taiwan appoints economy minister

TAIWAN has named Lee Ta-hai, the head of Chinese Petroleum Corporation, as Minister of Economic Affairs two days after the previous minister resigned over the country's biggest ever financial scandal, Bob King reports from Taipei.

Mr Lee, 66, is a chemical engineer who has worked for the state-owned petroleum monopoly since 1955. He succeeds Hsu Li-teh, who resigned amid mounting criticism of his failure to curb irregularities at the Tenth Credit Co-operative Bank during his term as Finance Minister from 1982 to 1984. Disclosures of the irregularities a month ago led to a run on the bank.

Bangladesh restricts foreign investment

Bangladesh has stopped investment by foreign interests in sectors which do not need foreign technology, Reuters reports from Dhaka.

However, Mr Mohammad Nasiruddin, director general of the Department of Industries, said the Government would welcome outside investment in a number of capital intensive industries.

India to raise train fare prices

The Indian Government proposed sharp increases in train fares and freight charges yesterday to raise Rs 4.95bn (\$952m) for the state-run railway system, AP-DJ reports from New Delhi. Mr Bansi Lal, Railway Minister, told Parliament that the increases would enable his ministry to make a profit for the first time in several years.

South Africa in bid to salvage pact with Mozambique

BY ANTHONY ROBINSON IN JOHANNESBURG

SENIOR South African officials flew to the Mozambican capital Maputo yesterday for talks aimed at salvaging what remains of the Nkomati agreements signed between the two countries on March 16 last year.

The South African delegation was headed by Mr Pk Botha, the Foreign Minister, and General Magnus Malan, Minister of Defence. The Mozambican side was headed by General Sergio Vieira, Minister of Security and chief Mozambique member of the joint security commission set up at Nkomati to monitor the security aspects of the treaty.

General Vieira is one of the more orthodox pro-Moscow figures in the Frelimo Government.

Under the terms of the Nkomati accord, Mozambique agreed to curb the activities of African National Congress (ANC) forces based on its territory while South Africa agreed to drop its support for the rebel Mozambique National Resistance (MNR).

Mozambique moved swiftly to eject the ANC from its Mozambique bases and thus dealt a severe blow at the ANC's ability to strike at targets in South Africa.

Pretoria insists that it has complied with its side of the bargain both by stopping all support for the MNR and in seeking on several occasions to arrange ceasefire between MNR and Frelimo.

However, the MNR has stepped up its guerrilla activities inside Mozambique since Nkomati and Maputo has charged Pretoria with not doing enough either to prevent incursions into Mozambique from South African territory or to curb the activities of MNR supporters among the strong Portuguese ex-colonial population in South Africa.

Faced with a deteriorating internal security situation which has placed Maputo under a virtual siege and cut off or damaged most internal surface communications and power lines, Mozambique has threatened to abrogate the treaty with South Africa and look to both the U.S. and the Soviet Union for future assistance.

The Soviet Union has already stepped up its military and economic assistance in recent months while the U.S. Government has supplied 115,000 tonnes of grain this year and has also offered its first limited military assistance.

Mr Bob Hawke, the Australian Prime Minister, said last night that Australia's federal budget deficit for 1985-86 is to be reduced in money terms. As a percentage of gross domestic product, the deficit will be cut from 3.3 to approaching 2.5.

The announcement should win plaudits for the Hawke Government, which has suffered a run of self-inflicted misfortune since it was re-elected three months ago.

Australia's businessmen will welcome the announcement as a further sign that Labor is resisting temptations to embark on a social spending spree. Widespread expenditure cuts will be inevitable.

The announcement will also be good for interest rates and the Australian dollar.

The Business Council of

BUSINESS LAW

Some U.S. voices of reason

BY A. H. HERMANN, LEGAL CORRESPONDENT

THE INTRANSIGENCE of Judge Harold Greene of the Federal District Court in Washington has certainly inconvenienced the British Government

by making it necessary to postpone the privatisation of British Airways: it may have even embarrassed President Reagan's Administration—or those of its department which do not wish to have their foreign relations spoiled by exorbitant antitrust litigation.

However, Judge Greene's radicalism may yet prove to be a blessing in disguise. It has provoked some U.S. judges and legislators to have second thoughts on the merits of an unbridled extraterritorialism in the application of U.S. law.

The first and immediate reaction came from the Federal Court of Appeals about a year ago in the course of reviewing one of the interlocutory decisions made by Judge Greene. It was reported in this column on March 29 1984: Circuit Judge Wilkey (as he then was), though a staunch extraterritorialist, said that international law was not a suitable basis for litigation in disputes of this kind, and Judge Starr, in a dissenting opinion, strongly attacked the long-arm tactics of the District Court.

This sweet voice of reason was followed in November 1984 by a denial of the U.S. court's jurisdiction in the antitrust suit of *McGlinchy v Shell*.¹ On December 27 1984, another Federal Appeals court refused to apply U.S. antitrust law in *Timberlane II* because foreign interest appeared to the court stronger than U.S. interest, and this was followed by an introduction of a Bill by Senator DeConcini on February 6 1985, seeking statutory confirmation of such respect for comity.

Finally, on February 26, Circuit Judge Scalia strongly underlined the importance which the presumption of only territorial reach of U.S. laws has for sparing the Executive Branch embarrassment in handling foreign relations. His was a dissenting judgment in a case where the majority extended—rightly I would say—accident liability of the U.S. government for acts or omissions of its servants to the legal no-man's land of Antarctica.

Of the decisions referred to above, that in *McGlinchy v Shell* is of particular interest because it is one of the first to interpret the 1982 amendments to the Sherman Act. These exempt from U.S. antitrust law conduct

that lacks the requisite domestic effect, even where such conduct originates in the U.S. or involves American-owned companies operating abroad.

The court held that this exemption applied to the allegedly anticompetitive activities of Shell International Chemical Company (Sicc). Moreover, while in the past U.S. courts have often assumed personal jurisdiction over foreign companies on the slightest pretext, in this case the court concluded that Sicc's activities were not sufficiently pervasive to subject it to general personal jurisdiction in the U.S.

There is a school of thought which would avoid legislative restrictions of the extraterritorial application of U.S. law by relying on the courts' respect of comity, that is by their balancing the interest of the U.S. and of foreign countries involved in a particular case. Such a balancing test was outlined for the first time in the U.S. Court of Appeals for the Ninth Circuit when dealing in 1977, with the complaint of Timberlane Lumber Company that the Bank of America conspired with others to prevent Timberlane from milling timber in Honduras and exporting it to the U.S. Dealing with the *Timberlane* case for a second time, the court applied this test and concluded that U.S. interests did not predominate over foreign interests so as to justify an extraterritorial application of U.S. antitrust laws.

The idea that the harmful consequences of the long-arm practices of U.S. courts could be avoided by judicial self-restraint and respect for important interests of other states, was also adopted by Judge Weis Jr. in the U.S. Court of Appeals for the Third Circuit, but is by no means generally accepted in the U.S. or in Europe. The Berlin Court of Appeal, for example, to which all appeals from decisions of the Federal Cartel Office go in the first instance, denies that comity is part of international law. The attempt by Senator DeConcini to have it entered in the U.S. statute book is therefore of considerable interest.

Yet even if the U.S. courts should be guided, as proposed in the Bill, by the balance of U.S. and foreign interests when deciding whether to assume jurisdiction in antitrust matters, it would still remain a great gamble for foreign parties to rely on such a highly subjective test. U.S. interests,

seen from greater proximity, are likely to loom larger than less familiar interests and legal policies of distant countries.

However, foreign companies could be helped by some of the provisions of the Bill if it is ever passed. These would make the courts consider jurisdiction early on as a preliminary issue and would extend the doctrine of the "most convenient court" to antitrust cases.

Finally, a few more words about the recent dissenting opinion of Circuit Judge Scalia based on "the canon of construction which teaches that legislation of Congress, unless a contrary intent appears, is meant to apply only within the territorial jurisdiction of the U.S." This presumption against the extraterritorial application of U.S. law was employed by the judge as an argument against the extraterritorial reach of *Merita John Beattie v U.S.* which extended the waiver of sovereign immunity (contained in the Federal Tort Claims Act) to claims arising in Antarctica.

The litigation arose out of the crash of an Air New Zealand aircraft in which all persons on board were killed. It was alleged that the crash was due to the negligence of the U.S. navy air traffic controllers at a naval air station situated in the Antarctic region.

Judge Scalia's argument was further strengthened by a provision of the Act which excludes any claims "arising in a foreign country." However, the majority opinion, the last written by Malcolm R. Wilkey in his capacity of Senior Circuit Judge of the Federal Court of Appeals in Washington, held that Antarctica was not a foreign country even if it was not part of U.S. territory. U.S. law could be extended to it in the same way as it could be extended to events on the high seas or in outer space.

Though I like Scalia's principles better, I prefer Wilkey's conclusions. Law, like nature, abhors a vacuum.

¹ U.S. Court of Appeals D.C., Nov. 13, 1984 and 83-1281.

² *Wm. J. McGlinchy et al v Shell Chemical Co et al*, U.S. District Court, North District of California, No. C-84-0474-SC.

³ *Timberlane Lumber Co v Bank of America*, U.S. Court of Appeals, Ninth Circuit, No. 83-3008, 1985-1 T.C. 64-26.

⁴ S. 397, A Bill to amend the Sherman Act and the Clayton Act to modify the application of such Acts to international commerce.

⁵ *Merita John Beattie et al v U.S.*, No. 84-5413, U.S. Court of Appeals, D.C., unreported.

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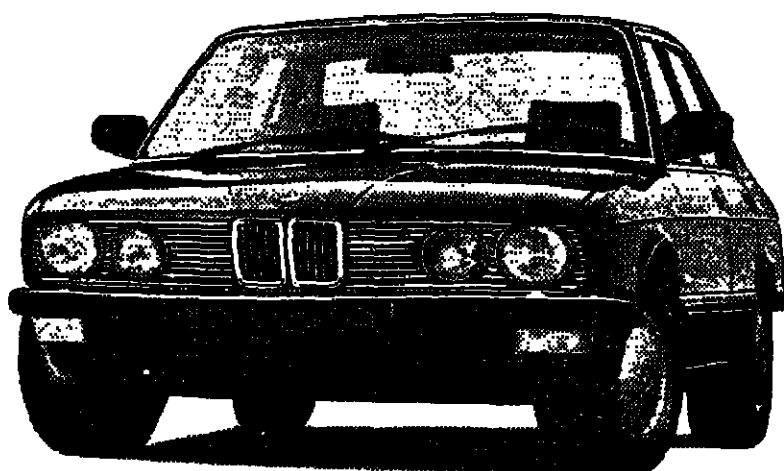
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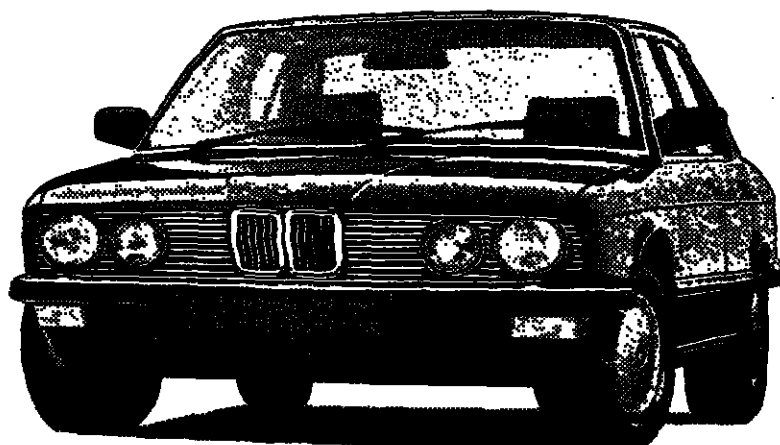
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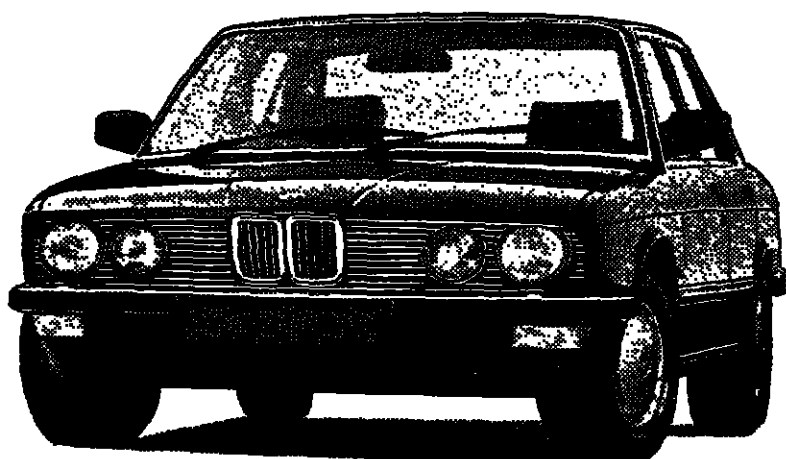
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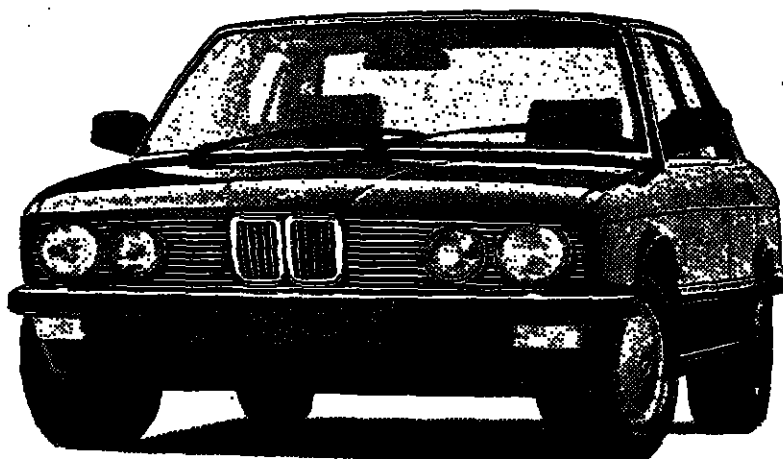
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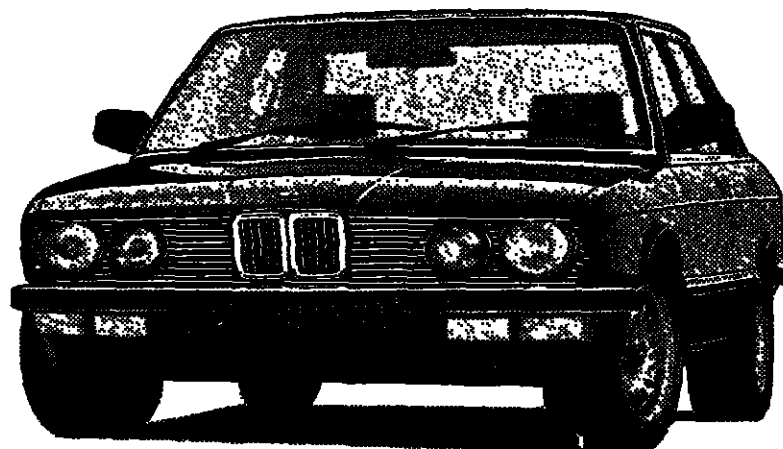
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AMERICAN NEWS

Canada aims to lift local stake in oil industry

BY BERNARD SIMON IN TORONTO

THE CANADIAN Government will encourage greater Canadian participation in the country's oil and gas industry, despite assurances that it welcomes foreign investment.

Miss Pat Carney, the Energy Minister, said in an interview that the Progressive Conservative Government, which took office in last September's general election, intends to require a minimum 50 per cent Canadian participation in oil and gas fields brought to production in those areas within the Federal Government's jurisdiction, including the Arctic and areas off the coasts of Newfoundland and Nova Scotia.

This "Canadian share" is intended to replace the controversial "back-in" provision of the 1981 National Energy Programme (NEP) which gave the Government a right to 25 per cent of all Arctic and offshore discoveries. Miss Carney said the difference between the two measures is that private sector participation will be included in the 50 per cent Canadian share.

"We welcome foreign investment, because we need it to develop our energy resources," Miss Carney said. "But we must maintain or increase Canadian ownership."

Canadian control of capital employed in the oil and gas industry has climbed steadily from 26 per cent in 1975 to around 55 per cent due largely to measures favouring local

Saunders pressed to resign

By Robert Graham

INTENSE efforts are being made to persuade Mr Norman Saunders, the Chief Minister of the Turks and Caicos Islands, to resign following his arrest last week in Miami on charges of alleged illegal drug trafficking.

Since Tuesday, the British dependency's acting Chief Minister, Mr Nathaniel "Bops" Francis has been in Miami talking to Mr Saunders who is being held in jail with \$2m bail posted.

Unless Mr Saunders agrees to resign, considerable complications could arise. He can only be forced out of office by a vote of no confidence by the islands' legislative council. The council is controlled 8-5 by Mr Saunders' supporters. Even though he is in prison with two other council members, also on drug charges, he still could still muster a majority.

The islands, whose inhabitants number no more than 8,500, are understood to be calm, although the Chief Minister's arrest caused considerable shock. The British Government has refused to say whether it has despatched any extra naval vessels to the islands, situated 575 miles southeast of Miami. However, Britain is understood to have contingency plans should there be public order problems.

Bolivia strikers reject offer

SOME 50,000 workers who marched through the centre of La Paz yesterday demanded the immediate resignation of the Bolivian Government and rejected its proposals for settling a crippling week-old general strike, Reuters reports from La Paz.

President Hernan Siles Zuazo's Government had offered a 165 per cent rise in minimum wages and a temporary freeze in prices to end the strike, but rejected worker demands, which include index-linked wages to defend against inflation of 3,400 per cent a year and price controls.

Jimmy Burns in Buenos Aires on jobs purge that has increased inter-service rivalry

Political tremors shake Argentine military

PRESIDENT Raul Alfonsín's sweeping purge last week of the Argentine military hierarchy has revived deeply entrenched inter-service rivalries. The Government's apparent policy of divide and rule, designed to weaken the latent power of the military, seems unlikely to lead to any lasting improvement in its tense relations with the armed forces.

The purge was prompted by the patent refusal by sectors of the military to accept civilian power and their obstruction of efforts to clear up human rights abuses committed under the former military regime.

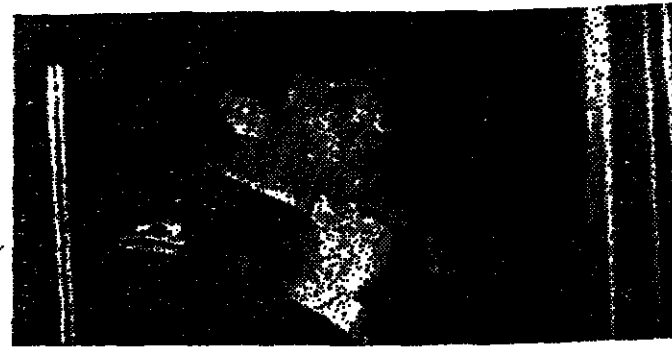
President Alfonsín "retired" 10 generals, four rear admirals and two air force brigadiers, bringing to over 60 the number of high-ranking officers sacked since the return of democracy. He appointed an air force officer, Brig Gen Teodoro Waldner, to head the joint Chiefs of Staff in a move that some officials claimed was a master stroke, aimed at putting the military firmly back in the barracks. Others believe, however, that the sacking was carried out with little regard for the consequences.

The Government's apparent alliance with the new air force leadership, also demonstrated last week by the tactical transfer of several air force squadrons from the interior to Buenos Aires, has already provoked the wrath of the traditionally more powerful army and navy. It is likely to make the civilian administration's attempts to professionalise the armed forces much more difficult.

The head of the joint Chiefs



Gen Waldner takes over (left), as Lt Astiz is returned to active duty



of Staff has assumed a key role since President Alfonsín began restructuring the armed forces last year. Following the removal of the junta, it has become the most important military post, subordinate only to the civilian Ministry of Defence.

Gen Waldner is the first ever air force officer to command the operations of all three services, upsetting the traditional tutelage of the army and, to a lesser extent, the navy. Army and navy officers have now every reason to fear that the new appointment could lead to an attempt by the air force to secure a bigger slice of an increasingly small defence budget.

Both Gen Waldner and his new air force second in command, Brig Ernesto Crespo, belong to a generation of highly nationalistic air force officers who believe the nation owes them a favour on account of the role played by pilots during the Falklands war.

Brig Crespo earned public

notoriety in July 1982 when he leaked a controversial internal memorandum he had written drawing on his experience as commander of the Patagonia-based air force squadrons during the war.

Highly critical of the alleged incompetence of both the army and the navy, the document implied that the UK task force might have been defeated had the air force been given more room to manoeuvre by the army and navy-dominated junta. Brig Crespo went on to recommend that the air force should henceforth have exclusive responsibility for all aerial operations.

Such recommendations are anathema to both the army and the navy, which continue to resist surrendering control of aerial transport and the fleet air arm.

Behind the raging debate over shares in future defence budgets are the sharp differences that exist between the services over what military men here like to call the "hypothesis of conflict."

by a statement issued last Tuesday by the outgoing commander of the second army corps, Gen Hector Rios Erena, who said that the army's role in the fight against political dissidents in the 1970s and early 1980s was "inevitable and legitimate."

It was a sharp reminder of the difficulties that Gen Waldner and the new army chief, Gen Hector Rios Erena, will face in the run-up to the trial of the former junta members next month.

Gen Pino is understood to be highly respected among middle and junior ranking officers, who continue to insist that the "disappearance" of over 8,000 Argentines following the 1976 coup was necessary to defend "Western Christian civilisation" from the threat of "left-wing" revolution.

The country's highest military tribunal, the Supreme Council of the Armed Forces, composed of officers from the three services, last week exonerated naval officer Lt Alfredo Astiz from any blame in connection with human rights violations.

Lt Astiz, captured on South Georgia during the Falklands conflict, was returned to Argentina by the British. The French and Swedish Governments, along with local human rights groups, continue to allege that he was a notorious torturer and murderer.

The decision to return him to active duties seems to be another indicator of the military's attempts to reassert its version of history on Argentine society.

Reagan may agree joint effort on acid rain

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan was yesterday reported to be planning a conciliatory gesture on the sensitive issue of acid rain when he meets Mr Brian Mulroney, the Canadian Prime Minister, at the so-called "Shamrock summit" in Quebec City on Sunday and Monday.

Mr Reagan was said to be ready to agree to a "joint effort" by the two countries to tackle the problem, which Mr Mulroney has billed as one of the most important issues for

the Quebec talks. It was not clear yesterday, however, what the joint effort would involve other than calling for a further report.

The U.S. and Canadian positions on the issue are sharply opposed, with Canada insisting that the U.S. must help towards a "total solution" to the problem. The U.S. has said that more research is necessary before additional funds can be devoted to a major new clean-up on its side of the border.

Violence grows in Guadeloupe

BY DAVID HOUSEGO IN PARIS

FRENCH police reinforcements were being flown to Guadeloupe in the Caribbean yesterday after a bomb on the islands killed one person and wounded eight others.

The incident reflects a rising curve of violence in recent years that has accelerated over the past two months. Guadeloupe is one of France's overseas departments. The local independence movement—in part inspired by events in New Caledonia—has become increasingly active.

The explosion at Pointe-à-

Pitre, the capital, killed Mme Marie-Josée Aubert, the daughter of the local president of the Chamber of Commerce and of a French family long resident on the islands. The bomb was planted in a snack bar run by a prominent local member of the National Front, the extreme Right-wing organisation. Among those wounded were four U.S. tourists.

Guadeloupe, like metropolitan France, goes to the polls again on Sunday for the second round of local elections. The Front is the movement most

strongly opposed to any concession to the independence movement.

Earlier this month Mme Michaux-Chevry, president of the local conseil general which runs the department, escaped an attack on her life. She is a close to the Parliamentary opposition in France.

Several members of the independence movement—the Revolutionary Alliance of the Caribbean—were condemned to heavy prison sentences in February.

New Yorker charged with \$1m conspiracy

BY PAUL TAYLOR IN NEW YORK

U.S. LAW enforcement officials yesterday charged Mr David Gould, a 39-year-old New York City resident, businessman and former comptroller of Price Waterhouse, with conspiracy to "launder" about \$1m (\$22,000) through a unidentified bank in the British West Indies. The case represents the latest in a major crackdown by U.S. authorities on illegal money laundering in the U.S.

Mr Patrick O'Brien, Assistant Commissioner for Enforcement in the New York U.S. Customs

Service, said the arrest resulted from "operation El Dorado," a joint undercover Customs and U.S. Internal Revenue Service money laundering investigation. Mr Gould is charged with conspiring to violate the international currency reporting requirements of the U.S. Bank Secrecy Act. According to investigators, the cash was to have been flown on a chartered aircraft from an airport at Atlantic City, New Jersey. If convicted on the conspiracy charge, Mr Gould could face five years in jail.

This announcement appears as a matter of record only.

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WORLD TRADE NEWS

UK group awarded \$130m buildings contract from Algeria

By Francis Ghilès

Algeria's Ministry of National Defence has awarded a contract valued in excess of \$130m to Baxter Fell International of the UK for the design and construction of a number of sites of administrative buildings and accommodation for Algerian army personnel.

The financing for these projects has been arranged by a syndicate of banks led by Kleinwort Benson and which includes the four major UK clearing banks, as well as Morgan Grenfell and Banque Arabe Internationale d'Investissements (BAII). The Export Credits Guarantee Department has provided guarantees for a loan of \$99.6m, the largest such guarantee on a civilian contract in Algeria in ten years.

Baxter Fell, established in 1982, is a joint venture company between the Hoogovens (UK) Group and the construction arm of F. J. C. Lilley, the Scottish contracting firm.

Canadian groups team up for China hydro deal

By Robert Gibbons in Montreal

A CANADIAN consortium comprising the SNC group, Acrea International, Lavalin Incorporated, Hydro-Quebec International and British Columbia Hydro, with Federal Government support, will make proposals to engineer and manage construction of sectors of the giant Three Gorges Hydro project on the Yangtze river in China.

The consortium has signed a protocol with Chinese Government agencies to carry out feasibility studies for the project. The consortium is also studying the possibility of a transfer of technology to the Chinese, who so far make units with maximum 250 Mw capacity.

The project, which will take 18 years to complete and will have 13,000 Mw of capacity, is estimated at \$15bn (\$11bn).

For the turbine-generator stage, Canadian General Electric and Marine Industries Limited, would join the consortium with other Canadian equipment suppliers. The same Canadian consortium, except B. C. Hydro, is also negotiating feasibility studies on two further hydro projects in China at Geheyan and Longtang, each in 2,000 Mw range.

In this case the consortium would offer complete engineering and a construction management package including financing.

The federal Government is playing a major part in organising the project. It is offering a loan of \$100m for the Three Gorges project. The consortium officials say financing terms are critical. The Three Gorges project includes the world's largest volume concrete dam, 183 metres high and 2,000 metres long, two power plants housing 26 turbine-generators rated at 500 Mw, a double-lane lock with capacity of 50m tonnes of cargo yearly, spillways and switchyards, plus transmission systems.

Alain Cass assesses forecasts that Peking will crowd out rival competitors by 1990 China tipped to change face of world trade

CHINA LOOKS set to emerge as a significant export force by the end of the decade offsetting its allure as a potentially vast market.

A fundamental shift in economic policy since 1980 aimed at boosting growth and increasing the volume of trade has already had a marked effect and some of China's competitors are beginning to feel the pinch.

If the present outward-looking policies continue, according to some recent studies, Chinese penetration of world markets could crowd out rivals, force prices downwards and create protectionist demands by the end of the decade.

This is already beginning to happen. Thailand, for example, is finding its grip on its traditional markets for food—maize and rice—being loosened by China, which offers lower prices and better quality.

India is under pressure from China in some of its Western markets for cheap cotton fabrics, yarn and in the Third World, light engineering goods. Malaysia and Singapore are expressing private concern at China's potential challenge to their export of electronics, textiles and clothing. Even Asia's stars—Taiwan and South Korea—are looking nervously over their shoulders.

China's comparative advantage as a low-cost, labour-intensive producer is beginning to erode their competitive edge as their own costs rise. The recent row between the U.S. and China over Washington's unilateral imposition of quotas on Chinese textile imports is another case in point.

China's share of total world trade remains small, certainly by comparison to the country's size, population and resources. As an exporter it ranks alongside Spain and Singapore.

However, this small share—just over one per cent—conceals some important changes which could lead to sustained growth in China's contribution to world trade.

A recent study by the Research School of Pacific Studies at the Australian University in Adelaide suggests that China's share of world trade could double by 1990.

The report, part of a series of studies on the Chinese economy by the University, pinpoints textiles, floor coverings, clothing and footwear as the areas in which Chinese exports are likely to have a major impact.

Other sources identify arms sales as a potential money spinner for China. These are said to have risen from virtually nothing in 1981 to \$1.5bn (£1.37bn) in 1983. China's oil exports have also risen steadily as production increases.

The authors of the Australian report admit that some of their conclusions are tenuous since

If China sustains its production and growth targets of 7 per cent a year, its share of world markets would range from over 6 per cent in footwear to 28 per cent in non-cotton textiles by the end of the decade.

against \$10.3bn the previous year.

Huge jumps in Chinese imports of Japanese goods (steel cars and TV sets) were matched by increases in China's exports to Japan of textiles, food and crude oil which alone accounted for \$2.3bn.

Across the Pacific, the National Council for U.S.-China Trade said recently that two-way trade will increase by \$1bn this year to reach \$7bn.

In its report the school postulates that, were China to sustain its production and growth targets of 7 per cent a year, its share of world markets would range from over 6 per cent in footwear to 28 per cent in non-cotton textiles by 1990.

China's world share in the silk trade of 75 per cent in 1980 would, says the report, soar to 100 per cent as the market competition at 7 per cent a year by the end of the decade.

The report also forecasts a ten-fold increase in China's share of world trade in textiles and yarn and a three-fold increase in a reasonable margin of error.

The report draws interesting conclusions from the recent agreement between China and the UK in which Hong Kong will become a Special Administrative Region of the mainland in 1997.

"The addition of Hong Kong (already) makes a significant difference to the shares, particularly for unskilled labour-intensive goods (originating in China), into Australia, the U.S., and the six-nation Association of South-east Asian Nations," says the report.

Excluding Hong Kong the most important destinations for Chinese goods are the U.S. and Japan, followed by Australia, Singapore and Germany.

The report identifies Japan, South Korea and Taiwan as China's major competitors in clothing and textiles and South Korea, Taiwan, Italy and the U.S. in footwear.

It forecasts a change in the export patterns of China's Pacific rivals—Japan, South Korea and Taiwan—away from light manufactured goods as these countries shift towards more sophisticated, capital-intensive exports. China says the report will fill the gap.

How much of this proves correct depends largely on China's success in pushing through its present economic reforms and maintaining political stability to attract foreign investment and know-how.

It seems likely, however, that the days when China was a mere shadow on the world export scene are over.

China and Pacific Merchandise Trade: Composition and export growth in the 1980s. Research School of Pacific Studies, Australian National University, Adelaide, Australia.

Tokyo steel accord signed

By Our Trade Staff

JAPAN and the U.S. have reached final agreement on bilateral steel trade, limiting steel exports to the U.S. below 5.8 per cent of the U.S. steel market retroactive to last October 1.

The two countries also decided to limit Japanese exports of fabricated steel structures, such as bridges, to 100,000 short tons a year over the next five years, separately from the main agreement over the same five-year period, the Japanese officials said.

Mr. Taizo Yokoyama, Minister at the Japanese Embassy in the U.S., and U.S. deputy trade representative Robert Lightizer represented each side, agreeing to limit Japanese steel exports in six categories and seven subcategories.

Israel expands barter trade links

By David Lennon in Tel Aviv

ISRAEL'S role as a counter-trading nation is growing in importance because of its pressing need to maintain its hard fought market share in countries with foreign debt problems. An additional reason is that its own market is too small to absorb all its exports in return for its own goods and services.

"Israel is a small market, and so most of the goods being offered in countertrading are not needed here. Our company is very active in trying to find markets elsewhere for buy-back goods," according to Mr. Shmuel Ben-Tovim, the general manager of Bartrade. In effect, countertrading for Israel means the structuring of triangular transactions, says the head of this new countertrading company.

Israel has business relationships in Latin America, South-east Asia, Africa and Eastern Europe where the foreign debt crisis has created difficult financial obstacles in relation to their trading partners.

Israel's military exports to Latin America and Africa are in the hundreds of millions of dollars yearly, with turkey projects and construction deals also included in exports. Exports were deliberately slowed when the debt problems arose, until countertrade was seized as the way to expand this business.

Israel agreed over a year ago to buy meat and other products from Paraguay in return for the purchase of Israeli aircraft, chemicals and agricultural equipment.

More recently agreements were reached for a \$100m (\$81.7m) counterpurchase arrangement with Mexico for the oil Israel buys and a \$350m barter deal for Colombian coal.

In addition to such agreements, a buy-back clause must be included in every contract for the purchase of more than \$50,000 worth of goods or services abroad by a government agency, state corporation, state-owned organisation or institution. The supplier is required to buy Israeli goods or services valued at 35 per cent of the amount of the sale.

Both state and private bodies are involved in this developing aspect of international trading. The government has established

the Industrial Co-operation Authority, which deals mainly with military products, and companies like Bank Leumi have set up their own counter-trading companies.

Mr. Zvi Alon, the director of the state authority, said recently that because of our heavy purchases reached \$500m in 1984 and will probably be higher this year. About 200 private American corporations have buy-back agreements with Israel.

"It's a fascinating field of activity, very complicated and very difficult," notes Mr. Eliezer Lerner, executive vice-chairman of Bartrade. "You have to be careful when concluding deals because you have to deal with more elements than in normal banking. There are always risks involved, and you are dealing with problematic countries."

Mr. Lerner, a veteran banker also warns that the rate of success in this business is relatively low. "If you are dealing with 20 projects, you will be lucky if five or at best 10, come through."

Community urges Japan to align exporting policies

By Paul Cheeswright in Brussels

THE EUROPEAN Community is drawing its trade squabbles with Japan into the preparatory work which might lead to a new multilateral round of trade negotiations later this decade.

It is essential, the European Commission said yesterday, that Japan aligns its exporting policies with those of its most important trading partners. Japan, noted the Commission, is one of the countries seeking to initiate a new round.

This was listed as one of five conditions around which a consensus should be reached in the international trading community to ensure the success of a new round of liberalisation talks.

The reference to Japan's exporting policy reflects the concern, and from time to time anger, both in the EEC and in Japan, about the Japanese trade surplus, and more particularly the running deficit of the EEC on its Japan trade.

Specifically, the EEC has for long complained of what it sees as the Japanese practice of targeting its exports in a few sectors.

The Commission's link between a new trade round and Japanese policy comes shortly after a round of high level bilateral consultations which left delegates from Brussels satisfied with the evolution of Japanese measures to liberalise its own market.

The link has been established as a preamble to a meeting of Community trade ministers next Tuesday. Then, the ministers will be discussing the EEC approach to a new trade round.

Opinions in the Community are divided. At one end of the spectrum, Germany and Denmark are wholly in favour of a new round, while at the other end, France and Italy remain very cautious.

France and Italy, indeed, have made their own link between the advisability of a new trade round and a resolution of the Community's monetary and financial problems. This approach has apparently been rejected by the U.S., but it crops up in the list of Commission conditions for a new trade round under the aegis of the General Agreement on Tariffs and Trade.

Rejecting the notion that a new round can be imposed by a minority of countries, the Commission's other conditions for success are:

- a balance of topics for negotiation between the old safeguards and so on—and the new, like services;
- an increase in aid to developing countries;
- stopping the spread of protectionism and starting to dismantle protectionism which exists.

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Victor Products PLC
Summary of results (unaudited) for the six months ended 31st October 1984

	Six months to 31.10.84	Six months to 31.10.83	Year ended 30.4.84
Turnover	£853	£727	£793
Profit before taxation	(549)	508	1,113
Taxation (Note 1)	(104)	(152)	(204)
Profit on ordinary activities after taxation	(653)	356	909
Extraordinary items adjusted for attributable taxation	—	—	(289)
Profit attributable to the Group after taxation	(653)	356	620
Dividends			
Preference Shares	(38)	(38)	(76)
Ordinary Shares Interim (Note 2)	(123)	(123)	(123)
Final	—	—	(229)
Profit retained	(814)	195	192
Earnings per Ordinary Share of 25p each	(8.04p)	4.16p	7.1p

NOTES:
1. Overseas tax of £25,000 at the appropriate rate and Advance Corporation Tax of £28,000 relating to the interim dividend has been provided.
2. The interim dividend of 1.5p per share will be paid on 8th April 1985 to shareholders whose names appear on the register on 25th March 1985. The equivalent interim dividend for 1983/4 was 1.5p.
3. The above unaudited financial information does not purport to be a full account within the meaning of Section 11 of the Companies Act 1981.
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Mauritania buys mining plant from Finland
By Olli Virtanen in Helsinki

OUTOKUMPU, the Finnish mining and metallurgical company, has sold an ore dressing plant for a copper mine to Mauritania.

The deal, worth approximately \$20m, will help reopen the country's only copper mine which was shut down a few years ago. Outokumpu will supply the mine with a crushing plant, a concentrator and a storage building complete with conveyors.

The mine at Akjoujt, about 200 km north-east of the Mauritanian capital Nouakchott, all of the concentrate will be exported.

The mine will be operated by SAMIN mining company. Its shareholders include the state of Mauritania and the Jordan-based Arab Mining Company.

Outokumpu has sold a number of similar plants worldwide but none so far to an African or Arab country.

Imatran Voima, the Finnish state-owned power company, and its Swedish counterpart Vattenfall have agreed to build a power line between the two countries. The total cost of the line, which will link central Sweden with the southern part of Finland, will be Fmk 900m (£128m). If both governments approve the project, the underwater cable will be switched on in 1987.

These include General Electric Company, Ortrac Freight Car Company, a division of Dresser Industries, Ingersoll-Rand Company, Caterpillar Inc., Goodyear Tire and Rubber Company, Atlas Powder Company, Harnischfeger, Terex and Morrison Knudsen Company.

Eximbank says the financing will generate sales worth \$20m for the Cornejo project, the world's largest open-pit coal mine—a joint venture between Carbones de Colombia SA, the Colombian Government-owned coal development agency, and International Colombia Resources Corporation.

Soviet Union airline may thwart West's sales drive

By David Buchanan in Budapest

THE OPPORTUNITY for Western commercial aircraft manufacturers to win orders in Eastern Europe is fast receding in the face of the Soviet development of a new, medium-range jet liner that is expected to meet noise-abatement requirements in the West.

Most Western countries will require lower noise levels from their airline fleets at the beginning of 1986 and from other airlines using their airports at the start of 1988, under an agreement reached in the International Civil Aviation Organisation (ICAO).

As a result, some East European airlines, particularly Malev of Hungary and LOT of Poland, have been seriously entertaining numerous proposals from Western manufacturers, notably British Aerospace (BAe), Airbus Boeing and McDonnell Douglas that they should buy Western aircraft to replace some of their generally noisier Soviet-built fleets.

Such a purchase would be a major step with economic and political ramifications. But until very recently, some East European airline managers felt they might have no alternative if they wanted to continue flying to and from the West.

But, according to Dr. Endre Vilmos, Malev's deputy general director, the Soviet Ministry of State Aviation has issued "noise-withdrawal" certificates, claiming that several Soviet-built models, notably the Tupolev 134 and Tupolev 154-B (the workhorses of Eastern

BASE LENDING RATES

A.B.N. Bank	14%	Johnson Matthey Bkrs.	14%
Allied Irish Bank	14%	Knawley & Co. Ltd.	14%
Henry Ansbacher	14%	Leila Bank of Bank	14%
Amro Bank	14%	Edward Mansson	14%
Associates Cap. Corp.	14%	Meghraj & Sons Ltd.	14%
Banco de Bilbao	14%	Midland Bank	14%
Bank of Montreal	14%	Morgan Grenfell	14%
BCCI	14%	Mount Credit Corp. Ltd.	14%
Bank of Ireland	14%	National Bk of Kuwait	14%
Bank of Cyprus	14%	National Girobank	14%
Bank of India	14%	National Westminster	14%
Bank of Scotland	14%	Northern Bank Ltd.	14%
Banque Belge	14%	Norwich Gen. Trust	14%
Bardays Bank	14%	People's Tst & Sv. Ltd.	14%
Beneficial Trust Ltd.	15%	Provincial Trust Ltd.	14%
Brit. Bank of Mid. East	14%	R. Raphael & Sons	14%
Brown Shipley	14%	P. S. Refson	14%
CL Bank Nederland	14%	Roxburgh Guarantees	14%
Canada Perm'nt Trust	14%	Royal Bank of Scotland	14%
Cayzer Ltd.	14%	Royal Trust Canada	14%
Cedar Holdings	14%	J. Henry Schroder Wagg	14%
Charterhouse Japhet	14%	Standard Chartered	14%
Charterhouse	14%	Trade Dev. Bank	14%
Citibank NA	14%	Truist	14%
Citibank Savings	14%	Trust Bank of Kuwait	14%
Clydesdale Bank	14%	United Bank of Kuwait	14%
C. E. Coles & Co. Ltd.	14%	United Mizrahi Bank	14%
Comm. Bk. N. Bank	14%	Westpac Banking Corp.	14%
Consolidated Credit	14%	Williams & Glyn's	14%
Co-operative Bank	14%	William Trust Secs. Ltd.	14%
The Cyprus Popular Bk.	14%	Yorkshire Bank	14%
Dunbar & Co. Ltd.	14%		
Duncan Lewis	14%		
E. T. Trust	14%		
Exeter Trust Ltd.	14%		
First Nat. Fin. Corp.	14%		
First Nat. Secs. Ltd.	14%		
Robert Fraser & Pina	14%		
Grindlays Bank	14%		
Guinness Mahon	14%		
Hambros Bank	14%		
Heritable & Gen. Trust	14%		
Hill Samuel	14%		
C. Hoare & Co.	14%		
Hong Kong & Shanghai	14%		

7-day deposits 11%, 1 month 11.75%, Fixed rate 12 months 12.00%, 11.75%, £10,000 12 months 12.00%.

7-day deposits on sums of under £50,000 up to £10,000 12%, £10,000 up to £50,000 12.5%, £50,000 and over 12.5%.

21-day deposits over £1,000 and over 11%.

1 Mortgage base rate.

5 Demand deposits 11%.

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UK NEWS

Ravenscraig coke plant
'needs £90m renewal'

BY MARK MEREDITH IN EDINBURGH

THE long-term future for steel in Scotland requires the total renewal of coke-making facilities at the British Steel Corporation's (BSC) Ravenscraig works, according to the Scottish Council, Development and Industry.

The council's executive, an industrial lobby group with members from the private and public sectors, has proposed recommending to BSC and the Government that about £90m be spent on a new set of coke ovens.

Ravenscraig's ageing coke-making facilities represent the next big hurdle for BSC in planning the long-term future of its strip steel-making works in Britain. The corporation has favoured the closure of the Scottish mill but encountered fierce all-party opposition in Scotland because of the implications of a shutdown.

Replacing three ovens with modern technology would improve efficiency and maintain self-sufficiency. That option would cost about £80m. The Scottish council's leadership preferred the full renewal.

The considerable efforts of the management and workforce in achieving major production gains over the past three years required a vote of confidence on this scale, their paper said.

The long-term uncertainty hanging over Ravenscraig led to the decision by the 4,200 workforce not to back the miners' strike and to reduce operations at the big mill near Glasgow to a care-and-maintenance basis.

The road deliveries of iron ore and coal to Ravenscraig are reverting largely to rail. BSC management, with the understanding of the steel unions, used road haulage to

Watchdogs
with their
eyes on
Europe

By John Hunt

MR MICHAEL JOPLING, Minister of Agriculture, ran the gauntlet once again this week when he made his annual appearance before the House of Commons Select Committee on European legislation. It was a pleasure to hear the bluff and amiable minister, with his background as a wealthy farmer, condemning the excesses of the Common Agricultural Policy (CAP).

He thought it was absurd that in milk products and grain the Community had encouraged the production of massive surpluses, and that 600,000 tonnes of beef were in store.

On these occasions, it is always advisable for a minister to talk tough. The watchdog committee which keeps an eye on the proposals coming out of the EC includes prominent anti-market-keepers, notably the redoubtable Tory MP Tony Marlow. The chairman, Labour MP Nigel Spearing, is also a veteran opponent of the Community, although this does not show in his scrupulously impartial handling of the committee's sittings. "I am not going to conduct my negotiations in the committee," protested Mr Jopling at one stage, when he was hard-pressed by Mr Marlow over beef premiums. "We quite understand that," murmured the chairman soothingly.

According to Welsh Labour MP and former European MP Am Iwanor, nothing had changed over the past five years. The Commission and Council of Ministers were still capitalising before the agricultural lobby spearheaded by French farmers wielding pitchforks and throwing cow dung.

"It isn't just in Brussels that farmers demonstrate as I know to my cost," replied Mr Jopling with a shrug. No doubt he was remembering how he was besieged in a village hall, for several hours last year by Welsh dairy farmers angered by the new milk quotas. After an hour's tour around the troubled affairs of CAP, the committee's session ended smoothly with graceful compliments all round.

"The whole House is grateful to the committee for what it does," said the minister. "I hope it is rare that we offend you and if we do, it is not intended." As a result of the hearing the committee will produce the minutes of the minister's evidence and a full background report which will be available to MPs in time for next week's House of Commons debate on the CAP price proposals for 1985-86.

The Minister's compliment to the committee was well deserved as far as it goes. But this watchdog body does have to work within a narrow remit which some anti-market MPs would like to see widened. Its task is to consider draft proposals by the European Commission and other documents submitted to the Council of Ministers. It then decides whether they raise matters of legal or political importance, to what extent they affect the laws of the UK and recommend some for consideration by the Commons.

The idea is that their opinions should influence the conduct of ministers and the Government should take no final decision until the proposal has been debated in the House.

HOPE FOR 4,000 SALES IN 12 MONTHS

Dealers sought as Malaysian
carmaker enters UK market

BY JOHN GRIFFITHS

UP TO 90 dealers are being sought in the UK to sell the first range of cars to be produced in Malaysia. Mainland Investments, a Warrington-based group, has spent 11 months negotiating the import concession for the UK and Irish Republic with the Malaysian authorities. It hopes to sell between 4,000 and 5,000 in the first 12 months after the cars' UK launch in spring next year.

Production of the cars is to start in July at a new 'national car project' facility funded heavily by the Malaysian Government. The manufacturing company, Proton (Perusahaan Otomobil Nasional) is a joint venture between the Heavy Industries Corporation of Malaysia (Hi-c), the government agency for developments aimed at broadening the country's economic base, and Mitsubishi Motors Corporation and Mitsubishi Corporation of Japan.

The front-wheel-drive car, with engines of 1.3 and 1.5 litres, will use Mitsubishi mechanical components. The body and interior are styled and are being manufactured by Proton.

It is to be called the Proton Saga when it goes on sale in Malaysia's domestic market this year. A different name will be used in the UK.

Mainland Investments has set up a new company, Proton Cars (UK), to handle the marketing, finance and parts operations of the new

franchise. Its managing director is Mr Harry Knopp, Mainland Investments' deputy chairman, who until a year ago was marketing director of Lada in the UK.

Mainland Investments is a private group operating 17 retail vehicle outlets, covering eight franchises, in the north east of England. They include what was claimed to be the UK's first car "hypermarket," set up on a 3½-acre site at Aintree racecourse last year and which groups several franchises under one roof.

Initially, Proton Cars (UK) is to be based at Mainland Investments' Warrington headquarters; but a new administration and parts distribution centre, also in Warrington, should be completed next year.

The cars are expected to compete in price "against vehicles from other emerging car producers in the region," according to an official. At present, the only non-Japanese imports from the area are from Hyundai of South Korea, whose existing Pony and Stellar models sell in the UK for between £4,000 and £5,000 (although the Stellar is a larger vehicle, with a 1.8-litre engine).

Under Malaysia's status as a developing country, the first 3,500 imports to the UK will be duty-free. Thereafter they will be subject to a tariff of 10.5 per cent. Until January, 1985, cars from countries such

as South Korea paid no import duty. The decision to impose the 10.5 per cent tariff was on an EEC-wide basis.

First-year production of the Proton is expected to be only 10,000, but the long-term target is to produce around 120,000 a year by 1990. Initially, Malaysian content will be 42 per cent. The Malaysian Government plans to increase that significantly, with the aim of stimulating its metal, plastics, rubber and electrical industries.

Bloom holds 70 per cent of Proton's equity, with the remainder split equally between the two Malaysian owners. The project is costing an estimated £200m.

The UK importer of Hyundai cars is seeking to expand its dealer network from 183 to 250 to cope with a sharp rise in sales since imports first began three years ago. Hyundai Car Distributors (UK), part of the International Motor group, increased car sales by 42 per cent last year to 4,989, and light commercial vehicle sales by 24 per cent to 1,427.

The improvement has accelerated this year, with sales in the first two months almost doubling to 794, compared with 494 in the same period of 1984. Its market position is expected to be strengthened with the launch of a new front-wheel-drive hatchback model this year.

Consumer drive for safer goods

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MANUFACTURERS who flout consumer safety laws will come under increasing attack from the Consumers' Association as part of a campaign to improve product safety.

The campaign, launched today as part of World Consumer Rights Day, will include pressure on the Government to bring in consumer safety legislation, spelt out in a White Paper (policy document) published last summer.

The Government, however, has not yet committed itself to a timetable for introducing the legislation under which all companies would

have a general duty to provide safe products.

Mr Peter Goldman, the association's director, yesterday criticised "manufacturers who, when challenged on the safety of their products, go in for evasion and foot-dragging." He said they must be made to realise just how much consumers care about safety issues.

Under Malaysia's status as a developing country, the first 3,500 imports to the UK will be duty-free. Thereafter they will be subject to a tariff of 10.5 per cent. Until January, 1985, cars from countries such

standards, he felt the matter was so serious as to require its "moving into a higher gear, with more testing, more reports, and more pressure on Government and manufacturers."

He also said that, through European consumer groups, the association would "press the European Commission to introduce a product liability directive, holding manufacturers strictly liable for injury or damage to people and property."

Meanwhile, the National Consumer Council yesterday called for a large increase in child benefit as a central reform of the social security system.

Cost of living
up sharply in
dearest areas

By Andrew Arends

A FAMILY of four living in South-East England in a four-bedroomed, detached house on a 61 per cent mortgage, running a 2,000cc car, eating 184 meals a year out, with golf club membership and with one child at a fee-paying school now requires more than £37,750 in gross income to maintain its standard of living at its January 1984 level. That compares with just less than £31,000 required by the equivalent family in Yorkshire or Humberside, in the North.

Moreover, in the South-East and Greater London areas, for all classes, gross income had to increase by 7.6 per cent to keep living standards at their January 1984 level, compared with a required increase of just 3.9 per cent in Yorkshire.

That is shown by an inquiry into regional prices by Reward Regional Surveys, a private operator of cost-of-living survey. It is published today.

The average price of a four-bedroomed, detached house in the South-East is now more than £90,000, compared with £59,400 in Yorkshire.

The survey also says housing prices are continuing to rise faster than the rate of inflation. Compared with January 1984, housing prices have risen by an average of 8.8 per cent nationwide.

Regional Cost of Living Report: Reward Regional Surveys, 1 Mill Lane, Staveley, S715 6BA; £55.

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21	548	1537	2233	2997	3580	4296	5029	5797	6596	7665	8460	9168	9883	10531	11262	12016	12636
22	551	1541	2241	2997	3584	4298	5053	5801	6698	7667	8474	9182	9897	10545	11274	12016	12636
23	554	1544	2244	2997	3585	4300	5061	5803	6701	7677	8479	9186	9898	10546	11274	12016	12636
24	557	1547	2247	2997	3586	4302	5066	5806	6706	7677	8479	9186	9898	10546	11274	12016	12636
25	560	1550	2250	2997	3593	4313	5089	5813	7030	7070	8476	9185	9905	10554	11282	12049	12652
26	563	1553	2253	2997	3594	4314	5095	5818	7031	7703	8482	9187	9909	10563	11286	12052	12660
27	566	1556	2256	2997	3595	4315	5101	5821	7032	7704	8483	9188	9910	10564	11286	12052	12660
28	569	1559	2259	2997	3601	4326	5128	5828	7041	7710	8507	9210	9925	10592	11288	12060	12664
29	572	1562	2262	2997	3610	4337	5150	5834	7046	7725	8510	9211	9928	10602	11301	12079	12668
30	575	1565	2265	2997	3614	4345	5166	5840	7059	7731	8513	9215	9935	10606	11308	12089	12673
31	578	1568	2268	2997	3624	4354	5188	5848	7059	7732	8514	9216	9936	10607	11309	12090	12674
32	581	1571	2271	2997	3630	4361	5194	5851	7061	7733	8520	9224	9936	10614	11316	12094	12684
33	584	1574	2274	2997	3632	4351	5193	5858	7065	7739	8527	9225	9940	10624	11319	12103	12692
34	587	1577	2277	2997	3638	4364	5212	5864	7073	7744	8534	9226	9940	10630	11322	12109	12702
35	590	1580	2280	2997	3639	4380	5213	5888	7083	7745	8535	9235	9985	10628	11330	12113	12702
36	593	1583	2283	2997	3641	4385	5233	5893	7087	7748	8536	9240	9989	10629	11332	12122	12714
37	596	1586	2286	2997	3644	4385	5233	5893	7087	7748	8536	9240	9989	10629	11332	12122	12714
38	599	1589	2289	2997	3645	4385	5233	5893	7087	7748	8536	9240	9989	10629	11332	12122	12714
39	602	1592	2292	2997	3650	4387	5237	5918	7094	7751	8541	9246	9995	10635	11343	12129	12716
40	605	1595	2295	2997	3658	4390	5251	5915	7129	7762	8603	9249	10000	10634	11358	12133	12731
41	608	1598	2298	2997	3661	4393	5256	5916	7130	7763	8607	9252	10002	10642	11365	12136	12739
42	611	1601	2301	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
43	614	1604	2304	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
44	617	1607	2307	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
45	620	1610	2310	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
46	623	1613	2313	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
47	626	1616	2316	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
48	629	1619	2319	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
49	632	1622	2322	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
50	635	1625	2325	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
51	638	1628	2328	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
52	641	1631	2331	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
53	644	1634	2334	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
54	647	1637	2337	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
55	650	1640	2340	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
56	653	1643	2343	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
57	656	1646	2346	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
58	659	1649	2349	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
59	662	1652	2352	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
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62	671	1661	2361	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
63	674	1664	2364	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
64	677	1667	2367	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
65	680	1670	2370	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
66	683	1673	2373	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
67	686	1676	2376	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
68	689	1679	2379	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
69	692	1682	2382	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
70	695	1685	2385	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
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72	701	1691	2391	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
73	704	1694	2394	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
74	707	1697	2397	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
75	710	1700	2400	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
76	713	1703	2403	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
77	716	1706	2406	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
78	719	1709	2409	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
79	722	1712	2412	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
80	725	1715	2415	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
81	728	1718	2418	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
82	731	1721	2421	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
83	734	1724	2424	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
84	737	1727	2427	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
85	740	1730	2430	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
86	743	1733	2433	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
87	746	1736	2436	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
88	749	1739	2439	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
89	752	1742	2442	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
90	755	1745	2445	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
91	758	1748	2448	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
92	761	1751	2451	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
93	764	1754	2454	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643	11366	12137	12740
94	767	1757	2457	2997	3665	4395	5265	5921	7133	7766	8610	9255	10004	10643			

UK NEWS

Ministers worried by star wars project

THE BRITISH Government retains major reservations about both the justification and the practicality of the Reagan Administration's Strategic Defence Initiative (SDI), the star wars project, but believes it can best influence U.S. policy by avoiding public criticisms, Peter Riddell writes.

Senior ministers are worried that the proposals represent a major increase in the arms race, but they regard as naive recent suggestions by both Mr Edward Heath, the former Prime Minister, and Mr Denis Healey, the Shadow Foreign Secretary, that European countries should jointly and publicly criticise the U.S.

The British view is that its influence can best operate by encouraging closer contacts with the Soviet Union and by privately encouraging the principal U.S. response to the Geneva talks.

In public, the UK will continually stress a distinction between research on SDI, which it supports, and full testing and deployment which must be negotiated under the terms of the anti-ballistic missile treaty of 1972.

Mrs Margaret Thatcher, Prime Minister, repeatedly emphasised this point in her Moscow press conference on Wednesday and said that no one was talking about renegotiating the treaty. This approach is seen as a way of publicly supporting the U.S. and of puncturing any belief that SDI deployment will be automatic.

□ **SUCCESSFUL** clothing companies in the next decade will be the ones that maximise their abilities to serve international markets, Professor Jose de la Torre says in a booklet published by the Trade Research Centre. Much investment will be needed outside domestic markets in order to extend trade and balance cost structures.

□ **A SWISS collector** paid £36,300 at Sotheby's in London for one of the world's oldest stamps. The 1861 Bermuda penny stamp was one of only five known to exist.

□ **A GEORGE CROSS** medal awarded posthumously to a soldier killed by a terrorist. Robert, 38, Northern Ireland was shot first at a record £20,500 at a Christie's London auction. The medal, bought by the National Army Museum, was awarded to Sgt Michael Willems, who died in 1971 while evacuating women and children from a Belfast police station.

□ **A YEAR'S ban** on Leicester rugby football club using a recreation ground in the city because the club refused to condemn last year's English tour of South Africa has been upheld by the Court of Appeal.

The court ruled by a 2-1 majority that Leicester City Council did not act unlawfully in imposing the ban. Six club members are now to appeal to the House of Lords.

□ **OPENING** of a fourth terminal at Heathrow, London, airport is likely to be delayed after difficulty in reaching agreement with the airlines. It was hoped that the £200m terminal would be in use by November this year. The expected opening date is now the spring of next year.

□ **INTEGRATION** of the 11 government departments concerned with British tourism is urged in a report by Mr Robert Banks, MP and vice-chairman of an all-party tourism group in the House of Commons.

□ **THE POST Office** is to streamline its mail-carrying operation with an order for nearly £2.5m worth of lorries placed with Leyland Trucks.

□ **BRITAIN'S** highest paid civil servant will take up his post next week. Mr Peter Levene, former chairman of United Scientific Holdings, will become chief of defence equipment procurement at a salary of £35,000 a year.

Al-Fayeds clear hurdle for Fraser takeover

BY JOHN MOORE, CITY CORRESPONDENT

THE Al-Fayed brothers yesterday cleared a big hurdle in their £15m bid to gain control of House of Fraser, Britain's largest department store group. Mr Norman Tebbit, Secretary of State for Trade and Industry, decided that the bid by the three Egyptian brothers should not be referred to the Monopolies and Mergers Commission.

The Al-Fayed family already has 51 per cent of the shares in House of Fraser after their bid, which Fraser directors have recommended their shareholders to accept. Last-minute lobbying by Lorrho, once House of Fraser's largest shareholder, had put the final outcome of the Al-Fayed bid in doubt. Lorrho had been arguing that the bid should be referred in order to gain time for its own bid campaign.

Lorrho director Mr Paul Spicer, last night attacked Mr Tebbit's decision. "It is a scandal; it is shabby and it is a farce. Lorrho bid in 1981 and was referred to the Monopolies Commission and that went on for four years. Now the Al-Fayeds come in from behind the bushes and they are waved through. It is shabby."

Lorrho chairman Sir Edward du Cann said: "Many questions arise from this affair." He added: "Who will the real owners of the House of Fraser be? Is it appropriate that substantial British assets should be so easily acquired by foreigners?"

Mr Tebbit also released Lorrho from the undertakings that it gave not to raise its stake in Fraser above 29.9 per cent at the end of 1981, after a ruling by the Monopolies and Mergers Commission that any bid by Lorrho would operate against the public interest.

In arriving at his decision, which might end a corporate takeover battle which has lasted nearly eight years, Mr Tebbit took into account statements and assurances made by the Al-Fayed brothers, Mohamed, Ali and Salah about their offer and their intentions. The statements were corroborated by their merchant banking advisers Kleinwort, Benson.

Planned bar to failed concerns' directors lifted

By Alison Hogan

THE Government has bowed to public pressure and abandoned controversial proposals to automatically disqualify directors of companies that go into compulsory liquidation. "Every single submission on the Insolvency Bill was against it," said Mr Alex Fletcher, Minister for Corporate and Consumer Affairs.

New amendments to the Insolvency Bill were tabled in the House of Lords yesterday which omit the controversial clauses 7 and 8, on automatic disqualification but toughen up the existing clause 9, which puts a duty on the courts to disqualify unfit directors of companies in liquidation.

A new duty will be put on liquidators in voluntary liquidations, to report to the Department of Trade and Industry if they feel a director of an insolvent company "is unfit to be concerned in the management of a company."

The Secretary of State will then decide whether to make an application to the court for his or her disqualification.

The new proposals will require an increase in resources of the Insolvency Service and so could reduce the £500,000 saving the Government hoped to make through lower staff costs.

The effectiveness of the new proposals rests on the liquidators' carrying out their duty to report to the DTI. Mr Fletcher warned that in cases where the DTI receives complaints about directors and finds that the liquidator has failed to report "we will go to the licensing body of the liquidator and look to it to discipline him."

The Institute of Directors, which has campaigned with other business groups to change the Insolvency Bill, described the Government's move as a climbdown and an important victory.

The Lords will debate the tabled amendments next Thursday, including clause 11 on wrongful trading. The Government has slightly re-drafted the clause but has not changed the controversial proposal that a director may be made personally liable for the debts of a company if they knew or ought to have concluded that the company was insolvent.

Only 6 per cent of them gained five or more pass grades in the 16-plus examination in 1981-82, compared with 19 per cent of other pupils in the same localities. Only 5 per cent got at least one pass at advanced level, compared with 13 per cent, and only 1 per cent went on to university, compared with 4 per cent.

Employers and unions blamed for racism

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

EMPLOYERS and unions are blamed by an official report published yesterday for the persistence of "racist" discrimination against many of the 2.5m people of other racial origins holding British citizenship.

The often intense hostile attitudes, which also operate through landlords and housing associations, impinge on white as well as non-white minority groups, says the report on a six-year study of the education of minority groups' children in England.

Despite the opposition of six of its 20 members, the committee which made the inquiry rules out separate schools for such children. It says that many pupils from indigenous families, as well as minorities, perform unnecessarily badly at school. The Government should lead in concentrating teachers' and the general public's attention on the need to improve the educational achievements of all children.

During the inquiry, which cost almost £700,000, the committee lost 11 of its original members through resignations, including Mr Arthur

Education for all. HMSO; £24. Editorial Comment, Page 16

LEADERS CHALLENGED ON OVERTIME BAN AND LEVY

Three pit areas revolt against union

BY JOHN LLOYD, INDUSTRIAL EDITOR

THREE AREAS of the National Union of Mineworkers (NUM) - Nottinghamshire, Leicestershire and South Derbyshire - yesterday agreed to challenge the authority of the national executive on the 18-month-old overtime ban and the forthcoming ballot on a 50p weekly levy to sustain miners sacked during the year-long strike.

Mr Roy Lynk, the Nottinghamshire secretary who has put himself at the head of what is claimed to be a revolt from below against the left leadership, said last night that the three area executives had established a "new democratic section" of the NUM, to which he believed other areas of the union would rally.

The overtime ban is effectively being undercut in a number of areas. Miners in Staffordshire, Lancashire, north and south Derbyshire and Leicestershire are all agreeing to work overtime to secure pits' safety - and even to do maintenance work. In most cases, this is being done with the acquiescence of NUM officials.

The three rebel areas said the strike was called on an area basis, and that the leadership's decisions to prosecute it as a national strike had caused splits and divisions.

The statement also said that the executive's call for a ballot on a 50p levy per member per week to support those miners dismissed during the strike could not be undertaken because the sequestration of the union's funds meant that Mr Peter Heathfield, the general secretary, was not legally empowered to handle such funds.

Treasury abandons pay freeze

BY DAVID BRINDLE, LABOUR STAFF

THE TREASURY was last night forced to abandon proposals it had tabled only hours earlier for a pay freeze for some computer specialists in all Civil Service departments.

The proposals, which had been contained in an opening Civil Service pay offer worth 4 per cent on the salaries bill, had provoked an outcry among the computer working group and a walk-out at the value added tax computer centre at Southend.

The Treasury's climbdown represented a disastrous start for the Government in pay negotiations, which, handled badly, might lead to widespread support among 500,000 civil servants for union plans for industrial action from April 1.

The pay offer would give a 64 a week increase to full-time adult workers earning less than £8,550 a year and 4 per cent or £4, whichever is greater, to the remainder. The unions have lodged a variety of claims, mostly based on a demand for £15 a week or 15 per cent.

it wished to contain the allowance "within the scale maximum" and that payment would continue "on a mark-time basis."

The Treasury confirmed that this could mean a pay freeze this year - and possibly longer - for staff in receipt of the allowance, until salary alone rose above the present gross level of salary plus ADP.

The move was necessary, the society was told, in the interests of staff mobility.

Within hours of the plan being disclosed, computer staff in many Civil Service departments were threatening action unless it was withdrawn, and departmental managers were pressing the Treasury for an explanation.

The allowance can give an executive officer up to £381 on top of his present salary maximum of £3,492. In a letter yesterday to the Society of Civil and Public Servants, the specialists' union, the Treasury said

Some 450 jobs - 80 per cent of the total employed - are to disappear by the end of the year at the Hestair.

Europe," Mr Hargreaves said.

Hestair to restructure vehicle operations

BY JOHN GRIFFITHS

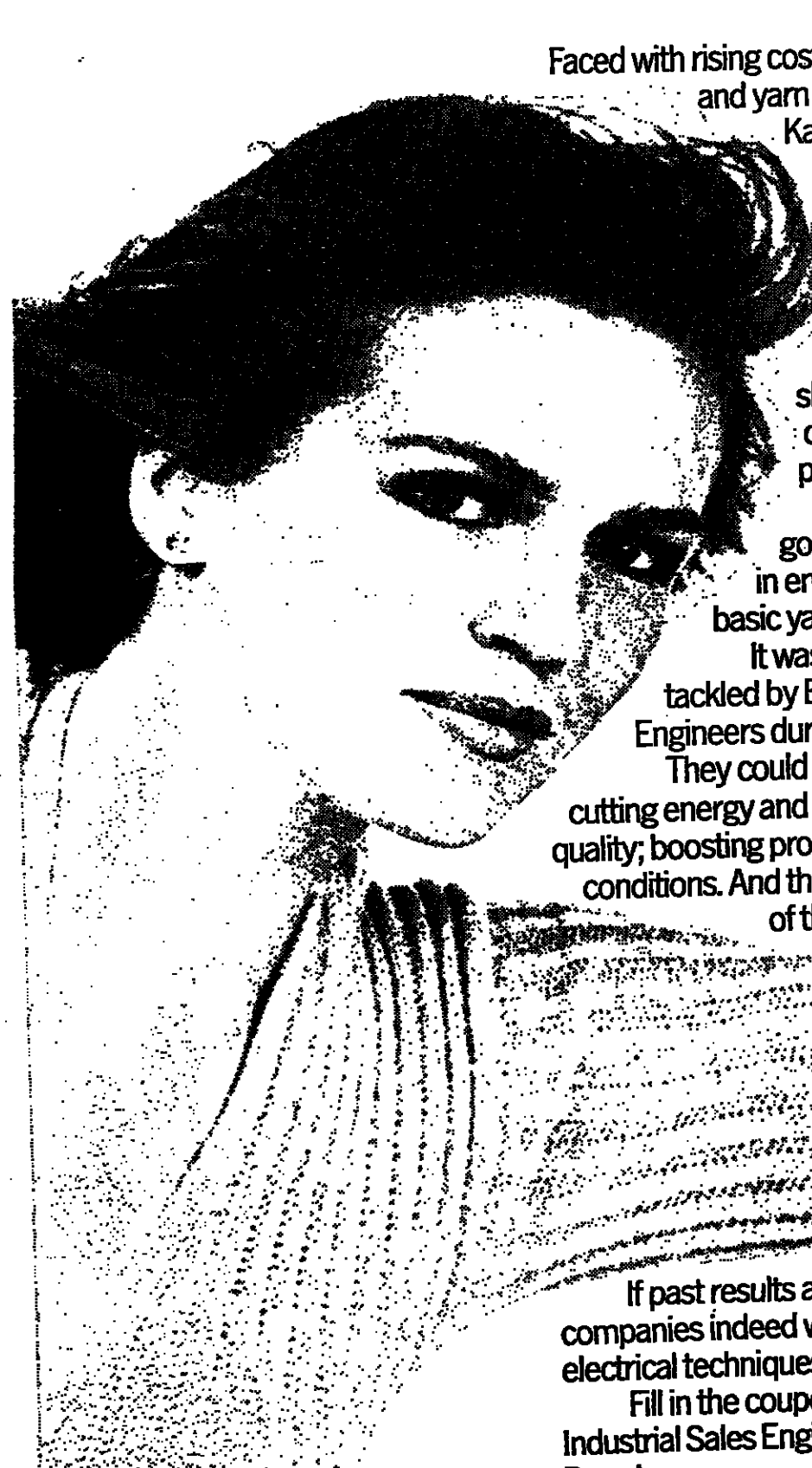
HESTAIR, the industrial group with interests ranging from refuse carts to employment bureaux, is completely restructuring its vehicle-making operations.

Five engine body and fire equipment work is also to cease.

They were responsible for tipping Hestair into a pre-tax loss of £107,000 in the half year to July last year. Parts of the vehicles business are profitable, however, and Mr David Hargreaves, chairman, insisted yesterday that the restructuring "is genuinely not a retreat, but represents major changes which can lead to expansion and profitability."

Some £300,000 is to be spent on refurbishing part of the site into which the chassis activities will be rationalised, leaving 14 acres to be sold as surplus to requirements.

About £3.5m is being spent on a new factory at Warwick where the workforce will rise by 180 to 400. Dustcart production at Warwick under the already-profitable Hestair Eagle division will be housed in the "most modern facility of its type in



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INTERNATIONAL INDUSTRY

Hard times are whittling down the world's lift manufacturers

BY RICHARD TOMKINS

THE WORLD'S lift industry, already a small and exclusive club, is getting even smaller.

Earlier this month two UK subsidiaries of Otis Elevator, Wm. Wadsworth and Sons and Becker Lifts, merged to form Wadsworth Becker Lifts. Less than a fortnight earlier Kone, the Finnish lift maker, acquired the Sablen lift-making subsidiary of Bastogi, the Italian industrial holding and property group.

The world market for lifts is dominated by five manufacturers: Otis, which is a subsidiary of United Technologies of the U.S., Schindler of Switzerland, Kone, and Mitsubishi and Hitachi of Japan. The first three in particular have voracious appetites for smaller companies and many of the recent takeovers in the industry have resulted from their expansion.

In the past few years Otis has acquired Wadsworth, Becker and Evans Lifts of the UK and Falconi of Italy. Schindler has taken over Haughton Elevator of the U.S., Armor Elevator of Canada, and Keighley Lifts of the UK. Kone has acquired Armor Elevator of the U.S., Maryat Scott of the UK, and Sablen of Italy.

These takeovers, and many other smaller ones, have taken place against a background of overcapacity throughout the world industry. It is particularly serious in Europe, where some estimates put it at 60 per cent.

Overcapacity is a by-product of steadily increasing demand for lifts during the 1960s and early 1970s, when economic growth coincided with the fashion for high-rise apartments and skyscraper office blocks.

In Europe the building bubble burst in 1974, putting the rest of the world's markets under severe competitive pressure. At the same time, many other countries were also facing the prospect of a downturn either through the effects of the oil crises or the onset of recession.

In an industry burdened with overcapacity and a largely stagnant market, the acquisition of other manufacturers now represents one of the few possibilities for significant business growth still available. When Kone took over Armor Elevator in 1982, for example, the acquisition accounted for half the group's 39 per cent increase

in turnover to FM 1.79bn (\$258m) that year.

Taking over smaller rivals has enabled the large manufacturers to penetrate new markets both geographically and in terms of product ranges.

The three most acquisitive manufacturers have plants or subsidiary companies in at least 30 countries and for Schindler and Kone at least, foreign earnings are now much greater than domestic ones. In 1983 some 83 per cent of Schindler's total group sales and 88 per cent of Kone's came from overseas.

Kone's purchase of the Bologna-based Sablen, which Bastogi sold for a sum believed to be about L45bn (\$22m) as part of its overall debt reduction plan, will give the Finnish group better access to the Italian market, where it has not had its own production facilities up to now.

In terms of product ranges, acquisitions give the larger companies access to sectors where they may lack expertise. When Otis took over Becker Lifts in 1981, it acquired a specialist with a large corner in the market for small hydraulic lifts of the type used in hospitals, offices and flats. When it took over Wm. Wadsworth and Sons the following year, it gained Wadsworth's

one of the most significant recent developments: Specialist manufacturers of components for lifts have proliferated while lift manufacturers' own factories have tended to become more like assembly plants.

The growth in the number of component makers has made it easier for the small lift contractor to gain access to the industry. This is not generally regarded by the big manufacturers as a significant threat to their market share because the new entrants to the industry tend to operate on a small scale in a limited area. This development has, nevertheless, caused the big groups to put increasing emphasis on being all-purpose manufacturers with the capability of offering every kind of installation, from a dumb waiter in a restaurant to a high performance lift in a tower block.

The strength of competition in the lift industry is also reflected in the advances in lift technology which have been made in recent years, as makers have tried to secure a competitive edge by coming up with a better product.

One example of this is the introduction of microprocessor controls. These are a strong selling point, for they bring two significant advantages for customers: they have greatly reduced the often valuable floor space taken up by the lift control gear, and they have enabled lifts to be programmed for maximum economy of operation—a vital factor in energy saving.

This development has had a severe impact on some of the smaller makers. According to Mr Donald Brooks, managing director of Schindler Lifts (UK), it was the fall-off in the market combined with the inability of smaller makers to compete in higher technology, which led many of them to succumb to take-overs.

"When the technological changes came along on top of the drop-off in the market in 1974, people hung on for a couple of years but in the end they just couldn't keep up. They could see the market wasn't going to get any better and decided it wasn't worth trying to compete with the majors any more."

More visible evidence of the changing trend in lift manu-

facture is the way in which lifts are being designed for their dramatic impact as much as for their utilitarian qualities. The once humble lift is increasingly to be found crawling up and down the outside wall of a building in full view of passers-by instead of being concealed as far as possible at its core.

On future prospects, China appears to present world lift-makers with their brightest hope. Otis and Schindler have already set up joint manufacturing ventures there and others are sure to follow. Elsewhere, the U.S. has been the world's strongest market for the past four years but it is intensely competitive and now shows signs of saturation. Europe is flat, and Central and South America are weak. In the Far East, Hong Kong has been through a bad patch

Easier for small lift makers to gain access to industry

because of political uncertainty, while Singapore and Malaysia have until very recently remained strong.

One uncertainty on the horizon is to what extent Japanese manufacturers will intensify their efforts in world markets. They have grown quickly on the back of demand in their home market and are now challenging the industry's giants in other world markets, particularly the Far East. Fujitech has been making significant inroads into the U.S. while Mitsubishi has toe-holds in France and the Netherlands.

The takeovers which have occurred in the lift industry so far have resulted more often in the concentration of ownership of the manufacturers than any reduction in their number. In the face of increasing competition and largely stagnant markets, overcapacity is therefore likely to remain a serious problem. Many in the industry expect more radical rationalisation to occur before it is solved.

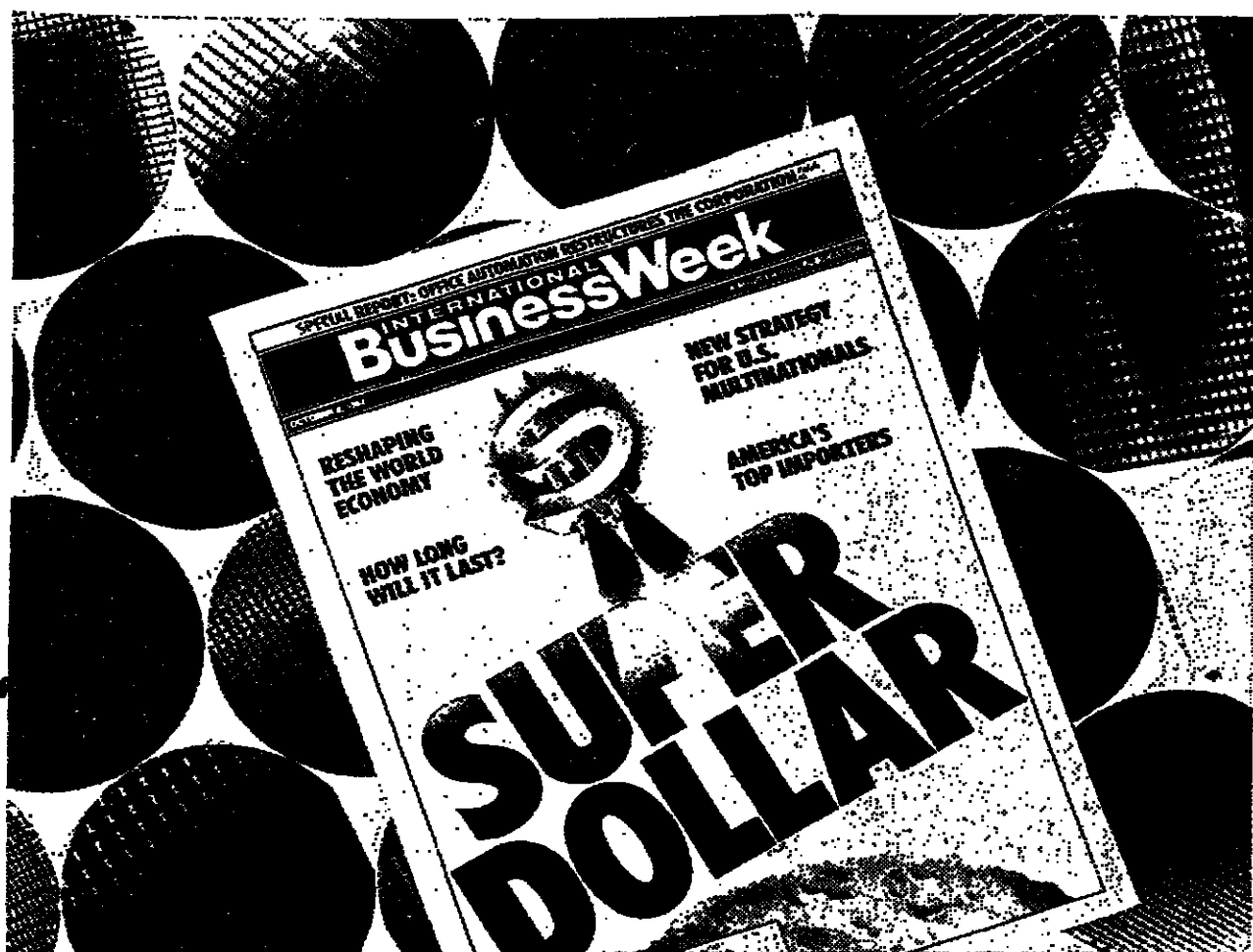
World market for lifts dominated by five manufacturers

expertise in heavy duty industrial lifts of the type used in warehouses and factories.

These two subsidiaries, which retained their separate identities under Otis, are now being merged partly to cut their overheads and partly so that between them they will be able to offer a more comprehensive range of products.

The fierce competition in the lift-making industry has meant that manufacturers have had to prune costs severely to survive. One way in which they have been able to do this is by buying in components instead of making them themselves.

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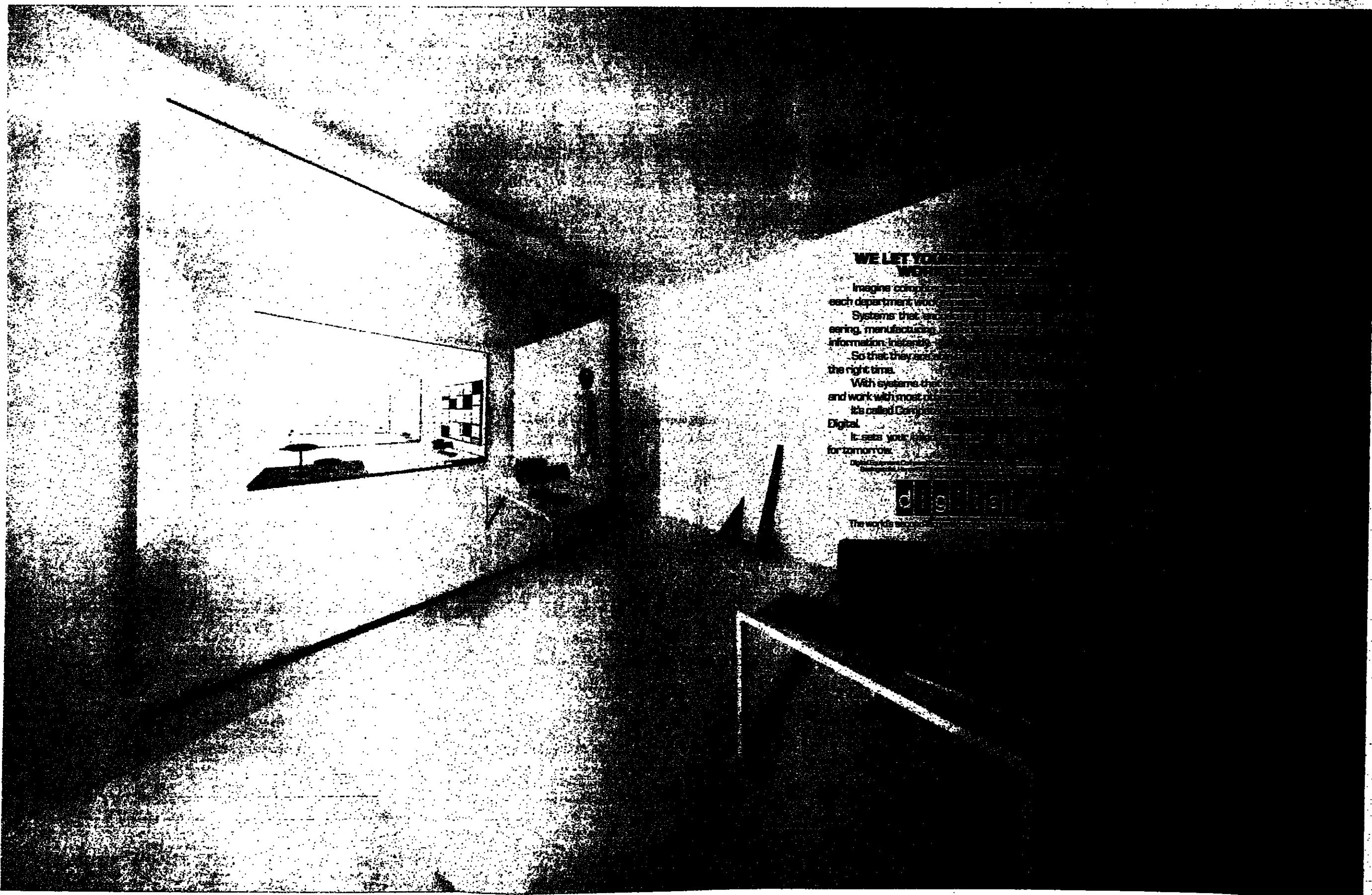
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14
MANAGEMENT

Stress

The 'pressure-cooker' syndrome

Ian Hamilton Fazez on the paradox of computers being used to solve problems they cause

STRESS, which already accounts for 23m lost working days in Britain each year, is being aggravated by the quickening pace of information technology. This is changing the culture of companies as new computerised control systems allow managerial performance to be monitored faster than ever before.

According to Dr Chris Ridgeway, "some people are not able to cope with that. It's like being in a glass pressure cooker. It used to take weeks or even months to produce accounts and an analysis of performance. Managers knew they had time to react, adjust, prepare excuses. But with modern information technology there are no hiding places."

Ridgeway, an occupational psychologist, wants new techniques used to screen out those most at risk of breaking down. He says that the strain of management has increased anyway during the recession as organisations have slimmed down, loading managers with even more to do.

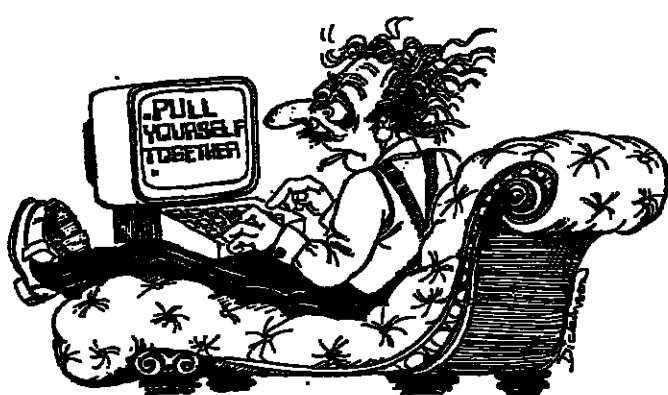
And some are cracking. He cites the way stress can cut managers down, like the man who suddenly found it impossible to speak at meetings. Work became impossible.

Then there was the director who worried about being under-qualified as technology burgeoned around him. He suffered bouts of tachycardia, when his heart would start racing for no apparent reason. One day it happened on the way to work and he found himself incapable of driving on. He went home and was off for months.

Dr Joe Briggs, an occupational physician, says that the giveaway sign of impending trouble is regular early morning waking, the mind seething with activity as problems are tossed about without a conscious attempt at thinking. At such a stage the least that a person should do is to take a holiday.

But, Briggs says, "he probably won't. His actions are critical to managers but those under the most stress often stop understanding this. They actually lose the ability to make a decision to go on holiday at all."

The worst example of such "managerial stress" was a managing director who was warned to slow down or risk a heart attack. He ignored the



advice and suffered a coronary. Even that failed to stop him: he died in his oxygen tent dictating memos into a tape recorder. Both Briggs and Ridgeway specialise in health problems caused by work. Ridgeway says that the problems of managerial stress are now so acute that they are merging their respective approaches so that managers most at risk can be screened out and helped so as to prevent breakdown.

Ridgeway says: "It is a response to market demand. Joe and his colleagues have been doing physical health screenings but, increasingly, the people and companies consulting them have been asking for advice on psychological well-being too."

Ridgeway and his fellow directors of Psychological Consultancy Services (PCS), have therefore set up a new company, Executive Health Screening, to work with two physicians and offer a wider service. Clients already include some of Britain's largest and most successful corporations.

The fulcrum of the new company's procedures is a remarkable piece of software developed by PCS and run on an ICL Apricot personal computer. It uses and combines well-proven clinical psychological tests to measure such things as anxiety, discomfort, social conformity, and alienation.

It also assesses personality, and such factors as social maturity, leadership qualities, neuroticism, intelligence, and proneness — through personality type — to coronary heart disease.

The person being tested sits at the computer and answers true or false to a series of 600

questions that appear on the screen. Normally, the batteries of tests involved might take hours to fill in and mark, but the software enables the test to be completed — and automatically marked by the computer — between an hour and 75 minutes.

The result is a printout of scores and scales which goes to Ridgeway or his occupational psychologist colleagues, Richard Ford or John Evans for interpretation.

The interpretations can be dramatic. For example: "Mr X is an ascendant and self-sustaining person with leadership potential. He is outgoing, ebullient and self-assured. Others will find him thorough and dependable. At times he tends to be somewhat rebellious. He is most likely to be successful in a regular environment which demands autonomy rather than conformity."

Mr X was, in fact, highly successful as managing director of a medium-sized company. It was losing money and he was given a great deal of freedom to fight tough opposition and turn the situation round.

Promotion followed as head of a large company in the same group with severe labour relations problems over new technology. Markets were tight, he was heavily constrained by a holding company board, and he always felt sandwiched between the unions and his superiors. In the managerial equivalent of trench warfare, he had to cope with stultifying rules and procedures and his health broke down.

Mr X is in good health now, running his own successful small business, for which — the PCS test reveals — he is probably perfectly suited. But had he been able to take the test 10 years ago, he might never have accepted the stress-inducing promotion — if it had been offered in the first place.

Much of Ridgeway's work is concerned with helping companies and individuals make exactly that sort of decision, either about the appointment of outsiders or promotion of existing employees. For example, the man who fits in well into a head office bureaucracy might be hopeless if put in charge of an overseas office where he had to function in an autonomous, entrepreneurial way.

As Ridgeway points out, a great deal of money is wasted in unravelling such mistakes, as well as misery caused to the over-stressed individual who may not even survive if something medically serious is precipitated. "How can we prevent stress in this job?" is a question he is now asked frequently by large companies.

Traditionally, managers have relied on experience and interviewing skills to make the right judgments, many of which have turned out to be wrong. Ridgeway questions whether this can be enough in an age of ever-quicken pace in managerial life.

But apart from the issues of selection and promotion, he says that managers already in place should have the chance of regular screening for potential stressors in their lives — just as they are screened, in regular medicals, for things like high blood pressure, diabetes, heart disease or cancer.

The new company offers a wide range of the relevant psychological and medical procedures, including his computer-based test, which shows up likely danger points, and analyses stress reduction measures to be taken or stress-inducing actions to be avoided. This opens up the chance of heading off problems long before breakdown is even a possibility.

Because it can be run on an ordinary microcomputer, its use is also being licensed to company medicals, who then send the printouts in for analysis. He says: "If people get used to it, perhaps we'll be able to avoid managers worrying that they are being shrinked. Regular screening for stress should be a normal thing to do."

Management abstracts

Analysing financial statements by microcomputer. M. Barron in Accounting and Business Research (UK), Autumn 84 (9 pages)

Examines difficulties that can arise when attempting to build a database of external financial statements and its subsequent analysis; because of storage size limitations only 'foreground' data can be computerised if large numbers of accounts are to be considered, while 'background' data will continue to be conventionally filed; comparability of computerised data will become very important, but the format of accounts will not be standardised to the corporation.

D. Freudberg in Across the Board (US), Nov 84 (5 pages) Quotes an estimate that more than twenty major corporations (for example, Cummins Engines and Allied Corporation) currently employ full-time ethical advisers or hire consultants on business ethics; examines how the advisers go about their work and reveals some of the issues that trouble the conscience of the companies more than some what.

Agency-client perceptions of creativity. F. C. Mitchell in Journal of Advertising Research (US), Oct/Nov 84 (15 pages)

From a search of the relevant literature and questionnaire results, argues that clients and agencies disagree about creativity; clients view creativity as a structured process, which is programmed and regularised, and based on a firm agency philosophy; agencies, on the other hand, put their faith more in personalities and spontaneity — the intuitive approach. Sees agency account planners as providing an essential bridge between client and agency.

May secretaries tell? G. Wellen in Assistenz (Fed. Rep. of Germany), Nov/Dec 84 (2 pages, in German, English version available)

Discusses the extent to which a personal secretary is duty-bound to keep information secret. Suggests that a hard-and-fast rule does nothing but harm, and that there are really four classes of information: secret, confidential, ordinary, and "to-be-disseminated." The difficulty is knowing which is which.

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Encouraging breakaways

Peter Marsh reports on a study of academic enterprise

HOW DO you increase the zeal of academics and scientific researchers to leave a secure job and set up their own technology-based companies?

The question has relevance to a host of planners and politicians in Western Europe who are trying to stimulate the formation of such enterprises as one way to promote economic growth and create a modest amount of jobs.

In theory, the technology-based universities and research centres of Western Europe should be full of men and women working on scientific ideas that could form the basis for new companies.

Three studies of technology-transfer mechanisms, in Sweden, the Netherlands and West Germany, give an insight into how to encourage the formation of such new enterprises — and the personal factors that cause the researchers to give up their previous jobs and start afresh.

Innovation

The studies looked at the new technology-based companies created by people formerly working at Chalmers University in Sweden, at the Technical University of Twente, and in a total of 15 research organisations supported by the West German Government.

Although the evidence cannot be anything other than circumstantial, it appears that modest efforts at helping people to create new technology-based businesses from a research environment do have an effect. Chalmers University in Gothenburg started formal efforts to encourage new enterprises in 1973. Mechanisms chosen included courses on innovation, advice on how to set up businesses and a special building for new companies in which academics can rent floor space in which to house a company.

The university also publishes a newsletter that helps the new enterprises to market their products.

Since the mid-1960s, research at the university has led to 98 spin-offs, of which 25 are businesses that sell a product or service that originated at the university and which a university staff member or student started.

The number of new companies formed each year has grown over the past decade. In 1984 it totalled 11. More than a third of the fledgling enterprises (which together employ

about 800 people) are in electrical engineering. Others sell products or services in the disciplines of mechanical, chemical and civil engineering or physics.

Chalmers University is now considering whether to start a science park that would provide accommodation for existing companies. The park would bring industrial heavyweights such as Asea, the Swedish electrical company, closer to the university.

The Technical University of Twente established five years ago a technology-transfer department (similar to many that British universities have set up) that acts as a bridge between researchers at the university and people in industry.

Industrialists can contact the department to find out whether academics are conducting research relevant to their particular area of interest.

The university also tries to promote new businesses by putting would-be academic entrepreneurs in touch with banks and sources of management expertise that can help them with the formation of companies.

Dick van Barneveld, a manager at Twente's technology-transfer unit (called Transpoint), found in a study carried out last year that former Twente staff or students started 52 businesses in technical areas between 1981 and 1984. That contrasted with 43 such companies set up during the 1970s, prior to Transpoint's formation.

Only 13 of the total of 95 businesses started since 1981 have ceased trading, a figure that van Barneveld says compares well with the 50 per cent of all new Dutch enterprises that fail within their first five years.

The 82 businesses still active at the end of 1984 employed about 300 people. The owners of the companies expected, overall, to double the number of their employees in the coming three years.

The companies formed by the Twente graduates and staff are weighted heavily away from manufacturing towards services. Almost two-thirds were involved either with management or technical consultancy or production of computer software. Thirty per cent of the businesses made computer hardware or other engineering products.

Van Barneveld tested in his study the enthusiasm with which Twente students reacted to

the idea of forming their own businesses. In 1980, 39 per cent of those asked said they wished to begin a company — by 1984, the figure had risen to 51 per cent. Over the same time, the proportion of academic staff thinking seriously about such ventures rose from 6 per cent to 15 per cent.

Although external factors (such as the general promotion of innovative activity in the Twente district) undoubtedly played a part, Van Barneveld says that the activities of Transpoint helped to bring about this improvement in the entrepreneurial climate.

In the third study, Dirk-Michael Harmsen and Peter Berndts at the Fraunhofer Institute at Karlsruhe examined 150 companies (employing a total of 900 people) set up since the late 1960s from 15 Government-funded research institutes in West Germany.

The institutes include the DFVLR, West Germany's aerospace research organisation in Cologne; DESY, a big laboratory for nuclear physics in Hamburg; and two research organisations of the Max Planck Society in Munich and Garching.

Currently 10-15 new companies are formed from these organisations each year. The number, according to Harmsen, is surprisingly low. He would expect the 30,000 staff employed by the research institutes to produce 100-150 people each year who want to begin their own companies.

One way to increase the entrepreneurial activity could be to make the research institutions more flexible, according to Harmsen. For instance, staff could be permitted to carry on with part-time jobs in the institution while in the process of setting up a fledgling enterprise.

Independence

The most revealing results from the study are on the factors that prompted West German researchers to set up their new companies. Three quarters of the people who left a research institute to found a new business said they did so to gain independence.

Just over half said they wanted to start a company to exploit a market niche for a new product; a third gave as their reason poor promotion prospects at their former workplace; just under 30 per cent were interested academically in a discipline in work; prospects were limited at the research institute; while only 28 per cent said they left their research jobs to earn more money.

TECHNOLOGY

EDITED BY ALAN CANE

OFFSHORE

Sensors for oil platforms

OIL PLATFORMS are the next target for the use of optical fibre sensors. Conoco in collaboration with Cambridge Consultants have been looking at the possible use of optic fibres for off-shore applications.

There are many benefits in applying this technology such as inherent safety, immunity from electromagnetic interference and small size and weight. Optic fibres, unlike conventional cables are not likely to create a spark through shorting of an electrical signal as only light is carried over the fibre.

Cambridge Consultants has carried out an 18 month study which looks at the application of fibre optic sensors to parameters such as pressure, temperature, acceleration, heat, flame, gas and smoke detection.

As a result of the study, Conoco is likely to have production prototype sensors installed and tested upon an oil platform.

SOFTWARE TO SIMULATE MANUFACTURING HELPS IRON SOLVE EARLY PROBLEMS

Factory floor mimics save time

BY GEOFFREY CHARLISH

WHEN COMPANIES the size of ICI and GE (U.S.) decide it is worthwhile marketing software they have developed in-house to simulate their own manufacturing process, it must surely be a sign that the technique is ripe for exploitation. These companies, large and highly active in plant and factory automation, are likely to spend millions on a single project and have long realised the importance of getting it right first time.

But because they, and hundreds like them, are treading pastures new in areas ranging from flexible manufacturing systems to highly intelligent process control, first-time error-free plant and factory design is becoming less and less likely without assistance from a computer.

Computer simulation can be seen as the manufacturing engineer's equivalent of CAD, or computer-aided design. In CAD, mechanical or electronic components are designed on-screen and amalgamated to produce products. In manufacturing simulation, the plant can be laid out, its sequence and timing data added and, in the latest systems, the result animated in plan view on the screen.

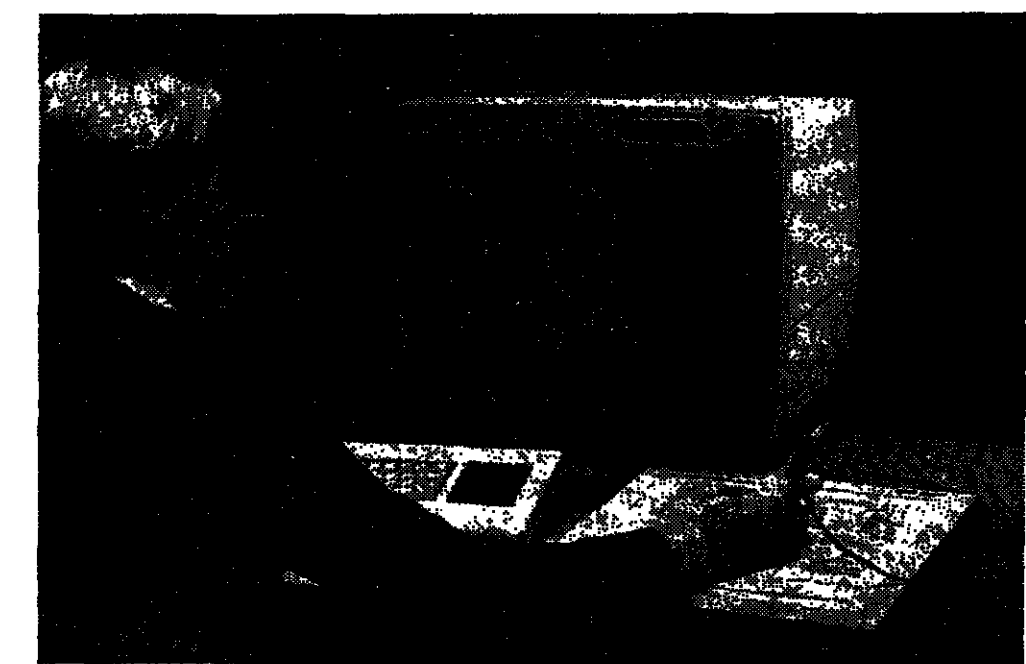
Such facilities are becoming essential at GE, which has 377 manufacturing plants and spent \$2.5bn on automating many of them during 1984.

Now the company tackled the problem came out at the recent

Computer simulation can be seen as the manufacturing engineer's equivalent of computer aided design.

Simulation in Manufacturing conference put on by IFS at Stratford-upon-Avon. Dr Nigel Greenwood, of GE Industrial Automation, Europe, said the research team was determined to develop a system that required absolutely no programming knowledge on the part of the user, which a production executive could use unassisted and which made full use of colour graphics.

Software modules were developed to cover four kinds of production: the serial line, where production items merely move from one end to the other,



Computer aided design is a well established industrial technique. New companies are turning to manufacturing simulation to iron out pre-production problems on a computer screen rather than face them on the factory floor

the assembly loop, where items may go round a loop of workstations more than once for parts to be added; the jobbing shop, where items may be interchanged between any of the workstations; and materials handling problems involving guided vehicles.

The user starts with a "graph paper" matrix of dots on the screen and can build a plan view of the production area with machines, loading points, conveyors and other items. Using a "mouse" he can join points to form the necessary rectangles and other shapes and can alter them using a "rubber banding" facility that allows him to stretch lines

After answering questions posed on screen by the software about motions, cycle times, sequences and similar matters, the system will produce data such as product flow through the system and buffer store sizes down the line. Then, the whole set-up can be animated on the screen and many days of activity can be telescoped into a few minutes. Soon, poor machine

utilisation, bottlenecks and other problems become obvious. Dr Greenwood claims that such models can be constructed and run in an hour or two instead of a week with older non-graphics systems.

The GE software runs on a DEC VAX minicomputer, but a significant portion has been implemented on an IBM PC. It will be available in Europe soon through SDRG, a GE affiliate in Hitchin, Herts.

At ICI, there is an increasing trend towards batch production of high value chemicals rather than the traditional high volume continuous processes. Often, batch plant and processes have to be modified as a range of products is adapted to satisfy market needs. The company needed a means of planning this quickly and efficiently at manager rather than programmer level.

So software packages have been developed that will tackle batch plant modification (Vusim), plant design (Frepet), and also the integration of production, marketing and distribution in the batch pro-

duction environment (Barnet). They all provide "what if?" answers to a system called Explorer, which is being developed at ICI Runcorn is spear-

Most of the newer systems use animated, interactive colour graphics heading the marketing thrust for the new software.

Most of the newer systems discussed at Stratford use animated, interactive colour graphics. See Why, developed by Istel (the information technology subsidiary of British Leyland) made the most impact last year with its simulation of "O'Reilly's supermarket," complete with queues of customers at the check-outs.

DAIRY FARMING

Monitoring cows

ONLY A small proportion of the 3m or so dairy cows which become pregnant in Britain each year receive an advance warning of their condition.

This is a position that FarmKey, a small company in Banbury, hopes to change with a diagnostic kit that it will sell to farmers for monitoring the hormone levels of cows. Progesterone is a hormone which is present in high concentrations in the cow's milk if it has become pregnant.

To check on whether their cows are about to become mothers, farmers either call in a vet—which can be time-consuming and expensive—or rely on laboratory checks of milk samples. FarmKey says that its technique is the first "do-it-yourself" pregnancy test for cows that farmers can use.

Similar to the diagnostic kits for human pregnancies sold in chemists' shops.

With the technique, according to the company, farmers can keep a better check on the condition of their animals and can plan their herds and milk yields more effectively.

In the test, called Ovucheck and devised by Cambridge Life Sciences, a biotechnology company in Cambridge, the farmer puts the milk sample in a plastic well containing antibodies to progesterone. He adds a chemical reagent that contains molecules of the hormone linked to an enzyme.

Any progesterone in the

sample bonds to the antibodies and thus releases the quantity of the reagent that can link up to the antibodies in the same way. As the products of the enzyme reaction are yellow, a bright hue of this colour indicates little progesterone is present. A pale colour shows the cow is probably pregnant.

FarmKey sells kits to farmers that cost about 80p for each test for the hormone. It also operates a laboratory service for progesterone that costs £1.40 a check. The Milk Marketing Board sells a similar laboratory-based service.

Mr Alex Charlton, a marketing manager at FarmKey, hopes that in a few years roughly 75 per cent of all the dairy cows in Britain will have their hormone levels monitored with the do-it-yourself kit.

The business, however, will be cyclical—most cows become pregnant from November to April so the summer will be a lean spell for companies selling pregnancy tests.

FarmKey plans to sell other immunoassay-based diagnostic tests that use similar principles to Ovucheck. These products will test for Anjou's disease, an ailment that affects pigs; vitamin deficiencies in newborn calves; and impurities in cows' milk which can reduce the price that the farmer obtains for the product.

PETER MARSH

DISARMING TERRORIST DEVICES REMOTELY

Bomb disposal robots

THE British Army plans to buy about 500 Wheelbarrows to 40 countries and which has previously been the sole supplier of Wheelbarrows to the British Army.

Last year, the Ministry of Defence changed direction by asking Kvaerner Development of Camberley to make 85 prototype units of the new Wheelbarrow, called the Mark 8. The devices are due to be tested operationally in Northern Ireland over the next few months.

Besides Kvaerner (which is a subsidiary of AB Electronic) and Morfax several other British companies make Wheelbarrow-type mechanisms. They are likely to bid for the order to make the production versions of the Mark 8.

The Mark 8 is easier to handle than previous versions. When confronted by a device such as a car bomb, an ordinance officer would steer a Wheelbarrow (which is battery powered) to the site of the explosive.

This is done via either radio control or by commands sent along a wire of up to 100 metres. By remote control, the officer can activate a disabling device. For instance, he can fire a shot gun on the Wheelbarrow which blasts away the detonator in the bomb.

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The Market Leader

MATERIALS

Synthetic paper

SYNTHETIC paper is finding wider applications in the chemical and information technology because it does not create dust. Growth in production by the two major Japanese producers Nippon Paper and Sumitomo Paper is increasing by 30 per cent a year. Total production today stands at nearly 10,000 tonnes a year.

The paper also has another advantage — it is resistant to water — which makes it applicable to maps and for other uses.

Synthetic paper was first produced by petrochemical and textile companies in the late 1960s during a shortage of woodpulp. Companies later dropped out of manufacture when oil prices soared leaving only the two Japanese companies still producing the material.

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Friday March 15 1985

Brazil's new presidency

THE INAUGURATION of Tancred Neves today as Brazil's new President is more than just a symbolic event. It is an historic occasion ushering in a civilian president after 21 years of military rule. The door is being closed on an era of unprecedented economic and social change as Brazil struggles to come to terms with its massive \$100bn foreign debt. Although Sr Neves was chosen by an electoral college, rather than directly elected, he was the most suitable candidate by a long shot. And if there had been any lingering doubt since his choice in January, he has convincingly proved to be the right man for the difficult task of carrying Brazil through what will be a transitional phase to a full democracy. Not only is he an experienced politician but all his recent statements, coupled with the choice of his cabinet, underline his pragmatism, caution and lack of rancour about the past. These attributes should stand him in good stead running this vast and complex country that dominates Latin America.

Technically Sr Neves' term of office is for six years but he has let it be known that he would prefer to remain for only four—emphasising the transitional nature of his tenure. By thus limiting his political ambitions at the outset he can play a much more effective role as arbiter. This should make it easier for the country to reassess its position under a civilian government.

Constitution

The new administration should be much more accountable to the electorate. Although this makes the task of government tougher, the quality of decisions should improve with a wider public debate. One of the most powerful criticisms against the previous military backed governments was the unchallenged role of such men as Delfino Neto, the Planning Minister, who was able to take vast decisions on whim. It should also be an article of faith to adopt a less Olympian style of government from Brasília, with more power restored to the states, regionalising the one of Brazil's greatest strengths. In the purely political field, Sr Neves is committed to draw up a new constitution and this must be a top priority. The constitution will delineate the powers of the president and establish the mechanism where-

by he can be elected. There seems a fairly broad consensus that it will be to encourage the reshaping of the political parties. During the past 18 years the traditional parties have begun to break up both over personalities and over moves to end their corrupt, closed-door management. The vigour of democracy will depend in good measure on a reformed party system, with clearly defined political groupings that can appeal not just to the educated but the mass of urban and rural poor, so far excluded from the political process.

In the economic field it is essential that Sr Neves does not raise expectations. His hands are tied by an inflation rate well over 200 per cent and the need to come to terms with the banks and the International Monetary Fund. Significantly he has dropped virtually all previous hints of populist policies, and he seems well aware, fortunately, of the dangers of becoming hostage to promises. He would like to ease the lot of the underprivileged but this can only come about if the public sector is vigorously pruned. There is obvious scope here but how much he can expose the excesses of the past without antagonising the military is open to doubt.

As for Brazil's debt, it is perhaps just as well that the long awaited agreement with the banks on rescheduling was not reached with the outgoing administration. Sr Neves cannot duck responsibility for any future agreement which he could have done if it were inherited.

In foreign policy, Brazil would help itself and the outside world if it were to define its position more clearly. Brazil has long been caught paying lip service to the importance of its ties with the developing countries yet complaining of not being fully understood by the industrialised world. It now awkwardly spans both communities but it should be more unambiguous in showing trading partners where its priorities lie.

It would be curious to expect Sr Neves to act on these priorities at once. He must be given time to establish himself but the scope and scale of the problems are such that the grace period cannot be long. In the meantime he thoroughly deserves to succeed.

Race prejudice in schools

THE Swann Committee directly blames employers, unions and property owners in Britain for perpetuating discrimination against people of other racial origins. But the committee report, published yesterday, also points out that responsibility for prejudice is spread though all parts of society.

Since the discrimination is felt by immigrants and their descendants who have white skins, it is not simply an issue of colour. And since each of the different ethnic groups feels hostility towards some of the others, the prejudice is not just on the part of the majority against the minorities.

Indeed, on the question of poor performance at school—which was the focus of the committee's lengthy inquiry—most of the many thousands of children who fail to achieve their educational potential are of British origin. The poorest school performers among ethnic minorities are West Indians. But they still do rather better in the public examinations than indigenous British pupils from similar social and economic backgrounds and with the same intelligence quotient.

The IQ issue is important because it has long fuelled disparagement of other races, especially blacks. Their lower average scores in intelligence quotient tests have been misinterpreted as firm evidence that they are genetically less intelligent, not just in the restricted range of mental activities directly measured by IQ, but in a general sense. This notion is emphatically denied both by the main report and by an associated although independent survey of the evidence led by the professor of psychology at Cambridge University.

Their joint conclusion is that, whether or not children's IQ is determined to some important degree by genetic inheritance, it is certainly strongly influenced by the conditions in which they live. "An IQ test is no more able to gauge a child's true innate potential regardless of the circumstances of his upbringing than is a pair of scales to measure his true potential weight regardless of what he has been fed," the Cambridge study says. IQ scores of low levels found among children of badly off ethnic minority families, are similarly to be

found among indigenous children with comparable backgrounds. Although the latter are on the whole less afflicted by broken homes and wretched conditions, they fare no better from schooling in far larger numbers. The committee is therefore right to put forward its recommendations for ridding schools of racial prejudice as subservient to the greater aim of improving the educational achievement of all children, including those of British origin. The proposed measures centre on conveying to pupils from every ethnic group, and through every element of the school curriculum, that they are growing up to live in a society already composed of people of diverse backgrounds who although proud of their racial origins need to co-exist on good terms.

Aptitudes
But while helping to reduce prejudice, such adjustments to the present activities of this country's education system would probably do little to serve the committee's greater aim of enabling all children to benefit more from their years in education. The present curriculum and examinations have a built-in bias against pupils—probably the majority—whose intelligences and interests run in directions other than the academic. In the main the system offers a choice of only two kinds of education: a rigorously academic kind and a watered-down academic kind. It is possible that the major reason for poor performance in the schools is that few of them offer studies which interest and develop children whose aptitudes are mainly practical.

Such practical studies as are provided are largely disdained not only by teachers but also by employers and consequently parents as soft options for children of low general ability. That is a false impression which the Government should now take the lead in correcting. A useful start would be to arrange for the new technical and vocational courses for 14 to 19-year-olds, which at present lead to only a low-level certificate, to count as a part-qualification for appropriate university courses.

T. BOONE PICKENS, the Bass Brothers, Carl Icahn, Rupert Murdoch, Sir James Goldsmith. Just whisper their names in the boardrooms of any large U.S. company and watch the reaction. They are without doubt the most controversial figures in Corporate America today.

Ever since the 56-year-old Mr Pickens, a self-made Texas oil man, emerged from nowhere to mastermind last year's downfall of Gulf Oil—the biggest upset in U.S. corporate history for many years—U.S. companies have been running for cover, trying to protect themselves from the unwelcome attentions of a band of increasingly confident corporate raiders.

Their role in the recent dramatic battle for control of Phillips Petroleum—the latest in a string of bids which is dramatically changing the face of the U.S. oil industry—has created a furore and brought to a head the sharp policy debate about the merits of the unprecedented merger mania now engulfing the U.S. corporate sector. The questions include:

● Has Wall Street become a casino where ownership of major companies can change hands at the whim of a handful of speculators? Or do the corporate raiders have a legitimate check on poor corporate management?

● Are companies being forced to take actions to defend themselves which are not in the long-term interests of shareholders? Who do company directors really represent?

● How does the current merger mania affect the U.S. economy? Is it helping to redirect resources more efficiently, or is it sacrificing longer-term objectives for short-term gains?

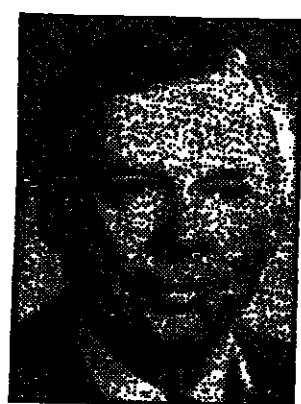
To Mr Arthur Laffer, dean of the supply-side economics, Mr Pickens is a hero. "Boone Pickens can get management to stand on its head," he says, arguing that the growing band of Wall Street raiders are breaking the grip of the managing class.

By contrast, Mr Harold Williams, a former chairman of the Securities and Exchange Commission, believes that the hit and run attacks on Corporate America are wreaking untold damage. "The current takeover wave is attacking not only poorly managed companies—the traditional reason for supporting the market place action—but also companies that are basically well run," says Mr Williams. "It is causing management and boards of directors to focus their time and attention on short-term defensive types of activity."

Part of the attraction of Mr Pickens is his extreme simplicity of message which he delivers to great effect. In the midst of his regular takeover battles with the giants of the U.S. oil industry, he can be seen almost nightly on U.S. television hammering home his message: shareholders are being taken for a ride by complacent management.

The companies he is attacking, he argues, are vulnerable only because their share prices do not reflect the underlying value of their assets. What he is doing is unlock the real value for the benefit of all shareholders. "The first rule in any takeover defence manual, is to get your share price up," says Mr Pickens. "Do that and you will be safe. It is as simple as that."

This message has been swallowed and regurgitated by an increasingly confident band of



T. BOONE PICKENS, the 56-year-old oilman who started his business with a \$15,000 investment and a pickup truck. Probably the shrewdest takeover tactician, has an uncanny ability to exploit a victim's weaknesses. In the last three years he has made over \$10m in profits.



SAUL STEINBERG, First hit the headlines at 29 with an astonishing bid for Chemical Bank, the seventh biggest U.S. bank, in 1969. His latest coup was Walt Disney where he and friends sold their two-month-old investment back to the embattled company for a \$60m profit. He is only 45.



RUPERT MURDOCH, 54-year-old Australian publishing magnate, has been making raids on Wall Street with the expansion of his U.S. newspaper empire. First coup was St Regis, which was forced to buy back his shares for \$10m profit. Bid unsuccessfully for Warner Communications but walked away with \$50m profit.



SIR JAMES GOLDSMITH, 52-year-old Anglo-French financier. Has made a killing in the forest products sector. Successes include the takeover and partial liquidation of Diamond International and a 25-day investment in St Regis which netted him a \$50m profit. Currently seeking Crown Zellerbach and Colgate-Palmolive.

TAKEOVER FEVER HITS WALL STREET

Names that strike fear into corporate America

By Terry Dodsworth and William Hall in New York

Wall Street raiders who over the past couple of years have marched out of the shadows on to the centre of the Wall Street stage. After extorting a handsome settlement from Phillips Petroleum last week, Mr Carl Icahn described his victory as marking "an important milestone for shareholder democracy."

One of his acolytes, the 43-year-old Irwin Jacobs, sometimes known as "Irv the liquidator," was even more euphoric, calling the defeat of Phillips' controversial recapitalisation plan "the single biggest victory ever won by stockholders on Wall Street."

The appearance of the raiders can be credited with forcing a growing number of U.S. companies to accelerate unpalatable decisions. The climate of thinking which has encouraged ITT to launch its aggressive divestiture programme, for example, or Mobil to admit that it might sell Montgomery Ward, one of the worst acquisitions on record, owes a lot to the implied threats from these upstart predators.

Even so, not everyone is quite so well about what is happening on Wall Street. For a start, the raiders regularly extort "greenmail," a form of corporate blackmail where companies buy back their shares from predators on terms not available to the rest of the shareholders. In these cases, the corporate raiders not only make a killing for themselves but also weaken the finances of the company.

Companies ranging from Texaco and St Regis to Walt Disney and Warner Communications, household names in their respective industries, have been "greenmailed" over the past year, providing the raiders with short-term profits of over

half-a-billion dollars. It has been estimated that over \$3.5bn of shareholders' money has been paid out in the form of "greenmail" by U.S. companies over the last year alone.

A second worry is that many managements are increasingly having to spend as much time thinking how to avoid a takeover as on running their companies. Robert Reich, a Harvard economics professor, says that "many managers and big companies for the first time are now threatened. Their corporate lives are at stake. They are quaking in their boots and spending increasing amounts of time huddled with their lawyers and investment advisers."

Critics argue that Japanese companies, which are giving U.S. corporations such a run-around in world markets, do not have to face the destabilising influence of hostile takeovers. U.S. managers, they say, are increasingly under pressure to manage their business with the short-term goal of keeping up their share price at the

expense of long-term objectives. This reduces the incentive to invest in intangible programmes like research and development or exploring for oil in the high risk frontier areas of Alaska or the North Sea, where the payoff, if it comes, can transform a stock market "ugly duckling" into a star performer.

There is also the question whether some companies, in their eagerness to avoid being taken over, are mortgaging their future. Phillips, for example, which has won its independence by offering to swap half of its equity for debt, will emerge as a smaller company with a towering debt burden. If management's optimistic assumptions on oil prices and world interest rates prove wrong, Phillips could well run into serious financial difficulty.

Finally, there is a very real concern that the growing power of corporate raiders like Boone Pickens is forcing companies to strike back in a way which

could seriously damage the long-term interests of shareholders. Mr Harold Williams, for example, firmly believes that when the dust settles on the current upheavals, the activities of the corporate raiders will be looked back on as a "major disaster for shareholder democracy."

"If you look at the anti-takeover provisions, being passed in most major corporations, they will prevent any kind of actions to depose managements," says Mr Williams. One defence which is catching on like wildfire, much to the chagrin of the raiders, is the so-called "poison-pill". Threatened companies declare a dividend in some form of convertible preferred stock which carries rights that make hostile takeovers prohibitively expensive for a predator.

Mr Williams is also worried by the mounting pressure to alter the listing standards of the New York Stock Exchange (NYSE). An NYSE sub-committee—headed by Mr Andrew Sigler, chairman of Champion International and an outspoken critic of the corporate raiders—has recommended that the Big Board should allow a listed company to create a class of common stock with disproportionate voting rights.

"If the NYSE goes ahead and passes the proposed rule, it will allow managements to insulate themselves totally from shareholders," argues Mr Williams, who concludes "that once these things are in place you will never get them turned around." He believes this would be a very retrograde step.

As the debate rages on, various responses to the problems posed by the raiders are being

alred. Some economists, for example, think that the current takeover mania is a temporary phenomenon which will go away when conditions change. A number of factors have undoubtedly helped operators like Mr Pickens to make such an impact. Banks and other financial institutions are much more enthusiastic today about backing a hostile raider than in the past. Their involvement has already drawn angry cries from some of their customers. Unusually, a West Coast oil company now under attack by Mr Pickens, is suing its lead bank, Security Pacific, because it is financing Mr Pickens. The company has asked the Federal Reserve to stop this "reckless activity" by the banks.

The 1981 Economic Recovery Tax Act has also played into the hands of the bidders. Accelerated depreciation provisions mean that a victorious bidder can often escape tax altogether in the first years after a takeover. And the fact that reported earnings are no longer reflecting the strength of underlying cash flows has meant that many companies are intrinsically stronger than the stock market is willing to accept.

Clearly this environment could change radically if Washington ever gets round to overhauling the U.S. tax system, while a further sharp rise in the stock market would reduce the apparent attractiveness of many potential takeover targets.

A second line of response is to press for legislative changes to make it more difficult for relatively small-scale investors to take destabilising positions in major companies. The point here is that the raiders are grossly undercapitalised in relation to the companies they are attacking. Their threats only make sense because U.S. securities law makes it possible for them to get a strategic stake without making a full bid to the company, and at the same time to make an offer which gives preferential treatment to a "majority" of shareholders who tender their stocks first.

Proposed answers range from Harold Williams' suggestion of a five-year moratorium on all hostile takeovers, to a complete ban on "greenmail," or the adoption of a UK-type system in which investors would be forced to make a full bid once they reach a certain trigger point, at a price which is uniform for all shareholders.

Given the present mood in Washington however, there is not much hope of changes such as these being implemented. The Reagan administration does not seem at all concerned by the current upheavals in Corporate America. Only this week, Mr Joseph White, deputy director of the Office of Management and Budget, told a House sub-committee that there were enough checks in the market-place and state laws to curb takeover abuse and that "Federal intervention is entirely unwarranted."

Meanwhile, the stock market continues to dance to the speculators' tune. Over the past few weeks four large companies—ITT, Sperry, Crown Zellerbach and Unocal—have seen their shares begin to jump around as rumours swirled through the market about potential bids. At least one of these companies has already taken a "poison pill" defence.

There is a danger that if things go on like this, American corporations could get hooked on a course of treatment which is worse than the disease it is trying to cure.

PROFILE OF THE MAIN DEALS

Raider	Target	Stake bought (per cent)	Estimated profit on deal (\$m)
T. Boone Pickens	Gulf Oil	13	760
T. Boone Pickens	Phillips	5.7	115
Carl Icahn	Texaco	4.8	100
Bass Brothers	Texaco	9.9	280
Saul Steinberg	Walt Disney	11.1	60
Irwin Jacobs	St Regis	7.7	29
Sir James Goldsmith	St Regis	8.6	60
Rupert Murdoch	Warner	5.6	37
Rupert Murdoch	Warner	8.6	51
Sir James Goldsmith	Continental Group	n.a.	n.a.

FT Editorial Research

Detroit splits the profits

THE break-up of Detroit's traditional pattern-bargaining system which delivered roughly the same wages to workers throughout the big three car manufacturing companies, is graphically illustrated in this year's profit-sharing results.

For 1983, the first year that profit-sharing was in force, both General Motors and Ford paid out between \$400 and \$500 a worker. Last year, however, as Detroit romped to record earnings, Ford shot ahead in its profits distribution—handing out an average of \$2,000 a man compared with only \$500 at GM. North American workers, slightly down on their distribution for the previous year although the group's profits soared to a record \$4.5bn. The slippage was partly explained by a rising workforce, partly by a lengthy industrial dispute last autumn. GM also put a larger slice of the cake into capital investment which should, it says, be of advantage to the workforce of GM in the long-term future. Chrysler, which offered profit-



"No, no, you've got the wrong end of the stick—they're abolishing BNOC, not Enoch."

Men and Matters

sharing to its Canadian workforce for two years ago, is signing up for a similar scheme but has refused. Chrysler reckons that if it had been accepted the company would have paid out well over \$4,000 a worker after its record \$2.4bn profit last year. Lee Iacocca, the group's high-profile chairman, has been able to send a magnanimous letter and a \$500 cheque to the entire GM workforce, telling employees to spend the gift on the wife and kids as a recognition of their support when the company had to cut wages to survive in the early 1980s.

Ladies' man

Jovial Norman Willis, general secretary of the TUC, yesterday indignantly summed up the trade union view of Nicholas Ridley, Transport Secretary—the man who back in 1978 drew up a Conservative blueprint to defeat the miners which bore a remarkable similarity to the Government's tactics in the miners' strike.

"Going to see Nicholas Ridley," he told the annual TUC conference in Southampton, "should be on any university course on the sociology of disaster."

Nevertheless, things didn't all go Willis's way yesterday. He was hissed as he rose to speak because of far-left opposition to the TUC's role in ending the strike. He braved out his critics by refusing to apologise for anything about his or the TUC's involvement in the strike.

That quietened the delegates down so much that when he committed the cardinal error for a man at the TUC women's conference, almost no one noticed. All morning delegates in the

town's Floral Hall had been carefully referring to Mr (or Miss, as she prefers) Ada Madocks, from the local government union Nalco, as "chair" of the conference.

As he was within a whisker of finishing his address, Willis slipped up and called her "chairman." Mind you, away from the women's conference, when she's running the TUC's health services, it is she who calls herself too.

Shining brightly

The World Health Organisation wants more research into the activities of moonshiners—those who make what it calls (rather coyly) non-commercial alcohol.

The organisation believes that moonshining is on the increase, particularly in developing countries. There is a shortage of reliable statistics, not surprisingly, but WHO says "anecdotal evidence of its importance abounds."

Brendan Walsh, professor of the national economics of Ireland at University College, Dublin, and Marcus Grant a senior WHO scientist, have produced a thought-provoking list of 36 medical problems and a dozen more social and legal ones which, they say, are related to drinking.

Severe though that list is the two authors fear the public health implications of drinking moonshine may be still more severe because of poor quality control.

Norway, where drink is highly taxed, follows the unusual practice of publishing estimates of its non-commercial production. Around 11 per cent of the spirits drunk, and 9 per cent of wine and beer, is thought to be homemade.

But the investigators think some other countries may be

well above Norway's moonshine level.

They also offer a word of encouragement to would-be moonshiners. They say that making alcoholic beverages is a "readily-transferable technology" these days, even to places with no industrial tradition.

Lange's freeze

John Lange, New Zealand's prime minister, is demonstrating an impressive talent for making waves where the waters were calm before. He is now splashing heavily among his cabinet by telling them they should not accept agreed pay rises.

Lange himself has turned down a NZ\$8,000 a year salary rise because he says he is already being well paid for the job. To accept more, he says, would be "just simply greedy at a time we should be showing restraint."

Lange would have enjoyed an increase from NZ\$79,717 to NZ\$85,743. His cabinet colleagues were awarded increases of NZ\$4,500 a year. He has called upon them to make the same gesture of self-sacrifice, adding, "They had better agree otherwise they won't be in their jobs much longer."

The salary increases were approved by the higher salary commission which sets remuneration rates for MPs, senior civil servants, and heads of government bodies.

But Lange takes the robust view that members of Parliament should not be in the job for the money. Pay, he says, should not be the main incentive.

Standing need

...be warned. They are addictive. And they are part of an integrated system of technical clothing that you won't want to live without. It buries some advertising copy in Expression, the American Express magazine.

I should hope not. The advertisement is for a pair of trousers.

Observer

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RELOCATION-THE ROCHDALE ROUTE



ROCHDALE ROUTE

POLITICS TODAY

Can he talk to the people?

By Malcolm Rutherford



Nigel Lawson: like Shakespeare's Coriolanus, he is reluctant to go down into the market place

THE Chancellor of the Exchequer (Mr Nigel Lawson): This Budget will set the Government's course for this Parliament.

There will be no letting up in our determination to defeat inflation. We shall continue the policies that we have followed consistently since 1979. These policies provide the only way to achieve our ultimate objective of stable prices. To abandon them would be to risk renewed inflation, and much higher unemployment, as a result of our determined efforts to bring inflation down to its lowest level since the 1960s. Economic recovery is well under way and employment is growing.

That was last year when Chancellor Lawson was widely acclaimed as having had a good budget, well delivered and including a bite at tax reforms. His reputation is not quite the same today.

Menthus: The senate, Coriolanus, are well pleased to make thee Consul.

Coriolanus: I do owe them still my life and services.

Menthus: It then remains that you do speak to the people. **Coriolanus:** I do beseech you, let me not speak to the people, for I cannot put on the gown, stand naked, and entreat them, for my wounds' sake, to give their suffrage: please you, that I may pass this doing.

Shakespeare's Roman plays are among Mr Lawson's favourites, perhaps "Coriolanus" most of all. Shakespeare, he says, was a Tory. The Chancellor likes the Roman virtues: the pursuit of stability in an imperfect world. There is a lot of Coriolanus in the man in Nigel Lawson: the reluctance to go down into the market place and sell himself and sometimes the inability to do it well when he is persuaded to try. The City feels neglected by him.

For two years running he has made poor speeches at the Conservative Party Conference, something that (say) Michael Heseltine or Norman Tebbit would never do, though he confesses to being surprised at having received a standing ovation several years ago as Secretary of State for Energy. It was not a particularly good speech. The Conservative Party, and the public in general, can be very fickle about whom they choose to applaud, and then

denigrate, and when Mr Lawson has not always been effective in the House of Commons either. He has appeared casual, over-confident, too reliant on his conviction that in the long run his policies will come right. He failed—and regretted it later—to congratulate Neil Kinnock when the Labour leader gave an unusually good performance on the state of the economy.

He has been exceptionally rude to the Treasury Select Committee. "That," he said after one session in a voice that could certainly have been overheard, was a complete waste of time. When it was over, he went conspicuously to talk to a Labour MP, Mark Fisher, whose father was a Tory Member, and not to any of the Conservatives. There were no apologies for his sharpness to Mr Francis Riggall, the committee chairman who, like Mr Lawson, had once been Financial Secretary to the Treasury. Conservatives do not forgive that sort of thing easily. There have been other times, however, when he has been outstandingly successful: for example, in a speech in Zurich in 1981 called "Thatcherism in practice: a progress report," in his first Budget speech and again in the Maastricht Lecture on "The British Experiment" in June last year.

It was also notable that the next time he appeared before the Treasury Select Committee his manner had changed. He treated a Conservative Member,

Nicholas Budgen, with respect, whereas on the previous occasion it had been all disdain. "What had happened," Mr Budgen had asked, "to Cabinet Government?" The Chancellor said simply "Go on." Mr Budgen dried up. On the second occasion Mr Lawson was almost embarrassingly gracious in thanking Mr Budgen for his remarks that exchange rate policy should not be too clearly defined in public. Coriolanus can go down to the market place if he has to.

Years before he was Chancellor, Mr Lawson used to say that he was naturally shy, preferring short books to long. He repeated much the same thing in an interview with the Observer last week. I used to think that was an affectation, meant to conceal great knowledge. Now I think that it is true. Mr Lawson works in sharp, concentrated bursts, like on the Budget. He applies a very great intelligence—no one has disputed that—but he does not much like it. Those who interviewed him after the Budget last year noted that between saying how hard he had been working and how wise it had been to form an alliance with Norman Tebbit, he kept falling asleep.

Yet this year, even more than last, Mr Lawson is in the thick of things. At a time when the opinion polls seem to have turned against the Government, and the Conservative Party is full of self-doubts, the Chancellor has to deliver. A

poor performance next Tuesday would be bad not only for Mr Lawson, but also for the Government's standing in the country and for its ability to dominate the House of Commons. There is still, after all, a very competent Labour front-bench, an Alliance grouping that may be ripe for take-off, and a Conservative Party that may have lost its sense of direction.

What has happened, in the last nine months or so, to make Mr Lawson's stock fall? The natural fickleness of public opinion should be taken as read. One should not preclude, however, the possibility that headlines next Wednesday such as "Nigel bounces back." The media become bored with much the same Government, year in, year out, and there is an ingrained tendency to say that Mrs Thatcher will go the way of Harold Macmillan: beleaguered, uncertain about the succession, and increasingly thinking about foreign affairs. There is something in all of that, perhaps especially in present months when the Prime Minister seems to be out of the country almost as often as not, and the national mood may be turning against her.

Yet Mr Lawson has had real ups and downs. Unemployment has gone on rising much higher and much longer than expected. The structural changes that he wanted in the economy have been much slower to come about than he originally thought, so that it has become

part of the orthodox Conservative litany to say that Mrs Thatcher needs a third term to put her policies fully into effect. There may also have been some carelessness: for instance, over exchange rate policy. There is—or ought to be—a clear intellectual distinction between saying that the Government has no exchange rate target and that it could not give a hint what happens to the pound, against the dollar or the Deutschmark. Mr Lawson, or the Government Information Machine, including No 10 Downing Street, failed to get that across: hence the very sharp rise in interest rates and the further setback to the Government's economic policies.

Not least, there must be by now a sneaking suspicion that if this Government has done better than its predecessors in reducing inflation and improving efficiency, the relative economic decline has gone on. Other countries have come on. The recession has been impressively short. Britain, West Germany, for example, has an annual inflation rate of less than 2 per cent, record exports, yet was without the benefits of North Sea oil.

There is again a crucial political factor. It has been apparent at least since the last general election that there has been a battle within the Cabinet between the radicals and the consolidators. Mr Lawson, when he applies himself, is a radical. He would like to reform and simplify the tax system to move to a value added tax almost across the board, to get rid of the anomalies and some of the middle class tax privileges, like interest relief on mortgages.

But there is another wing. John Biffen, the Leader of the House of Commons and a Conservative, is a kind of conservative sage of a kind, thinks that the Tories have gone far enough. They have privatised about £60n of state assets—considerably more than Edward Heath's administration, which sold off Thomas Cook and the Carlisle state brewery. Moreover, they may have created a new political common ground. The Alliance rather than the Labour Party may now be the main challenger for power, and the Alliance at least will not insist on renationalisation. From (say) Mr Biffen's point of view, it would be risky to go much further. There is a limit to how much change the elec-

torate will accept. It has never been absolutely clear which side Mrs Thatcher is on: the radicals or the consolidators. Certainly she seems to have come down against some of the more radical reforms this time, though her instinct might be the other way. It will be the 1986 budget that electorally matters most.

Mr Lawson has not much altered since he committed himself to the Conservative Party. He has been the principal architect of Mrs Thatcher's economic policy since the days when he was Financial Secretary. The Medium Term Financial Strategy was largely his: so were the adjustments to give more attention to money in circulation rather than EMS. Even as Secretary of State for Energy he was pivotal for it was in his period that the build-up of coal stocks began, thus facilitating the defeat of the miners' strike.

He has not been indefatigable. In his Zurich speech he specifically countenanced a rise in the public sector borrowing requirement for cyclical reasons, and he seemed to signal some relaxation in policy in his speech to the IMF last September.

On one matter, however, he has been consistent throughout. He believes that all previous post-war governments got economic policy the wrong way round. Macro-economic policy was the fiscal stimulus of an enlarged budget deficit with monetary policy passively following fiscal policy. Micro-economic policy was seen as reserved for dealing with inflation by a panoply of controls, subsidies and incomes policies.

The essence of Lawsonism has been to try to stand that on its head. The proper role of macro and micro policy, he said in his Maastricht lecture, "is precisely the opposite of that assigned to it by the conventional post-war wisdom." He also said "While the conquest of inflation may not be a sufficient condition for sustainable economic growth, it is, we believe, a necessary condition."

Next week, with the inflation rate again possibly creeping upwards, will be a test. It is not so much the content of the Budget that matters. The Chancellor will have to give a convincing performance. For ultimately Mr Lawson and Mrs Thatcher stand or fall together.

Lombard

French economic dilemmas

By David Housego in Paris

WHOEVER holds political power in France over the next few years, it is already clear that the overriding economic debate is going to be over how to achieve higher rates of growth and investment. The recent article by M Jean Riboud, chairman of Schlumberger, on these pages reflects the growing impatience of many on the Left in France that orthodox economic policies are not only failing to solve the problem of unemployment but will leave France trailing at the bottom of the European growth league—and well behind the U.S. and Japan. M Riboud is a friend of President Mitterrand and his views certainly strike an echo with M Pierre Bergeyrou, Minister of Finance, who has been talking again in recent days about the need for higher growth and reducing the growth rate differential with the U.S.

On the other side of the fence, a spirited defence of orthodox policies—and of the importance of applying them more rigorously—has come in a combative book by M Christian Saint-Etienne. M Saint-Etienne is a former IMF economist who now works in France with the OECD. He is an unashamed admirer of M Raymond Barre, the former French Prime Minister, but his book will be seized on by any student of the French economy as providing the best analysis of the economy that has appeared for a long time.

M Saint-Etienne's thesis is that there can be no return to higher rates of investment, and hence of growth, until France cuts back the budget deficit which is absorbing nearly half of net private savings and thus crowding out productive investment.

In contrast to this deficit of the public administrations (the Budget, local authorities and social security) has tripled over the past four years to 3.5 per cent of GNP. On M Saint-Etienne's calculations it now absorbs 47 per cent of net private household and corporate savings as opposed to 6 per cent in 1979—this in a country in which industry self-finances only 60 per cent of its investments as opposed to 80 per cent in the U.S. or Britain. The result has been, on M Saint-Etienne's analysis, the maintenance of

high real long-term interest rates and a reversal of the brief upward trend in productive investment under M Barre. Productive investment, which grew 7 per cent in 1980 declined over the subsequent three years. One of the conditions M Saint-Etienne sets for a recovery of investment is nonetheless now being partially fulfilled. Corporate profits are rising as salary costs are held down and companies shed labour. But on OECD figures the combined deficit of the public administrations is still growing and likely to reach 5.8 per cent of GDP. As a result government debt as a proportion of GNP has risen from 25 per cent in 1980 to an estimated 40 per cent this year.

To bring this down would require a sharp reductionary squeeze on public spending resulting in a further period of low growth. It is the political difficulties implicit in this analysis which makes the Opposition hesitant about spelling out its economic programme.

The Socialists over the past two years have drawn a little on M Riboud's ideas and a lot more on orthodox policies. The logic of M Riboud's arguments would have carried France out of the EMS in March 1983 and raised the import barriers to protect an investment boom from leaking abroad. M Mitterrand recoiled from that alternative in favour of holding down the budget deficit and providing more flexibility in the labour and financial markets. The result is that industrial investment (accounting for 30 per cent of productive investment) is picking up at an annual rate of about 5 per cent in real terms over 1984-85. But this is largely offset by the continuing decline in investment by the public utilities and the construction industry. So the rate of productive investment as a whole is not sufficient or durable enough to boost employment significantly or make good the investment gaps of the past. M Riboud and M Saint-Etienne are both right that something more drastic is needed.

L'Etat français face une crise économique du XXe siècle, by M Saint-Etienne, pub, Economica, 49, Rue Harcourt, 75005, Paris.

Sources of equity

From Mr J. Dodwell
Sir—Your leader (March 7) threw doubt on whether or not the Government's business expansion scheme will achieve one of its objectives of providing a new source for small business equity.

It takes time for the public to become accustomed to the practicalities and risk assessment of investing in private companies. The successful promotion of separate companies over the last 12 months indicates that investors are now prepared to form their own views on investment direct into companies and more money is being invested as people make their own choice on where to invest.

The Chancellor and other readers should be misled by the recent multitude of property development companies. Instead, more attention should be paid to companies in the non-property sector which have been raising money.

As investors become more accustomed to the idea of investing in a private company, more private companies will be able to raise money and this is surely in line with the Government's original objectives and a benefit to the economy as a whole. It would be exceedingly rash, on the basis of what is really less than two years' active experience, to cut short the BES before its current intended end in 1987.

The idea that BES consti-

tutes "the best tax shelter in town" is a fallacy. Every proposed investment should be looked at first and foremost as a commercial proposition with an eye on the risks.
John Dodwell
Chancery Securities,
20, John Street, WCI.

Business expansion scheme

From Mr G. Mackay
Sir—Your leader on the business expansion scheme (March 7) is a welcome appraisal of the current deficiencies. The emergence of the various BES funds has been a great disappointment because they are not fulfilling the purpose intended. Most of these funds are not interested in investing less than £50,000 in a single firm, whereas the main gap in small firm financing is for risk capital in the £20,000-£50,000 range.

It may be that the solution lies in a change in the regulations controlling such funds which limits investment in any single enterprise to, say, £50,000. Alternatively, there may be scope for a new vehicle, a type of local investment fund,

which would be more concerned with the needs of small firms.
G. A. Mackay,
Balloon House,
Inverness.

The neglect of manufacturing

From the Group Managing Director,
Concrete Masonry Group.
Sir—I suppose one should be thankful for small mercies in that the Financial Times (March 9) gave reasonable prominence to the remarks of the Secretary of State for Wales when he attacked the City's neglect of our traditional manufacturing areas.

As a medium-sized manufacturer of mainly primary products in unfashionable areas (40 per cent of which are either export or are import substitutes) I heartily concur with the Minister's views and I know that they are shared by many of us in these basic industries. I wonder, however, if he turned the Letch on the same day where, in a piece describing the clearing banks' attempts to put their own houses in order, he would have

seen UK manufacturers linked in the same sentence to banana republics. Am I being unduly sensitive or would the Minister see remarks such as these made by your respected columnist as further corroboration of his views?
R. Johnson,
Llay, Wrexham, Chwyd.

Playing poker at County Hall

From the Leading Opposition Spokesman on the Ethnic Minorities Committee, Greater London Council
Sir—Robin Pauley your local government Correspondent commented (March 12) that not a single member of the GLC would last five minutes in a poker school after he watched the rate making proceedings at County Hall.

He was wrong because 40 members constituting the Conservative group played a successful game of poker that netted a £50n not for the rate payers of London. Alan Green, our leader, convinced the soft left (The Nervous Tendency) that the Conservative group would vote against the maximum rate proposal. In fact, the group as a whole had no intention of doing so and would have ensured by abstention that a legal rate was achieved if our bluff had not worked. We persuaded Labour to discard their hand with little more than a pair of twos—not bad poker!
Rodney Gent,
County Hall, SE1

Building straw men to knock down the infrastructure arguments

From the Executive Chairman,
Gold Fields ARC
Sir—The star of the pro-infrastructure lobby, in the ascendant only a few weeks ago, is now apparently in free fall. That the Government is "not for turning" could not have been made more clear than in January's Expenditure White Paper—a planned real cut in non-defence capital spending of 15 per cent over the next three years. What is more, the "siren voice" of the infrastructure lobby must presumably accept a large share of the blame for the plummeting pound and higher interest rates!

In fact the Government has constructed straw men to knock down the broadly-based arguments for extra infrastructure spending. It is interesting to review this exercise in character assassination, case by case.

The TUC argument ("Reconstruction of Britain")—a five-year £30bn increase in public spending—easy meat for the Government. This dash for growth would have dire effects on the market confidence. And anyway this case is based on a false diagnosis of our economic ills. Demand has never been a problem—rather, it is the inability of home producers to satisfy demand which

optimises the British disease. But the Government's actual response shows a surprising lack of faith in the success of the medium-term financial strategy (MTFS) in changing attitudes and expectations. Is it unrealistic to hope that a nominal demand boost today would produce a 50:50 split between real growth and inflation—ie, only a little better than at present? If not the inflationary price of targeted public expenditure is well worth paying. If so, the MTFS itself must be considered a failure.

With the CBI ("Fabric of the nation") the Government is not confronted with the Vix Nicholson approach to fiscal policy. Rather, the case is put for an extremely modest addition to infrastructure spending. Here the CBI apparently stands condemned by its overall support for the MTFS. Since it shares the Government's desire for lower interest rates and lower inflation, pleas for small additions to expenditure can be dismissed as ineffectual to both.

But it is perfectly consistent for the CBI, while recognising the need for a stable financial environment, to argue for a shift in priorities within the MTFS. A shift from current spending to economically justifi-

fied capital programmes would benefit the supply side of the economy the Government itself rightly holds so dear. Any impact on domestic interest rates would probably be less, say, than an upward revision to U.S. GNP figures of one-tenth of a percentage point. Seemingly the easiest meat of all is the construction lobby itself. The Government has convinced itself that, for the general good, it must rise above special pleading. And in the Government's eyes, despite the flurry of sponsored Treasury model simulations, the "Boys from the black stuff" are not noted for their acumen in macro-economics.

But the flaws in the Government's case are as wide as the cracks in the MI, or MG. While the construction industry would certainly benefit from increased infrastructure spending, this cannot, in logic, disqualify it from pointing out the wider benefits of improved industrial competitiveness and consequential higher employment.

The recent National Economic Development Office report on the state of the infrastructure could suffer a similar fate to those of the TUC and CBI. This must not be allowed to happen. If nothing else the

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Economic transformation is priority for new leader, writes Patrick Cockburn in Moscow

Gorbachev faces consumer challenge

THE NEED to transform the Soviet economy was the main reason the Soviet Communist Party chose Mr Mikhail Gorbachev as its leader on Monday, only seven years after he came to Moscow as the central committee's agricultural specialist.

He has already confirmed that the economy is to take priority. In his first address as leader to the 300-member central committee which rules the Soviet Union, he said the country is at a decisive moment in its economic history as it tries to improve the quality of industrial and agricultural output.

It is hardly news that the Soviet economy faces difficulties. The last completed five-year plan, up to 1980, saw the economy grow by only 2.7 per cent a year. Per capita consumption of meat, for example, was the same in 1982 as it was in 1975.

Moves to reform the way in which the economy is run were undertaken, but change has been difficult. In 1982, the year President Brezhnev died, the average age of the 114 ministers who play a decisive role in managing the economy was 72, and their senior deputies were in their late 60s.

Without a sweeping change in senior personnel it was difficult to take seriously the rhetoric of reform requiring decentralisation of management and incentives for quality production.

But economic ills are not merely the consequence of blunders by an antique leadership: they are the re-

sult of the way in which the Soviet Union developed its industry from the late 1920s to the 1960s.

Faced with a chronic shortage of capital, and a lack of skilled labour and equipment, the country was industrialised by using previously under-utilised factors. Labour poured into the cities, natural resources were easily exploited, and small investments produced big returns. Agriculture was consciously exploited to provide cheap food for the cities.

If the methods of development were crude, they were also successful, and a powerful industrial base was created. The problem today, and indeed for the last 15 years, is that the system has reached its limits.

Symptoms were declining growth in the productivity of capital, labour and land, obsolescent production techniques, technological stagnation, shortage of consumer goods, and a decline in the quality of industrial products, "according to a specialist on the Soviet economy."

Complaints about the lack of quality goods are an abiding topic in the Soviet Union. One woman living in a country town said that rent on her three-room flat plus electricity, gas and telephone cost her only 18 rubles (about \$20.70) a month but that her high-quality boots from West Germany cost her 118 rubles.

Housing, transport, food, education and health are met by the state at very low cost. Subsidies on food-

Official measures of economic growth (%)		
	Gross industrial output	Gross agricultural output
1966-70	5.5	3.9
1971-75	7.4	2.4
1976-80	4.4	1.7
1981-84	3.6	0.7

stuffs alone cost 40bn rubles a year. But the state has been unable to produce the quality goods which consumers, with sharply rising real incomes, want to buy.

The extent of unsatisfied consumer demand, particularly for services, is illustrated by the rise in savings in the banks from 91bn rubles in 1975 to 187bn rubles in 1983. Wages are clearly less of an incentive to productivity if there are not enough goods to buy.

At the same time, the natural resources which were once abundant and could produce big returns on little capital investment, are now much more scarce. The Soviet labour force will have grown by only 3m during 1981-85 compared with 11m in the previous five-year plan. The rate of increase in capital investment has also fallen.

The Soviet Union is still very rich in natural resources but their location is becoming more remote. Some 88 per cent of all fuel and power sources are to be found in Siberia and the Soviet Far East, com-

pared with only 9 per cent in the European part of the country.

The exploitation of these reserves is far more expensive because the areas from which they must be extracted are often Arctic wastes where towns and roads have to be built. One Soviet economist says that in real terms the investment cost of extracting oil, gas and coal doubled in the 20 years after 1960.

Since the start of the 1980s, the reaction of the Politburo and the central committee to these difficulties has been to agree that the priority must be increased productivity, innovation, efficiency and quality. Mr Gorbachev was an advocate of such measures. Last year he said: "The main thing is to increase the output per unit of existing or newly received material and financial resources."

The method of achieving this - for which Mr Gorbachev was partly responsible and which he will try to boost - was to link wages more closely to production of quality goods. "People must sense a direct dependence between the economy and their pay," he said.

At the same time, management would be decentralised to individual plants, and it was suggested that they should control capital as well as current outputs.

The influential economist Dr A. Aganbegyan said: "Their work should be regulated to a significant extent by indirect levers, by the price system, financing conditions, charges for resources and so on."

The power of the ministries would be reduced and overall strategic planning concentrated more in the central committee, whose economic secretariat has been expanded. The food programme of 1982 and the energy programme published a little later are both the result of such thinking.

Both strategies have had some success, though at high cost. More meat and vegetables are available in the shops, despite poor harvests, because feed grain has been purchased from abroad and the livestock herd numbers kept up. But agriculture, absorbing a third of total capital investment, is still not producing the returns needed by the Politburo.

The energy programme, under which oil and coal output is to be maintained at present levels, while gas is developed and nuclear power stations built, will take another 22 per cent of capital investment.

Mr Gorbachev has always stressed the possible gains if the new economic experiment pays off. "An increase in only 1 per cent on fixed assets in industry is equal to almost 8bn rubles worth of an additional output," he said last year.

Total transformation of the economy is unlikely but a substantial measure of success should be attainable, if the new leader's views hold sway.

U.S. cautious on quick thaw, Page 3

THE LEX COLUMN

Dividend gusher from Shell

Royal Dutch/Shell's quarterly directory of numbers managed to disappoint and please the London equity market at the same time.

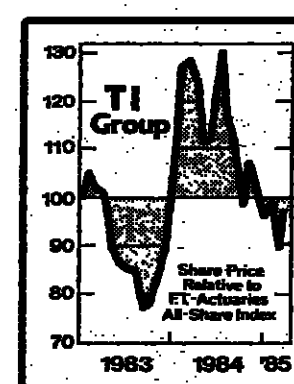
Net income for the fourth quarter, at £260m by Shell's own current cost accounts, was a shade below expectation. A final dividend increased by almost 33 per cent beyond the bounds of hope. That Royal Dutch lost 5% from its share price probably had more to do with rumours of a large loss of stock on offer in New York than any serious local discontent.

After all, Malaysian sin-dredging, which oil and coal output is to be maintained at present levels, while gas is developed and nuclear power stations built, will take another 22 per cent of capital investment.

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U.S. cautious on quick thaw, Page 3



cylinders plant is merely being mothballed, which avoids the extraordinary costs that would follow from closure, while year-end debt has been held down to an acceptable figure of £37m, representing 42 per cent of shareholders' funds. Unfortunately, the interest charge of £20.1m points to an average figure very much higher.

TI is talking tough about its four loss-makers, of which much the most serious is Raleigh. The group expects to have Raleigh in profit by 1988 - it probably lost about £1m last year - although the market will take some persuading given the suddenness of the bicycle crunch last year. TI is no doubt serious in its intent and can point to the 42 per cent return on capital achieved in domestic appliances last year as evidence that some businesses can prosper under its stewardship. But the multiplicity of its problems inevitably calls into question the quality of its central management and it is no consolation to see that the one division which improved its performance last year was the commodity-related steel tube business. Profits should be higher this year, but how much higher is anyone's guess. Meanwhile, the share yield is 6.1 per cent at last night's price of 240p, up 20p, and would soon yield a good deal more if an untidily takeover forced TI on to the defensive.

Hongkong Land

Yesterday's disguised rights issue from Hongkong Land was evidently designed as another forceful signal that the group is not to be rushed into selling property assets in a rising market. Quite as important as the balance sheet consequences - net debt comes down to a manageable 72 per cent of published shareholders' funds as a result - was the implied return to stock market respectability.

Land is not out of the wood yet - the critical Exchange Square development has still to be let and the book value of that asset may overstate the real worth - but at least the group has shown that the public markets are prepared to take it seriously again.

The issue contained enough bells and whistles (detachable warrants, partial payment and a respectable preference dividend) for the shares to be sold above the market price and within striking distance of true net worth. And, if Exchange Square goes according to plan, Land may this year be able to pay a proper dividend on its ordinary shares.

Israel under internal pressure to speed Lebanon withdrawal

BY DAVID LENNON IN TEL AVIV

LONG COLUMNS of huge flatbed trucks are clogging the roads of Eastern Lebanon as the second stage of the Israeli evacuation from the eastern sector moves into high gear. Despite the appearance of mobility, however, divisions within the Government are preventing a decision on bringing forward the final stage of the withdrawal, due to be completed only in September.

Calls have been growing within Israel this week for the second stage of the withdrawal, which is under way and due to be completed by May, to be combined with the final stage.

After the deaths of 14 Israeli soldiers in guerrilla attacks in Lebanon this week several Cabinet ministers proposed this step as a way of speeding the pull-back. They included Mr Ezer Weizman, a former Defence Minister, and Prof Amnon Rubinstein, the Communications Minister.

The fact that the Shia Muslims of southern Lebanon have stepped up their attacks on the Israeli troops in the wake of the Israeli "iron fist" policy, rather than being cowed by the harsh punitive measures used, has further divided the Cabinet, between those who favour a quick withdrawal and those doubtful about the plan.

The right-wing Likud bloc headed the Government which ordered the invasion of Lebanon in 1982 and now, as a member of the unity Cab-

net, is far from enthusiastic about the withdrawal idea. When the original decision was taken, all but two of the Likud members of the cabinet voted against the plan.

The Likud would prefer to stay on for an indefinite period to ensure that Lebanon does not again become a base for Palestinian guerrillas seeking to attack northern Israel. At the least, many members of the Likud would like Israel to abandon the idea of a third stage withdrawal and, instead, keep all the area south of the Litani River as a security zone.

Likud leaders, such as Mr Yitzhak Shamir, the Foreign Minister, and Prof Moshe Arens and General Ariel Sharon, former Defence Ministers, argue that once the Israeli troops are back at the border, the Shias will carry their attacks across into Israel.

This is not the view of Mr Shimon Peres, the Prime Minister, or of his Labour Party colleague, Mr Yitzhak Rabin, the Defence Minister. They believe that the guerrilla attacks are aimed at ensuring the Israeli retreat, and that, once the occupation ends, the Shias will turn their attention to the internal situation in Lebanon.

They argue that, if there is the occasional incident of a rocket being fired across the border, this can be dealt with by the army carrying out retaliatory raids.

This situation, the Labour Party believes, is preferable to having the Israeli soldiers in the words of Mr Rabin, "spread across Lebanon," where they are a target for the Lebanese resistance.

Popular sympathy is undoubtedly with the Labour attitude. Like the Americans and Vietnam, the average Israeli wants to get out of Lebanon and forget the whole mess. This could be the telling factor, when the Cabinet comes to discuss the third stage.

Mr Peres is deflecting all arguments about the pace of the withdrawal by insisting that this is basically a decision for the army. The troops will pull back as quickly as possible, but the speed of this operation will have to be decided by the men on the ground - the army.

But eventually, the Cabinet will have to decide on the final withdrawal: then the strains between the right and left wing parties, which sit in uneasy alliance in the Cabinet, will make such a decision very difficult to attain.

If Likud blocks the third stage, this could provide the Labour Party with the opportunity many of its members seek to bring down the Government and feel it would have a strong chance of forming a new Government, either from the existing Knesset (parliament) or in new elections, if the issue is withdrawal from Lebanon.

Beirut talks with rebel at deadlock

BY RICHARD JOHNS IN BEIRUT

THE CHRISTIAN heartland of Beirut was paralysed yesterday by deadlock in attempted negotiations between Mr Samir Geagea, rebel leader of the Lebanese forces, and elements loyal to President Amin Gemayel.

Talks took place between Dr Fuad Abu Nadr, official commander and chief of staff of the Lebanese forces, and Mr Geagea who earlier had refused to meet the seven-strong mediation committee headed by Cardinal Antonios Khreij, patriarch of the Lebanese Christian Maronite community.

The majority of the Lebanese forces, the Christian militia unified in 1980, was reportedly well-informed western diplomats to owe allegiance to Mr Geagea, a hardline pro-Israeli Christian militant. His main aim is to eliminate Syrian influence over Lebanon and bring about withdrawal of its troops, as well as to prevent political concessions if a reconciliation is to be established among all factions in the country.

Lebanese forces loyal to Mr Geagea were reported to be in control of all the Christian areas in the central mountainous region of Lebanon north of the Dog River.

Diplomats reported, however, that Syrian troops controlling the north and east of Lebanon had closed in on Bsharre, the power

base of the Geagea family. They said the Lebanese army might move against the dissident Lebanese forces.

The combined militia is estimated to have a strength of 6,000 but can mobilise 20,000 to 25,000 by calling up reservists.

It became clear yesterday that Mr Geagea had formed his own command of the Lebanese forces in defiance of President Gemayel and the Phalange Party, the predominant Christian political faction from which the rebel leader was expelled on Monday. The party was established by Pierre Gemayel, Amin's father, who died last year.

The mediation committee was formed after President Gemayel addressed 62 political and religious leaders on Wednesday.

The Shia Amal movement and the predominantly Druze Progressive Socialist Party sent delegations yesterday to discuss the crisis with President Hafez Al Assad of Syria. He has advised President Gemayel to deal with the problem "carefully" and "prudently," according to Beirut newspapers.

There is no doubt about the extent of concern in Damascus and the prospect of violent intervention if Mr Geagea does not climb down.

Economy under siege, Page 4

Oil industry ponders life after BNOC

Continued from Page 1

ket purely to establish a low tax reference price.

Some take the view that if Shell and Esso decide to keep all the output of the Brent field for their own refining systems, it will mean the end of the main North Sea spot market in Brent blend oil.

It is more likely, however, that the market will continue, if perhaps at reduced volume, since the big oil companies now all have independent trading departments, whose objective is to make money by trading oil.

It may be that the forward physical crude market in Brent (for deliveries more than two months ahead) will decline, possibly to be replaced by a formal Brent crude futures market which is now again under consideration by the London-based

International Petroleum Exchange.

There was no official reaction to the move from any Opec spokesman yesterday, although some may emerge on Monday when a group of ministers, including Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, meet in Geneva to discuss the organisation's new production and price monitoring arrangements.

Yesterday was the weekend holiday in the Gulf countries. Nigeria, the producer most likely to react to the UK decision, maintained silence.

In Mexico - which although not a member of Opec is a key oil producer - officials expressed concern that Mexican sales to the U.S. where Mexican crudes compete directly with UK crudes, could suffer downward price pressure.

Mubarak gains UK backing for initiative

Continued from Page 1

Egyptian President's suggestion that the U.S. should engage in a dialogue with a joint Jordanian-Palestinian delegation as a first step towards direct talks between the latter and Israel.

The Egyptian President was clearly stung by the U.S. cool response to his proposals. In a speech to the National Press Club in Washington on Wednesday, he sharply criticised the Administration's refusal to take a lead in Middle East peace moves and accused it of adopting "a defeatist approach."

Virtually every nation except the U.S. talked to the Palestine Liberation Organisation (PLO), without

whose participation a Middle East peace settlement could never be reached, Mr Mubarak said.

Referring to last month's agreement between King Hussein of Jordan and Mr Yassir Arafat, the PLO leader, on a joint approach to settle the Arab-Israeli conflict, President Mubarak said Mr Arafat was "a moderate man."

"We should try to help him. He is not a terrorist as some people think," President Mubarak warned the U.S. that delays in the search for peace in the Middle East would have grave consequences for the U.S.

Spending cuts package

Continued from Page 1

tive of letting the President and the Republican party take the political heat associated with the sharp cuts in government spending which the President is seeking.

Many in the House maintain that the Republicans will ultimately fail in their efforts to agreed deep budget cuts and that, in spite of President Reagan's opposition, a tax increase will eventually have to be considered.

It is pointed out, too, on the democratic side that the projected savings advanced by the Senate Republicans are based on over-optimistic assumptions. It is argued that the scale of the defence spending cuts is being exaggerated and that the ultimate size of the deficit reductions hinges, particularly in the

years towards the end of the decade, on what are generally viewed as the Reagan Administration's optimistic economic assumptions which the Senate Republicans have endorsed.

The Administration retorts that the fact remains that the Republicans in the budget committee have approved at least in part many of the spending cuts the President wants.

Other important spending reductions the President asked for including slashing farm support programmes, have fallen by the wayside, however. The committee voted to maintain agricultural supports at current levels, which would raise spending by \$6bn in 1986.

Dutch telecom role for APT and Ericsson

By Jason Crisp in London

L. M. ERICSSON of Sweden and a joint venture between American Telephone and Telegraph and Philips (APT) will be the main suppliers of digital telephone exchanges to modernise the Dutch telecommunications system.

Philips and Ericsson are the traditional suppliers of exchanges to the Dutch PTT. The Dutch Transport Ministry, however, said yesterday that TTT, the U.S. multinational, would also supply a small amount of equipment from 1989. This would be the first time the company has supplied exchanges to the Dutch PTT in more than 10 years.

The orders will meet the Dutch PTT's requirements for the next five years and are part of a 20-year modernisation programme worth more than Fl 7bn (\$1.85bn). The first orders are for deliveries starting next year, but no details were given on the size or share between APT and Ericsson.

Reports have quoted industry sources saying that APT would win over 50 per cent of the orders which would be worth Fl 800m over the next five years and that Ericsson would get at least 30 per cent.

Ericsson has about 25 per cent of the Dutch market. The company has a telecommunications plant in the Netherlands employing 900 people and has recently won orders for a large digital international exchange, and is supplying equipment for the mobile radio service.

World Weather

Agency	°C	°F	Agency	°C	°F	Agency	°C	°F
Algeria	12	54	Damascus	8	46	Manila	26	79
Amman	12	54	Paris	10	50	Medan	24	75
Baghdad	12	54	Rome	11	52	Montevideo	12	54
Bangkok	23	73	Sofia	16	61	Moscow	11	52
Bombay	28	82	Tel Aviv	18	64	Nairobi	18	64
Buenos Aires	12	54	Tokyo	15	59	Rangoon	27	81
Calcutta	28	82	Washington	12	54	Singapore	27	81
Cairo	21	70	Wellington	14	57	Taipei	24	75
Cardiff	8	46	Xi'an	14	57	Tientsin	12	54
Chengdu	10	50	Yokohama	15	59	Toronto	19	66
Colon	28	82	London	10	50	Urumqi	12	54
Dhaka	28	82	Los Angeles	14	57	Vladivostok	12	54
Hankow	10	50	Madrid	11	52	Yokohama	15	59
Hong Kong	28	82	Mexico City	18	64	Zurich	12	54
Kobe	15	59	San Francisco	14	57			
London	10	50	Seattle	8	46			
Lyons	11	52	Shanghai	15	59			
Manila	26	79	Singapore	27	81			
Medan	24	75	Taipei	24	75			
Moscow	11	52	Tientsin	12	54			
Nairobi	18	64	Toronto	19	66			
Rangoon	27	81	Urumqi	12	54			
Singapore	27	81	Vladivostok	12	54			
Sofia	16	61	Yokohama	15	59			
Tel Aviv	18	64	Zurich	12	54			
Tokyo	15	59						
Washington	12	54						
Wellington	14	57						
Xi'an	14	57						
Yokohama	15	59						
Zurich	12	54						

Readings at mid-day yesterday.

°C-Degrees F-Fahrenheit

EXPATRIATE TAX PLANNING

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Jim Burke is an American expatriate working in London for the UK subsidiary of a US multinational company.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Friday March 15 1985

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AT&T deal boosts Olivetti parent company profits

By Alan Friedman in Milan

OLIVETTI, the leading European-owned data processing equipment group, yesterday announced a 69 per cent jump in its 1984 parent company net profits to L237.1bn (\$110.3m).

The increase, achieved on a 36.2 per cent rise in parent company turnover to L2,552.5bn, was described yesterday by the Italian company as "the best ever achieved as regards both revenue growth and income." Olivetti had also achieved record results in 1983, with a 73 per cent increase in parent company earnings.

Although full group results will not be available for a few weeks, Olivetti said that consolidated revenues amounted to L4,573.9bn, up by 22.4 per cent. Group net income would show "a notable improvement" on the L295.3bn recorded for 1983.

One of the key factors contributing to Olivetti's success in 1984 was its sale of 100,000 work-stations to

American Telephone and Telegraph (AT&T), the U.S. telecommunications giant which paid \$260m for 25 per cent of Olivetti in late 1983. Between last April and December, AT&T paid \$160m for the 100,000 work-stations.

Undoubtedly helped by the significantly higher 1984 cash flow of L438.8bn (an increase of L128.8bn) and by the injection of funds from AT&T, the company said it had completely cancelled indebtedness. A year ago the Olivetti parent company announced a L185.5bn net debt, but its latest figures show a L100.8bn cash balance.

Olivetti stressed yesterday that its 1984 results had been achieved in a year of record investments. The parent company allocated L203bn to capital and commercial expenditure and L157bn to research, while at the group level investments exceeded L400bn and research amounted to L230bn.

Mixed results for U.S. retailers

By Our Financial Staff

TWO U.S. store groups, K mart and Dayton Hudson, yesterday reported contrasting results for the fourth quarter, although both lifted full-year profits marginally.

K mart, the second biggest retailer in the U.S., suffered a sharp fall in fourth-quarter net earnings from \$268.5m or \$1.91 a share to \$204.3m or \$1.57, despite a rise in sales from \$5.7bn to \$6.9bn.

For the year ended January 30, net profits were \$492.1m, or \$3.84, against \$492.3m or \$3.80, while sales rose from \$18.0m to \$21.1bn.

The company said it benefited from a lower effective tax rate in the latest year.

Minneapolis-based Dayton Hudson reported fourth-quarter net profits of \$148.7m or \$1.54, against \$142.1m or \$1.47, taking earnings for the year from \$245.4m or \$2.54, to \$259.3m or \$2.68.

Sales rose from \$6.96bn to \$8.01bn in the year, and from \$2.39bn to \$2.7bn in the quarter.

ITT asks SEC to rule out liquidation proposal

By Paul Taylor in London

THE U.S. Securities and Exchange Commission (SEC) will rule within the next week on whether ITT, the U.S.-based multinational conglomerate, must include an investor proposal to liquidate the company in its annual meeting proxy material.

ITT, which has been the subject of mounting Wall Street speculation in recent weeks, confirmed that it has asked the SEC to rule that it does not have to put the liquidation proposal before shareholders at its annual meeting on May 16 in Savannah, Georgia.

The company, which is in the midst of a \$1.7bn divestiture programme and which earlier this week reported a 34 per cent decline in 1984 net earnings to \$448.5m, told Wall Street analysts that the liquidation proposal has been made by a single shareholder.

ITT said yesterday that the proposal was one of five "form letters" received late last year involving shareholders who own a total of 23,000 ITT shares. Since then four of the proposals have been withdrawn. The single remaining proposal, which calls on directors to take "such action as may be required for the dissolution and liquidation of the company" has been made by an unidentified shareholder who owns 500 shares.

The proposal is vigorously opposed by ITT's management, which is in the process of re-focusing the group's far-flung empire on high-technology businesses and financial services. However, Mr Cabell Woodward, ITT's chief financial officer, told Wall Street analysts that the group currently has no plans to put anti-takeover measures - such as "poison pill" defences - before shareholders.

Quarterly National Semiconductor earnings eroded

By Louise Kehoe in San Francisco

NATIONAL Semiconductor, the third largest U.S. semiconductor manufacturer, made virtually no profit on its operations during its latest quarter.

For the three months to March 3, the company reported dramatically reduced net earnings of \$1.5m or 2 cents per share, compared with net earnings of \$15.4m or 18 cents a share for the same period last year.

The result was boosted by a \$1.3m after-tax gain from an insurance claim settlement on previously written-off damaged production equipment. Sales during the quarter totalled \$394.5m, against \$382.8m.

Nine-month net income was \$45.9m or 52 cents a share also including a tax credit of \$5m and a gain of \$3.4m from the reversal of previously deferred income taxes. Sales in the nine months totalled \$1.4bn, up from \$1.2bn in fiscal 1984.

Mr Charles Sporck, its president, said: "Sales for the semiconductor division in the third quarter reflect the continuing weakness in semiconductor demand throughout the industry."

As a result of the downturn, National has introduced a four-day

Prudential broking arm suffers \$130m loss

By Our Financial Staff

PRUDENTIAL-Bache Securities, the broking subsidiary of the Prudential Life Assurance Group of the U.S., incurred a \$98m operating loss last year because of "poor stock market conditions" which resulted in flat revenues of \$955m.

Prudential said that after additional charges for amortising goodwill, Prudential-Bache's loss amounted to \$130m. It had experienced a year "similar to that of its competitors," the statement added.

There have been persistent rumours that Prudential might dispose of the securities company, which it bought only four years ago,

because of its consistently poor results. But Mr Robert Beck, parent group chairman, said Prudential-Bache was "not for sale, has not been for sale and is not being considered for sale."

Last year, he pointed out, the broking company had been adding capacity with an eye to the future, despite the flat conditions on Wall Street. In the first quarter of this year it was expected to be in profit.

Mr Beck said that in its main insurance activities, Prudential had experienced rapid growth, recording a 15 per cent increase in assets to \$97.5bn.

Chapter 11 for Florida airline

By Our New York Staff

PROVINCETOWN Boston Airline (PBA) the Florida-based commuter carrier, which was briefly grounded for safety violations last year, has filed for protection from its creditors under the Chapter 11 provisions of the bankruptcy code.

The airline said it had been forced to go to the courts because of cash flow problems due to "outstanding accounts payable." It added that it would continue its operations as usual.

CFP looks for more oil reserves in U.S.

By Paul Betts in Paris

COMPAGNIE Francaise des Petroles (CFP), the French Total oil group, plans major investments in the U.S. to increase its oil reserves, M Francois Xavier Ortoli, the new chairman, said last night.

M Ortoli, the former French EEC commissioner, outlined for the first time his strategy for Total. Priority would be given to exploration and production and to the development of oil resources by acquiring interests in politically safe and economically attractive regions, he said.

Total will intensify its efforts, especially in the North Sea and in France. M Ortoli said it was also necessary to make "decisive progress" in developing the company's modest position in the U.S.

He said only 3 per cent of the group's cash flow came from the

U.S., a situation he described as virtually unique among major international oil companies.

The parent company would now intervene alongside its U.S. subsidiary, Total Petroleum of North America, in U.S. exploration and development activities. M Ortoli indicated that the company would be actively seeking opportunities to acquire new U.S. reserves.

He said another priority would be to develop Total's trading activities worldwide. The group, he added, would have to continue rationalising refining and retail operations in Europe because of the sluggish European market. Total is keen to find a solution to its loss-making Italian operation and has sought so far unsuccessfully, to shed these activities.

U.S. rocket power group seeks buyer

By Our New York Staff

ROCKCOR, the U.S. high technology group which manufactures small rocket engines, said yesterday that it has asked Dillon Read, its investment bankers, to "pursue the possible sale" of the company. Rockcor, which had sales in fiscal 1984 of \$91m, said it has already had discussions with a number of unidentified potential buyers.

The move follows mounting pressure on Rockcor from an investment group, including a former senior Rockcor subsidiary manager, which has built up a 7.3 per cent stake in the company and has said it may seek control of the company.

Rockcor's shares, which have moved sharply higher in recent months fuelled by takeover speculation, jumped a further \$1.25 to \$15.50 on the news yesterday.

New blow for ComputerLand

OAKLAND - an Alameda county jury awarded an investor group \$125m in punitive damages stemming from a lawsuit against ComputerLand, the privately held computer retailer, and its founder over a \$250,000 debt.

The award, the largest of its kind in California, was the second major setback this week for Mr William Millard, founder and primary owner of the company.

The same jury on Monday ruled that Mr Millard was obliged to honour the nine-year-old \$250,000 note by surrendering 20 per cent of his stock in ComputerLand and 11 other companies to Micro/Vest, an investor group which bought the note.

A spokesman for Mr Millard said ComputerLand would appeal against the rulings. The company "has no plans to go public and so plans to change its leadership, its board or its number of directors."

The rulings were not expected to have "any effect on the operation or stability of the company."

Micro/Vest lawyers have valued the stock it would receive under the ruling at \$400m. The spokesman for Mr Millard has said, however, that the stock was worth perhaps only one-tenth as much.

Hotel Shilla: A Memorable Exception

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ANR agrees to new Coastal bid

By Our Financial Staff

COASTAL Corporation, the Houston energy group, yesterday announced a definitive agreement to take over American Natural Resources, its bigger Detroit-based rival, in a deal valuing ANR at \$2.4bn.

The two companies had said on Wednesday night that they were engaged in serious negotiations involving a possible business combination, and the deal finally emerged yesterday.

The companies said Coastal's Colorado Interstate unit would raise its tender offer for all outstanding ANR common shares from \$50 to \$65. They added that Coastal had agreed the operation and assets of ANR's principle business lines, including pipelines, exploration and production, and coal would "continue substantially as at present."

Mr Arthur Seder Jr, ANR chairman,

and Mr Oscar Wyatt Jr, Coastal chairman, said: "The agreement between ANR and Coastal reflects Coastal's confidence in ANR's management team."

Mr Seder said the deal came after negotiations in which Coastal "was able to share with us its plan" for combining the two companies without a significant disposal of ANR assets. The continuing company after the merger would be "highly leveraged."

The announcement comes less than a fortnight after Coastal announced a \$60-a-share cash bid for ANR. This was rejected as inadequate and sparked a rash of legal actions.

Yesterday, ANR executives said the agreement provides that both parties will drop their litigation.

The combined companies will have assets of more than \$7bn and revenues of more than \$9bn a year. Mr Wyatt says the gas transmission systems of the two companies complement each other and would produce a pipeline system covering the central half of the U.S.

ANR is one of the biggest and most profitable interstate natural gas pipeline companies in the U.S. and has major interests in oil and gas exploration, other energy sources and trucking. With annual revenues of \$3.5bn and 1984 net income of \$186.1m, it has a very strong cash flow of over \$500m a year. Its balance sheet is much stronger than that of Coastal, which has roughly twice as much debt as equity to support its assets of \$3.2bn, some \$0.6bn smaller than ANR's asset base.

Notice of Annual General Meeting of Shareholders

LIQUIBAER

Julius Baer U.S. Dollar Fund Limited

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting for the year 1985 to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, on the 9th day of April 1985 at 11 a.m. for the following purposes:

- To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1984 and the reports of the Directors and Auditors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board Liquibaer Julius Baer U.S. Dollar Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

A shareholder holding bearer shares is entitled to attend and vote. Exercise of these rights in

Agents:
Bank Julius Baer
3 Lombard Street, London EC3V 9ER
United Kingdom

Bank Julius Baer
Bahnhofstrasse 36, CH-8022 Zurich
Switzerland

First Austrian Bank
Graben 21, A-1011 Vienna
Austria

THE NATIONAL BANK OF KUWAIT S.A.K. A SUCCESSFUL TEST OF RESILIENCE

Highlights from the Chairman's statement

- "The Bank's favourable performance during 1984 is largely due to its policy of asset and income diversification."
- "...due to the prevailing economic conditions and in line with the Bank's conservative policy... the Board has decided to transfer a substantial portion of this year's profits to inner reserves..."

"Internationally, the strategy which the Bank laid down five years ago aimed at the distribution of risk and diversification in sources of income, is bearing fruit"

"We are pleased with the growing position which NBK enjoys in the international markets, and are confident that our international involvement will contribute increasingly to NBK's future growth and development..."

BALANCE SHEET at 31 December 1984			
1983	1984	1984	1984
Kuwait Dinars	Kuwait Dinars	US\$ Equivalent	Kuwait Dinars
ASSETS			LIABILITIES
\$1,056,256	47,802,374	255,195,089	Demand and time deposits and other accounts including contingencies
148,920,836	75,191,888	248,671,151	2,435,527,088
54,350,000	51,600,000	268,643,400	5,531,810
148,476,581	208,111,305	656,565,487	18,149,212
65,168,786	63,126,856	207,125,777	2,441,088,268
904,262,744	780,736,682	2,561,593,674	6,005,115,566
63,732,020	78,982,348	260,485,965	
1,145,800,217	1,221,886,150	4,008,021,582	SHAREHOLDERS' EQUITY
27,914,363	31,714,780	102,087,538	Share capital: Authorized and issued shares of KD 1 each fully paid
54,780,180	77,970,785	255,822,146	55,316,087
			181,492,114
2,846,682,486	2,628,227,919	8,623,215,602	RESERVES: Statutory (including share premium account KD 37,881,537)
677,132,653	718,082,789	2,349,500,440	32,688,837
3,523,814,539	3,346,310,708	10,972,716,242	72,000,000
			258,198,000
			185,587
			614,100,246
			TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY
			2,638,227,919
			8,623,215,602
			LIABILITIES AND SHAREHOLDERS' EQUITY
			2,638,227,919
			2,349,500,440
			716,082,789
			5,531,810
			18,149,212
			2,441,088,268
			6,005,115,566

The National Bank of Kuwait S.A.K.,
PO Box 95, Safat, Kuwait.
Telephone: 246 3334. Telex: 44653 NATBANK KT
London branch The National Bank of Kuwait S.A.K.,
Licensed Deposit Taker, 99 Bishopsgate,
London EC2M 3XL
Telephone: 01-920 0262. Telex: 892348 NBKLDN G
New York branch The National Bank of Kuwait S.A.K.,
299 Park Avenue, New York, NY 10171, U.S.A.
Telephone: (212) 303-9800. Telex: 421486 NBK NY
Singapore branch The National Bank of Kuwait S.A.K.,
11-01 The Octagon, 105 Cecil Street, Singapore 0106.
Telephone: 2225348/49. Telex: KUBANK RS 20538.

بنك الكويت الوطني
The National Bank of Kuwait S.A.K.
KUWAIT'S PREMIER BANK. WORLDWIDE.

PROFIT AND LOSS ACCOUNT for the year ended 31 December 1984			
1983	1984	1984	1984
Kuwait Dinars	Kuwait Dinars	US\$ Equivalent	Kuwait Dinars
Profit for the year	20,700,488	67,918,239	20,700,488
Balance brought forward	86,828	284,863	86,828
20,787,316	20,787,316	68,203,102	20,787,316
Transferred to statutory reserve	2,070,000	6,791,670	2,070,000
Transferred to general reserve	13,000,000	42,653,000	13,000,000
Proposed dividend of 10% (KD 0.100 per share)	5,531,810	18,149,212	5,531,810
20,787,316	20,787,316	67,918,239	20,787,316
Balance carried forward	86,828	284,863	86,828

If you would like further information about The National Bank of Kuwait S.A.K., please fill out and return this coupon for a copy of our 1984 Annual Report.

Please send me a copy of the 1984 Annual Report.

NAME _____ COMPANY _____

POSITION _____

ADDRESS _____

Please return to: The National Bank of Kuwait S.A.K., Public Relations Department, PO Box 95, Safat, Kuwait.

"1984 will be seen as the turning point in the Group's recovery to full corporate strength."

Hongkong Land

Profit after Taxation

Consolidated net profit after tax but before extraordinary items doubled to HK\$ 354 million. Earnings per share 16.5 cents.

Profit Attributable to Shareholders

Profit of HK\$ 50 million after extraordinary losses of HK\$ 304 million. First profit since 1982.

Dividends

Final ordinary dividend of 1 cent per share proposed.

Valuation of Properties

Surplus of HK\$ 116 million, arising from independent revaluation of investment properties, credited to capital reserves.

Group Corporate Policy

- Finance improved by disposal of non-strategic assets
- Core businesses reorganised into three autonomous subsidiaries - Property, Food and Hotels
- Involvement in joint ventures reduced
- Properties developed for sale reduced

Group Finance

- Hongkong Electric shares sold for HK\$ 2,900 million in cash
- Peak borrowing contained at HK\$ 14,800 million as at year end
- Total borrowings now under HK\$ 12,000 million
- Total facilities available HK\$19,000 million
- Issue of preferred ordinary shares with warrants to raise further HK\$ 750 million to repay variable rate borrowings and reduce gearing to 72%

Property

Supply and demand forecast in Hong Kong encouraging. The Hong Kong Club Building completed in June. Total commercial investment portfolio now 5 million sq. ft. - over 95% let. Exchange Square and Fleet House ready in March and May 1985.

Food and Hotels

Both subsidiaries had another successful year. Dairy Farm contributed 23% and Mandarin Oriental 11% of Group profit from operations.

Prospects

Political uncertainty removed. Economic indicators encouraging. Stock market has recovered well. Property market showing welcome signs of recovery.

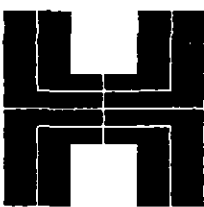
Simon Keswick
Chairman
Hong Kong, 14th March 1985

1984 Results

	1984	1983
	HK\$ million	
Operating profit		
Investment properties, food and hotels	1,428	1,420
Properties developed for sale	31	(515)
Financing charges (net)	(1,183)	(831)
Profit before taxation	654	453
Profit after taxation and minority interests	354	168
Extraordinary items	(304)	(1,450)
Profit/(loss) attributable to shareholders	50	(1,282)
Long term liabilities	13,025	13,353
Shareholders' funds	13,832	13,736
Earnings per share	16.5c	7.8c
Dividends per share	1c	1c
Net asset value per share - undiluted	\$6.45	\$6.41
- diluted	\$6.23	\$6.19

The Hongkong Land Company Ltd

Alexandra House, Hong Kong



INTL. COMPANIES & FINANCE

Kodak to buy floppy disk maker

BY LOUISE KEHOE IN SAN FRANCISCO

EASTMAN Kodak of the U.S. has agreed to acquire California-based Verbatim, the largest maker of computer floppy disks for about \$174m, or \$7.55 per share, to expand its computer-related interests.

The company, best known as the world's largest producer of photographic products, will buy Verbatim shares from its founder and chairman, Mr. J. Reid Anderson, and have an option to purchase an additional 5.25m new shares directly from the company.

Verbatim posted net earnings of nearly \$15m in fiscal 1984 on sales of about \$170m. Recently, however, Verbatim has been hit by a general decline in computer disk sales and rapidly declining prices. The company made 25 per cent of its U.S. workforce redundant last month.

For the quarter ended December 28, Verbatim reported net losses of \$3.8m compared with operating profits of \$2.3m in the corresponding quarter of 1983.

The deal requires approval of

government regulations and Verbatim's shareholders.

Kodak said it planned to operate Verbatim as a subsidiary reporting to its mass memory products division. Last October Kodak announced plans to expand its participation in the computer market and formed the mass memory products division to manufacture floppy disks and other computer products.

The company said it would continue to build manufacturing operations for the mass memory division

in several locations. These plants would still be needed both to meet anticipated demand for diskettes as well as to produce other planned products such as optical disks.

Kodak said its offer to buy Verbatim shares at \$7.55 each would be conditional on the tender of 80 per cent of the outstanding shares and would be for 49 per cent of the Verbatim common shares outstanding.

If 90 per cent or more shares are tendered it would buy all of them.

Deutsche Babcock pays dividend

BY PETER BRUCE IN BONN

DEUTSCHE BABCOCK, the West German power and engineering group, has resumed dividends to ordinary shareholders after two years without payment.

Herr Helmut Wiehn, Deutsche Babcock's chairman, said the company, more than 25 per cent owned by Iran, would pay DM 3.3 per ordinary share and DM 3.3 for the preference shares.

The group made a net profit of DM 22.1m (\$8.4m) in the year ended September 1984, an increase of 20 per cent on the previous year. Turnover, however, fell from DM 8.05bn to

DM 7.01bn.

Although Deutsche Babcock said it would probably take another two years for the major losses of three years ago, in the Middle East, particularly Saudi Arabia, to be completely cleared, the resumption of an ordinary dividend appears to signal that the worst effects of these have been overcome.

Net bank debt, for instance, was cut last year by DM 209m to DM 61m and interest payments shrunk 43 per cent to DM 26m.

Despite these improvements, Herr Wiehn gave notice that

Deutsche Babcock would have to deal again this year with shrinking sales.

He said he expected incoming orders to fall to DM 5.3bn from DM 5.5bn. Turnover would drop from last year's DM 7.1bn to around DM 5.5bn, he said.

The group's power station division was experiencing little in the way of a revival.

● VAG LEASING, a VW unit, posted a satisfactory profit for 1984 as turnover rose 23 per cent to DM 1.32bn. 1983 turnover rose 25.8 per cent to DM 748m.

Citibank sees German expansion

BY JONATHAN CARR IN FRANKFURT

CITIBANK, the U.S. banking group, sees good prospects for further business expansion in West Germany, thanks not least to the capital market liberalisation.

Specifically, Citibank welcomes the prospect that it—along with other foreign banks in Germany—may soon be allowed to lead-manage foreign D-mark bond issues.

This emerged at a Press conference yesterday led by Mr. John Reed, Citibank chairman, to mark 25 years of Citibank branches in Germany.

So far only German banks

have had lead-management rights, but the Bundesbank is now pressing to relax this rule—and for other liberalisation steps. The change is felt likely to come in the course of this year.

Citibank executives made clear their German operation was already expanding fast—with total assets rising to DM 4.8bn (\$1.4bn) in 1984 after DM 3.8bn in the previous year.

Profits were also said to be up sharply but no details were given.

The bank has seven branches in Germany and plans to increase its network further—in

Cologne among other cities. Citibank sees good prospects for dealings with U.S. subsidiaries and large West German clients, but is now aiming at medium-sized companies too.

Mr Reed firmly rejected the idea that slow economic growth in Europe and structural problems often described as "Euro-sclerosis"—might cause his bank to give low priority to its European operations.

He stressed that while Citibank expected its fastest growth over the next decade to be in the U.S., a strong performance was expected in Europe too, and especially in Germany.

Bergen Bank reports record operating result

BY FAY GJETER IN OSLO

BERGEN BANK, Norway's third largest commercial bank, reports record operating profits last year—Nkr 535m (\$85.7m), before loss write-offs, compared with Nkr 410m in 1983.

Profitability was also sharply up, with earnings as a proportion of average total assets amounting to 1.81 per cent, compared with 1.71 per cent a year earlier. Earnings per share were slightly down, however, at Nkr 40.40 (Nkr 40.50).

Mr Egil Gade Grave, managing director, expects earnings per share to fall further this year, but will not put a figure on the likely decline because it will be affected by too many factors outside the bank's control.

Bergen Bank announced over a month ago that it was increasing dividends to 14.5 per cent for 1984, from 13 per cent, and that it would offer a rights issue "some time towards the end of April" which would boost the capital by Nkr 178m to Nkr 863m, with payment due by mid-

June.

Profits on foreign currency trading jumped last year to Nkr 130m, from Nkr 84m in 1983. Another profitable activity, according to Mr Gade Grave, was share trading, both for the bank's own account and for its customers. This yielded a total of Nkr 109m, compared with only Nkr 57m. Interest earnings, on the other hand, were hit by official interest rate policy. Net interest income as a proportion of total assets fell to 3.24 per cent from 3.49 per cent.

Operating costs, in relation to total assets, fell to 2.36 per cent, from 3.42 per cent in 1983.

Bergen Bank has decided to exercise its option to buy stakes of 20 per cent each in the West German and U.S. subsidiaries of Skandinaviska Enskilda Banken, the Swedish bank with which it is linked, through the capital by Nkr 178m to Nkr 863m, with payment due by mid-

Danish shipping group reduces losses

By Hilary Barnes in Copenhagen

DFDS, the Danish shipping group which last year staged off a financial collapse, reports reduced losses for 1984 and says the current year is expected to produce continued recovery.

Losses emerged at Dkr 272m (\$22.7m), down from Dkr 322m in 1983. After profits of Dkr 185m on ship disposals, and reduced tax, the net loss for last year is reduced to Dkr 87m.

The group, which specialises in passenger and freight traffic in the North Sea, says the improvement was brought about by better operating earnings, reduced financial costs and the sale of five ships, which netted Dkr 185m.

A further improvement is expected in 1985, although there will still be a loss. Operating results will continue to recover, and there will be more fleet disposals. Ship sales for 1985 may net Dkr 85m.

Wessanen 30% ahead

By Laura Rasm in Amsterdam

WESSANEN, the Dutch food-processing group, has increased net income by 30 per cent to Fl 48.1m (\$12.7m) for 1984.

The increase, which was slightly above the company's forecast of last autumn, has prompted an increase in the dividend to Fl 6.50 a share from Fl 6.20.

Sales rose 15 per cent to Fl 4.14bn. Around two-thirds of turnover derives from the U.S., where the robust economic recovery and strong dollar bolstered the figures.

Net income per share grew to Fl 16.70 from Fl 15.39 taking into account a 10 per cent increase in capital. Wessanen privately placed 261,000 shares in London last November.

Chairman of Iberia hands in resignation

By Tom Burns in Madrid

Iberia's sorry record, huge losses and labour disputes came to a head yesterday with the resignation of Sr Carlos Espinosa, the Los Monteros chairman, and the appointment of Sr. March Andreu, a former banker, to replace him.

The departure of Sr. Espinosa de los Monteros had been expected since late last year when Sr. Carlos Espinosa, one of the fiercest critics of Iberia's management, took over as chairman of INI, the Spanish state holding company which owns the airline.

Sr. Andreu, aged 51, is a newcomer to the aviation world. He was formerly chairman of the Banco de Creditos Local, a minor state bank. He will, like the outgoing Iberia chairman, also run the 50%-owned domestic and charter Spanish airline, Aviaja.

For 1983, Iberia's losses rose to close on Pta 30m (\$162m), against a forecast Pta 50m deficit, and the airline became a major drain on the financial resources of the state holding company.

There has been a marked improvement in the 1984 balance with losses reduced to Pta 17bn despite a bitter five-week strike by pilots at the start of the summer holiday season.

Labour disputes, particularly by pilots, have become a regular feature of Iberia's public image and there has been increasing criticism in Spain of the airline's services.

More importantly criticism has focused on Iberia's safety standards, and the controversy was fuelled last year after allegations of air traffic irregularities by Iberia on transatlantic routes.

Swissair lifts profit and holds payout

By John Wicks in Zurich

Swissair reports modestly higher profits for 1984 and says earnings are likely to be broadly maintained during the current year.

The Swiss national airline has merged from 1984 with net profits of SwFr 60.7m (\$21.3m), an increase of 8 per cent over the SwFr 56.3m of 1983. It plans to pay an unchanged dividend of SwFr 35 a share.

The improved earnings result from an increase in total revenue of 8.6 per cent to SwFr 4.01bn. Gross earnings rose by 8 per cent to SwFr 358.7m.

Flight operations returned to profit, having run at a loss since 1979. Passenger traffic was at about the same volume as in the previous year—though more profitable—while Swissair reports a boom in freight and postal traffic.

Mr Robert Stahli, management chairman, said the airline was optimistic about 1985. In the first two months, figures had run at budgeted levels, he said.

This year is to be one of consolidation for Swissair, said Mr Stahli, with no change in the size of the fleet. Total services offered would expand by only some 1.5 per cent.



Year ended 31 December	1984	1983
Revenue	£247.2m	£207.0m
Profit before exceptional charge and taxation	£ 85.5m	£ 80.1m
Profit before taxation	£ 78.3m	£ 80.1m
Earnings for the year	£ 50.2m	£ 40.1m
Earnings per share	22.8p	18.5p
Dividends per share	10.0p	8.0p

The information shown above is extracted from the full financial statements for the years ended 31 December 1983 and 1984. The full financial statements for the year ended 31 December 1983 have been filed with the Registrar of Companies and the report of the auditors thereon was unqualified. The full financial statements for the year ended 31 December 1984 have not yet been reported upon by the auditors and have not yet been filed with the Registrar of Companies.

Sedgwick Group



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U.S.\$125,000,000
THE MORTGAGE BANK AND
FINANCIAL ADMINISTRATION AGENCY
OF THE KINGDOM OF DENMARK
(Kongeriget Danmarks Hypotek- og Finansforvaltning)
Guaranteed Floating Rate Notes due 1999 Series 95
Redeemable at the Noteholders' Option in 1996
Unconditionally guaranteed by
THE KINGDOM OF DENMARK
Notice is hereby given that the Rate of Interest for the third one-month sub-period has been fixed at 7 1/2% p.a. and that the interest payable for the third one-month sub-period in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$81.27. The total amount due for Coupon No. 4 payable April 15, 1985, is U.S.\$227.43.
March 15, 1985, London
By Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK



Jardine Matheson (Finance) Limited

HK\$1,000,000,000 9 1/2% Guaranteed
Unsecured Loan Stock 1984/95

Notice is hereby given that the Register of Holders of the 9 1/2% Guaranteed Unsecured Loan Stock 1984/95 ("Loan Stock") will be closed from 1st April, 1985 to 15th April, 1985 (both dates inclusive) to establish the identity of those Loan Stockholders entitled to the half-yearly interest payment, payable on 15th April, 1985.

In order to qualify for the interest payment all transfers, accompanied by the relevant Loan Stock certificates, must be lodged with the Company's Registrars, Central Registration Hong Kong Limited, not later than 4.00 p.m. on 29th March, 1985.

Jardine Matheson (Finance) Limited
Jardine, Matheson & Co., Limited
Secretaries

Hong Kong, 14th March, 1985.

COMMUNAUTÉ URBAINE DE MONTRÉAL

March 15, 1985



Communauté urbaine de Montréal
(Montreal Urban Community)
(Canada)

US\$150,000,000

Floating Rate Notes due 1991

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months from March 18, 1985 to September 18, 1985 the Notes will bear interest at the rate of 10 1/4% per annum. The interest payable on the relevant interest Payment Date, September 18, 1985 against Coupon No. 3 will be US\$520.69 per US\$10,000 Note.

Agent Bank

ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

INTERNATIONAL COMPANIES and FINANCE

APPOINTMENTS

Why Holmes a Court is aiming at Asarco

BY MICHAEL THOMPSON-NOEL IN SYDNEY

ACCORDING TO reports from New York, Mr Robert Holmes a Court's emergence as an 8.9 per cent shareholder in Asarco, the troubled U.S. mining concern, has baffled Wall Street. The Australian entrepreneur is relatively unknown in the U.S.

One Wall Street broker said his clients wanted to know why Mr Holmes a Court had so many names.

However, in the view of at least one top Australian energy analyst, Dr Ian Story, a director of share broker Meares and Phillips, Mr Holmes a Court's Bell Resources is poised to raise obligatory 30-day waiting period expires on March 30.

At which point, says Dr Story, the Perth businessman will level his guns on the rest of the world's lowest-cost copper mines.

Ultimately, Mr Holmes a Court would dispose of MIM's coal interests, while pocketing its copper-silver-lead-zinc mine, one of the world's largest producers of those metals.

Bell Resources is a 45 per cent owned fast-growing natural resources offshoot of Mr Holmes a Court's master company, Bell Group. Since 1983, says Mr Holmes a Court, Australian resource projects have been under-valued.

Right or wrong, Bell Resources has picked up a clutch of key investments, including a 1.33 per cent royalty over Australia's Bass Strait oil production, a 100 per cent stake in two major Queensland coal consortia, and a significant holding in Broken Hill Proprietary (BHP)—Australia's largest company. The company is emerging as a significant force on the

world's resources stage.

Dr Story is Australia's most noted Holmes a Court watcher. In his view, Mr Holmes a Court is keen to add MIM's metal deposits in North West Queensland to a portfolio that already involves direct interests in Australia's leading resource properties—Bass Strait and Utah Coal Associates.

Weeks Petroleum (WP), Bell Resources subsidiary, currently

Bell Group, master company of Mr Robert Holmes a Court, yesterday announced interim net profits of A\$26.55m (U.S.\$18.3m), compared with A\$15.03 previously. Turnover was A\$256m, up from A\$238m to the six months to December. Most of the increase arises from a adoption of equity accounting for subsidiaries.

In addition an extraordinary gain of A\$24.31 was recorded, arising from its share in gains made by Bell Resources from the disposal of assets.

Exchange rate movements increased foreign exchange liabilities by A\$7m, which has been debited from foreign exchange reserves. No revaluation of assets held in foreign currencies has been made.

holds 2.834m Asarco shares. After the 30-day waiting period WP could increase its stake to 15 per cent, or 4.725m share.

Any additional buying will be undertaken by Bell Resources.

Asarco, which is taking legal action to try to block Mr Holmes a Court, has 31.5m shares currently on issue. At an average buying price of US\$27 per share, 40 per cent of Asarco—which might be enough to win control—would cost about US\$340m.

The principal benefit of the

Asarco takeover would be achieved when the 44 per cent interest in MIM is sold from Asarco into Bell Resources. We believe that a premium of 30 per cent over existing market value would be necessary in order to satisfy U.S. minority shareholders.

Total market value of the MIM parcel of 221.1m shares is U.S.\$402m. The 30 per cent premium necessary for the transfer of MIM comes to an additional U.S.\$120m. The total cost of the purchase to Bell Resources/WP is therefore U.S.\$522m, or A\$746m.

On Dr Story's calculations, cash received by Asarco from the MIM sale would be almost enough to retire virtually all Asarco's debt of U.S.\$541m. Bell Resources should then be able to realise U.S.\$466m by selling 40 per cent of Asarco back to U.S. investors at about U.S.\$37.02 per share.

The net effect of all this is that Bell Resources wins control of MIM at A\$2.56 per share—far below than the price it would pay if buying MIM shares openly in Australia.

Dr Story sums it up like this: "At market prices, all of Asarco is worth about U.S.\$745m. For control, Mr Holmes a Court would need to spend U.S.\$375m, or an additional U.S.\$300m. If 44 per cent of MIM gives Mr Holmes a Court effective control, then a U.S.\$375m investment in Asarco gives Mr Holmes a Court control of a total of U.S.\$1.7bn worth of mining companies."

Whether he wants it or not, quite clear—otherwise everyone would be as rich as Mr Robert Holmes a Court. Yet in Australia, the belief is growing that Perth's "lone rider" will indeed go for control of Asarco.

Maiden result from Brother Industries

By Our Financial Staff

EROTHE INDUSTRIES, the Japanese electronic typewriter and sewing machines group, has posted a ¥11.56bn or ¥45.38 a share net income for the year ended November 20.

Comparisons with previous year levels are not available as Brother has revealed consolidated results for the first time.

Profit, before taxes and extraordinary items, totalled ¥11.56bn, while consolidated sales amounted to ¥188.92bn. On a consolidated basis, exports totalled ¥11.6bn, or 61.4 per cent of overall sales, while domestic sales amounted to ¥77.31bn.

Sales of office machines, accounting for 47.3 per cent of the company's total sales, came to ¥9.39bn, while those of sewing machines amounted to ¥51.93bn or 27.5 per cent of overall sales.

Japanese set up bond rating agency

TOKYO — A number of Japanese banks and research institutions of major Japanese securities houses are to set up a bond rating agency on April 25 to help further liberalise the capital market.

The new company Nippon Investors Service, is to be capitalised at around ¥5.8bn and will replace the present issuer standard with its own rating system and provide more information to investors.

The standard is currently set by underwriters through consultation with the Finance Ministry. Reuters

Hongkong Land to raise HK\$750m on return to black

BY DAVID DODWELL IN HONG KONG

HONGKONG LAND, the Territory's leading property group, yesterday reported a return to profitability in 1984 after two years of substantial losses.

The group also unveiled plans for a preference share issue intended to raise HK\$750m (US\$96.2m).

Such a call on shareholders would have been impossible a year ago, and is a measure of the progress made in reducing debts which peaked in December 1984 at HK\$14.8bn. It has been underwritten by merchant banks Jardine Fleming and Wardley.

Profit attributable to shareholders amounted to HK\$30m, after extraordinary losses of HK\$304m. This is a modest profit on a turnover of HK\$10.24bn, but compares with an attributable loss in 1983 of HK\$1.28bn.

Mr David Davies, the group's managing director, insisted that the fire-fighting period, during which the group's survival was in doubt, is over. He said debts are now at a manageable level, with cash flow covering both capital and operating costs, and are no longer the main focus of management attention. He outlined initiatives planned for 1985 in all three of the group's main operating areas.

The preference share offer, of one share for every 10 currently held at HK\$5.10 per share, was signalled by Mr Davies as one of two watershed developments indicating that

the group was no longer in a parlous state. Recently Land sold its 34.1 per cent holding in the Hong Kong Electric for HK\$2.9bn. Mr Simon Kiewit, group chairman, has described this as a "major step in the financial regeneration of the company," reducing group debt by 20 per cent "at a stroke."

Raising funds by means of an offering to shareholders would have been out of the question even six months ago, both because the local stock market was plagued by political uncertainty ahead of the Sino-British agreement on Hong Kong's future after 1997, and because Land's plight was seen to be so uncertain.

"Shareholders have had to live with a very difficult situation for a couple of years," Mr Davies said. "It is important to offer them paper that rewards their loyalty." As a result, the preference offer guarantees dividends of 34 cents a share, compared with the nominal 1 cent per share being paid on existing shares.

Shareholders can pay in two tranches, at the end of May and then in December. They also receive a warrant for every preferred share taken up, redeemable at HK\$5.10 at any time up to December 1991.

For the group, it provides funds at a cost equivalent to an interest rate of 6.67 per cent, compared with average interest cost last year of 11.7 per cent.

Managing director for Littlewoods Chain Stores

Mr Arthur Mann has been appointed managing director of LITTLEWOODS CHAIN STORES. He leaves the Greater Midland Co-operative Society where he was chief executive. He was previously managing director of Savacore and formerly operations director of Fine Fare. Mr Fred Gaba, Littlewood's group marketing director, has been appointed acting managing director—chain store division, until Mr Mann takes up his post.

Mr Nicholas Hollands has joined ASTRA GAMES as a director and general manager.

Mr Trevor Slater has been appointed managing director of TILBURY HOMES (previously Tilbury Developments) and a director of Tilbury Developments (previously Tilbury Estates). He also is managing director of a new company, Tilbury Homes (Scotland).

Mr George Gibney has been appointed local director of Tilbury Homes (Scotland). Mr Robert Drinkwater has been appointed assistant managing director of Tilbury Plant.

Following the acquisition of Laws Stores, WM LOW & CO has restructured its board. Mr Philip Bettie, chairman, has agreed to stand down. He is succeeded by Professor Christopher Blake, a non-executive director. Professor Blake holds the Bonar Chair of Applied Economics in Dundee University, and is a director of the Alliance and Second Alliance Trusts. Mr Ian Stewart continues as deputy chairman. Mr Ramsay Johnson, an experienced property manager in Scotland, is to join as an executive director to assume responsibility for property acquisitions.

C.J.W. (UNDERWRITING AGENCIES) has appointed Mr

P. J. Mahland as chairman, Mr J. Smith, Mr J. R. S. Wace and Mr J. B. Hume as directors, and Mr J. H. Hunt as a director and deputy underwriter. Mr C. J. Warfield remains as a director and underwriter of Syndicate 553.

MY DART has appointed Mr Peter H. Ryan as a non-executive director.

THE KENNING MOTOR GROUP has appointed Mr Daman Raj Singh as division director, management services.

GREIG FESTER GROUP has appointed the following as divisional directors of Greig Fester: Mr G. A. Hoorda, Mr R. H. Middleton, and Mr P. E. F. Watson; and as associate directors: Mr R. G. Phillips and Mr A. P. Tilley.

Mr William H. Hyman and Mr Jon S. Kimmel, president and vice president respectively of American Boats Crusing Co Inc, and Mr Bryan M. Zurel is director (Africa) of Industrial Diamond Co, have been appointed to the board of INDUSTRIAL DIAMOND CO, London.

At SOUND RESEARCH LABORATORIES Mr Peter Hobbs becomes deputy managing director, moving from the company's London office to the new position in Colchester. The second member of the staff appointed to the board is Mr Doug Sharpe.

The NFU MUTUAL AND AVON INSURANCE GROUP has appointed Mr Colin Redman as assistant general manager with responsibility for the group's life operation. Mr Redman, who is currently general manager and actuary with Zurich Life, will be joining NFU Mutual on April 1.

All these Bonds have been sold. This announcement appears as a matter of record only.

ECU 50,000,000

Peugeot Finance International N.V.

(with its statutory seat in Amsterdam)

10 1/4 per cent. Bonds due 1990

Unconditionally guaranteed by

PSA Finance Holding

Issue Price: 100 1/4% of the Principal Amount

Société Générale de Banque S.A./
Generale Bankmaatschappij N.V.

Lazard Frères et Cie

Banque Bruxelles Lambert S.A.

Kredietbank International Group

Banque Nationale de Paris

Banque Paribas Capital Markets

Crédit Lyonnais

Société Générale

Algemene Bank Nederland N.V.

Amro International Limited

Dresdner Bank Aktiengesellschaft

Morgan Guaranty Ltd

Swiss Bank Corporation International Limited

S.G. Warburg & Co. Ltd.

Banca Commerciale Italiana Banca Nazionale del Lavoro Banco di Roma Bank of Tokyo International Limited
Banque Arabe et Internationale d'Investissement (B.A.I.I.) Banque Française du Commerce Extérieur
Banque Générale du Luxembourg S.A. Banque Indosuez Banque Internationale à Luxembourg S.A. Banque Nagelmackers S.A.
Banque de Neufville, Schlumberger, Mallet Barclays Merchant Bank Limited Bayerische Landesbank Girozentrale
Bayerische Vereinsbank Aktiengesellschaft Caisse Centrale des Banques de Paris Caisse des Dépôts et Consignations
Caisse d'Epargne de l'Etat du Grand-Duché de Luxembourg (Banque de l'Etat) CERA-Centrale Raiffeisenbank C.V.-Belgium
Chase Manhattan Capital Markets Group Chase Manhattan Limited Commerzbank Aktiengesellschaft La Compagnie Financière
County Bank Limited Creditanstalt-Bankverein Credit Agricole
Crédit Commercial de France Crédit Communal de Belgique S.A./Gemeentekrediet van België N.V. Crédit Général S.A. de Banque
Crédit Industriel d'Alsace et de Lorraine Crédit Industriel et Commercial de Paris Crédit Suisse First Boston Limited
Daewoo Europe Limited Den Norske Kreditbank (Luxembourg) S.A. Deutsche Bank Aktiengesellschaft
S.A. Dewfin N.V. Dillon, Read Limited Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
Lazard Brothers & Co. Limited Lazard Frères & Co. Lehman Brothers International Shearman/Lincoln/Amesbury Express Inc.
Lloyds Bank International Limited Merrill Lynch Capital Markets Mitsubishi Finance International Limited
Samuel Montagu & Co. Limited Morgan Stanley International Nederlandsche Middenstandsbank nv Nederlandse Credietbank nv
The Nikko Securities Co. (Europe) Ltd. Nippon Credit International (HK) Ltd. Nippon European Bank S.A./EUCB Group
Nomura International Limited Orion Royal Bank Limited Peterbroeck, Van Campenhout & Cie S.C.S.
PK Christiania Bank (UK) Ltd. Rabobank Nederland Salomon Brothers International Limited Sparebanken Oslo Akershus
Sumitomo Finance International Union Bank of Switzerland (Securities) Limited Van Moer Santers & Co.
Westdeutsche Landesbank Girozentrale Wood Gundy Inc. Yamaichi International (Europe) Limited

New Issue - January 24, 1985

All of these Securities have been offered outside the United States.
This announcement appears as a matter of record only.

New Issue / March, 1985

U.S. \$100,000,000

PNC Financial Corp

Floating Rate Subordinated Notes Due 1997

Salomon Brothers International Limited

Lehman Brothers International
Shearman/Lincoln/Amesbury Express Inc.

Morgan Stanley International

Enskilda Securities
Skandinaviska Enskilda Limited

LTCB International Limited

Morgan Guaranty Ltd

Orion Royal Bank Limited

Toyo Trust International Limited

Banque Nationale de Paris
Kleinwort, Benson Limited
Mitsui Trust Bank (Europe) S.A.
Nippon Credit International (HK) Ltd.
Sumitomo Trust International Limited

UK COMPANY NEWS

U.S. operations boost Rowntree to £75m

ALL-ROUND growth, with a particularly strong performance in North America, has been achieved by the Rowntree Macintosh confectionery and foods group in 1984.

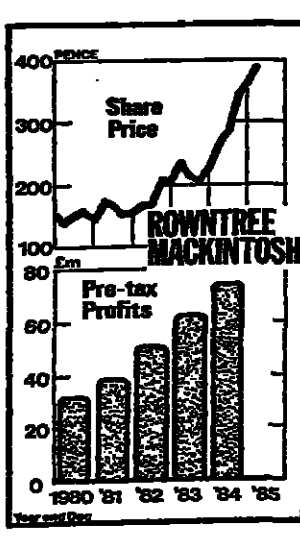
Profit before tax rose by 22 per cent, from £61.2m to £74.5m, and the final dividend is 7.4p to give shareholders 11p net for the year compared with 9.7p. Both profits and dividends are up to the stock markets expectations.

Other highlights in the year show that one-fifth of profits came from snacks and groceries (one-third from North America); a record amount was spent on capital investment, all financed from cash flow; the balance sheet is still strong; the return on shareholders' funds moved up 1 per cent to 13.8 per cent; and the return on assets is improving.

These show, says the chairman Mr Kenneth Dixon, that the year was one more firm step along the "competitive but rewarding road" of combining continued growth with progressive improvement in the return on funds invested in the business.

A group reorganisation has been implemented in view of the radically changed geographical spread and operational diversity of the present businesses, and the intention to make further acquisitions. Operating units are now grouped into four geographical regions—UK and Republic of Ireland, Europe and America, Europe and International.

In the year overall sales advanced from £952m to £1.16bn and the chairman points out the



added to the growing Sun-Pat group, as well as expertise and benefits of new markets. Sooner and Tom's have added to the growing Sun-Pat business to increase the confectionery part of group sales to 20 per cent. The Original Cookie Company, which was purchased last month, will add another 3 per cent.

A split of the sales and trading profit shows UK £469.8m (£443.6m) and £38.5m (£36m); Europe £27.4m (£198.2m) and £4.7m (£3.2m); North America £308.7m (£175m) and £31.5m (£16.8m); Australasia £58m (£49.2m) and £1.8m (£0.9m); rest of world £92.6m (£86.9m) and £16.9m (same).

The UK confectionery division sustained its volume in 1984 despite a small decline in market share (Kit Kat sales averaged 24m bars per week); developments aimed at reducing costs have continued and the pace accelerated. Sooner Foods achieved volume growth of 13 per cent and high profitability; sales growth in savoury snacks reflected a significant increase in market share. Sun-Pat made further gains all-round.

In the European division, Holland and Belgium showed strong sales improvement. French sales fell but profits increased, while the German company showed signs of recovery and Italy produced sharply higher profits.

The U.S. businesses—Tom's Foods and Rowntree DeMars—exceeded budget, and royalties from Hershey rose substantially.



Mr Kenneth Dixon... 24m Kit Kat bars sold per week

profit comes out at £58m (£44m) for earnings of 36p (30.9p) per share. There are rationalisation costs of £11.5m (£13.5m).

By the end of the year there was an £11.5m increase in net group borrowings, against £131.7m a year earlier. Total funds generated were nearly £120m (£118m). Capital expenditure was up to £80m (£56m) but there was only £3.3m attributable to acquisition costs this year, compared with £17m in 1983.

● comment

Rowntree Macintosh must be enjoying the sweet taste of success after presenting, for the fifth year in a row, profits up by over 20 per cent. In fact, the pre-tax turnover of £74.5m for 1984 would have been £5m higher but for a sensible change in "accounting policy," taking average rather than year-end exchange rates.

Sterling's weakness has not been unhelpful, particularly in North America, where trading profit nearly doubled last year to around a third of the group total. Rowntree now earns 50 per cent of its trading profit outside the UK and the 1984 breakdown of the company's £74.5m international exposure. This year's results will be given a £3m boost from the Original Cookies acquisition, and barring a dollar exchange rate, the company will be a great help. Assuming pre-tax profits of £58m, the shares, at 392p, stand on a fully-justified p/e of around 10.

Trafalgar reveals 5.5% stake in Davy

By Maria Dickson

Trafalgar House, the industrial and services conglomerate, yesterday revealed it had built up a 5.5 per cent stake in Davy Corporation, the large engineering and construction group. It said this was purely a "trade investment" and it had no plans to bid for Davy.

In a separate development Trafalgar yesterday launched an attack on what it called a "decaying financial performance and strategic errors" of Haden.

The group also announced that its subsidiary, Cementation Construction, had bought Powertech Engineering, a contested £37m takeover bid.

Trafalgar said it had held a 4.99 per cent stake in Davy for some time but it had bought a further 0.5 per cent at the end of last week, carrying it over the 5 per cent trigger point for public disclosure.

Mr Peter Benson, Davy's chairman, said Trafalgar began buying about six months ago and had kept the company fully informed. He had no reason to doubt Trafalgar would bid.

The two companies have recently established a joint venture, Trafalgar Davy Offshore, and work together on various construction projects.

Davy shares rose on the news to close at 120p, up 10p on the day. Trafalgar's closed at 354p, up 2p.

Its offer document for Haden, Trafalgar said its 240p per share bid, "fully values" the company, representing a 60 per cent premium over net asset value at June 1984 and a multiple of 17 times Haden earnings in the 12 months to June 1984. Haden shares closed last night at 295p, down 12p on the day.

Haden's financial performance in recent years had been poor and Trafalgar expected the results for the full 1984 year to show a significant decline in operating profits over 1983, reflecting a continuing deterioration in operating margins.

The document mentioned a combination of Haden's business with Trafalgar's financial strength and established track record in the world's major contracting markets would considerably enhance the growth potential of Haden's business.

Trafalgar added that Haden would have a particular opportunity to benefit from the much greater presence in the market for North Sea oil industry equipment, and it accused Haden of not recognising the opportunities in the oil sector.

Mr Philip Ling, Haden's managing director, hit back last night, saying the Trafalgar offer was "totally unacceptable," and that no account of Haden's recovery, which was proceeding "extremely well."

Booker shares jump 12p as profits show 47% lift to £37m

BY ALEXANDER NICOLL

Booker McConnell, the agribusiness and food distribution group, argued yesterday that Dee Corporation's £320m equity offer would provide shareholders with a 20 per cent reduction in income and would also dilute earnings per share.

Booker's formal defence document in face of the supermarket group's bid, contained unaudited 1984 figures showing a 47 per cent increase in pre-tax profits to £36.8m, with earnings per share of 19.27p compared with 12.08p—a 60 per cent rise. Pre-tax profits were continuing operations were estimated to be up 113 per cent at £35.3m.

Booker's share price jumped 12p to 260p after the document was published, while Dee's gained 5p to 208p, putting the value of its equity offer at 200p per Booker share.

Booker plans to lift its final dividend to 6.5p, making a total of 9p for 1984—109 per cent up on the previous year. "The 1984 results represent a springboard for further major advances in profit and dividends," said Mr Michael Caine, Booker's chairman.

Dee Corporation, headed by Mr Alec Monk, said the Booker defence failed to answer questions raised in its own offer document about Booker's management record and ability to sustain an improved performance. Booker also failed to take account of the incremental profits which would be achieved by putting together Dee's and Booker's businesses, Dee said.

Booker argued that its three core businesses had outstanding growth prospects. Agribusiness, which contributed £16.5m of 1984 profits, against £7.5m in 1983, has been improved by an increase in the group's holding in Ibec of the U.S. from 45 per cent to 80 per cent in April 1983 and to 90 per cent late last year.

Answering Dee charges, Booker said profit of the U.S. agribusiness subsidiary grew 71 per cent in dollar terms last year, despite very low wheat prices. Experts were growing despite the dollar's strength. Mr Jonathan Taylor, Booker managing director, also defended the recent

£17.3m purchase of Agribest, seed breeder and maker of seedling equipment, saying that both sides of the business were doing well.

In health products, where Booker's U.S. business had been making losses, Booker said the integration of American Health Products with the recently acquired Radiance Vitamins has produced a profitable business which provides "a major recovery opportunity." Health products produced £2.5m of 1984 profits, against £2.2m in 1983.

In food distribution, which was the main focus of the Monopole Commission's study of a potential restructuring, Booker said restructuring had boosted profit from continuing business from £2.5m in 1983 to £3.5m last year.

Cash and carry and delivered trade operations have both been streamlined, and the Budget/Bishops retail business is on the way to a 3.5 per cent margin target, Booker said.

Booker questioned the accounting policies used by Dee in its 1984 figures, saying that for the year ending April 30, 1985, Dee included International Stores, acquired in December 1984, as though it was owned for the full year, but did not include previous year figures accordingly. Use of "generally accepted accounting practice" would reduce Dee's rate of profit increase, Booker said.

Booker, answering Dee's argument that integration would benefit the two companies, said only one of Booker's activities—food distribution—had a counterpart at Dee, and that this contributed 27 per cent of Booker's profits. It said Dee had no experience in agribusiness or health products, and that "their truck record in the management of food is well known is poor."

The first closing date for the Dee bid is March 29. Its offer can only be increased in circumstances deemed by the Takeover Panel to be exceptional, because Dee has already reduced its stake in Booker from 20 to 16 per cent and has said it may sell more shares.

See Lex

W & R Jacob accelerates to make £0.52m

Irish biscuit maker and dried fruit packer and distributor W. and R. Jacob has increased its profit from £540,000 to £521,000 in 1984, on sales nearly £3m ahead at £54.82m. The dividend is again 6p, the final being 4p.

A large part of the business is in the Republic so prospects for the current year are "very dependent" on the progress of the Irish economy, the directors state.

Provided Jacob's own cost competitiveness is not further eroded, through currency movement or otherwise, they say the year should offer an opportunity for some return to growth in the home market, and the group has made an improved start to trading.

At the start of 1984 the group found trading difficult, but this improved as it achieved a more economic balance between production capacity and the diminished size of its market. Total home market for its products has not recovered from the impact of VAT increases

Sedgwick sees signs of change

HIGHER interest payments and £7.2m exceptional costs contributed to a reduction in pre-tax profits of the Sedgwick Group, international insurance and reinsurance broker, from £80.11m to £78.33m for 1984.

Total revenue, including interest and investment income, amounted to a higher £247.16m (£207.07m). Profit on ordinary activities before the exceptional charge and taxation increased from £50.11m to £55.52m. In difficult trading conditions "this is a sound performance," says Mr Carel Mosselman, group chairman, who adds that in today's insurance markets the group's prospects are "promising."

Interest payments took a considerably higher £5.56m (£1.33m), and the exceptional charge, of £7.19m, which was incurred in resolving matters arising from "the unsatisfactory underwriting outcome of certain business handled in earlier years by group companies" affected the results. But, says Mr Mosselman, this does not detract from the underlying growth in operating profits.

The final dividend is being stepped up from 5.25p to 7p, bringing the year's total to 10p, a 25 per cent increase.

Net earnings per 10p share were stated higher at 22.5p (18.5p), following a reduced tax charge of £27.78m (£39.44m).

Mr Mosselman states that there are now real signs that a change is taking place in the insurance markets in which the group operates. The increases in reinsurance premium rates, which became evident towards the end of 1983, gathered momentum during the renewal season at the end of 1984.

● comment

On the face of it these preliminary figures from Sedgwick—profits are at least 20m off most expectations—are just one more in a long line of less-than-satisfactory results, a reflection of the soft market that has plagued the insurance sector for a good decade. This time there is also an additional £3m burden from the move to new London headquarters and the policy of

Rank still expects profit rise

By Lionel Barber

Rank Organisation says its current trading results are ahead of last year, when leisure and entertainment group reported pre-tax profits of £103.3m.

Sir Patrick Murray, chairman, told yesterday's annual general meeting in London that the expectation of a rise in the profitability of associated companies appeared to be soundly based.

"We intend to be properly prudent as well as enterprising expansionist," he said, adding that acquisitions may play a part in future growth but there were no plans to issue additional equity.

Rank's new management, led by Mr Michael Gifford, chief executive, has sold £200m worth of assets, mainly property, over the past 15 months. The disposals cut net borrowings by £95m to £146m last year.

There has been speculation in the market that Rank is about to sell its 30 per cent stake in its American associate, Telecom Plus International. Sir Patrick conceded it had not performed well last year. "We have this investment under the review microscope."

IN 1984

- Record profit, with strong growth in second six-months
- Excellent results from cold storage companies; recovery by reinforcement businesses
- Road haulage earnings improved but profits held back by cost of establishing new overnight freight service
- Substantial investment in distribution stores and facilities
- Overseas companies now account for 40% of capital employed
- Capital expenditure during 1984, £47 million, much of which has yet to contribute to profit
- Groundwork of past year will benefit results in 1985 which should be another good year

RESULTS IN BRIEF	1984	1983	%
	£m	£m	Change
Turnover	434.7	367.7	+18%
Profit before tax	24.1	21.0	+15%
Earnings per share	10.83p	10.12p	+7%
Dividend per share	5.6p	5.0p	+12%

Full report and accounts available after 3 April 1985 from the Secretary, Transport Development Group PLC, Kingsgate House, 66-74 Victoria Street, London, SW1E 6SR.

ROAD HAULAGE · STORAGE · DISTRIBUTION · EXHIBITIONS · REINFORCEMENT · PLANT HIRE

DIVIDENDS ANNOUNCED				
Company	Current payment	Date	Corre. Total	Total
Appleyard Group	3	May 17	Nil	3
Canella Invest	0.9	—	0.83	1.73
T. Clarke	1.61	May 8	1.42	3.03
Coin Industries	1.1	April 23	1.1	2.2
W. & R. Jacob	4	—	—	4
J. Jarvis	1.2	—	7.2	8.4
Kushin Group	2.25	July 1	2.1	4.35
Needlers	5	May 3	4.2	9.2
Renishaw	0.6	April 29	0.5	1.1
Rowntree Macintosh	7.4	—	6.55	13.95
Royal Dutch/Shell	6.75	—	10.40	17.15
Sharp & Fisher	1.64	May 31	1.49	3.13
"Shell" Transport	21.1	May 28	15.9	37.0
Strong & Fisher	2.5	—	Nil	2.5
TI Group	5	—	7	12
Transport D	4	May 10	3.5	7.5
W. & J. Todd	1.1	May 7	—	1.1

Dividends shown per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ In Dutch florins.

SECOND NOTICE OF REDEMPTION

To the holders of:
MURATA MANUFACTURING COMPANY, LTD.
U.S. \$40,000,000 5 1/2 per cent Convertible Bonds 1986 (the "Bonds")

Second notice (the first notice was given on 16th February, 1985) is hereby given that, pursuant to Condition (G) of the Terms and Conditions of the Bonds, Murata Manufacturing Company, Ltd. (the "Company") will redeem all the Bonds on 19th March, 1985 at a price of 104 percent of the principal amount of the Bonds with accrued interest thereon to the said redemption date.

The Bonds will cease to bear interest from the said redemption date, and principal, premium and interest of the Bonds will become due and payable on the said redemption date.

Payment of the Bonds shall be made against surrender thereof, together with all coupons appertaining thereto remained un-matured, on and after the said redemption date.

Any Bond may be converted into shares of the Company, at the option of the holder thereof, up to the close of business (in the place of the office of the Conversion Agent where the Bonds are deposited for conversion) on the said redemption date, and thereafter the conversion right of the holder of any Bond will cease.

Conversion price of the Bonds as of 15th March, 1985 is Yen 1771.40 per share and the closing price of the shares of the Company on Osaka Securities Exchange as of 8th March, 1985 was Yen 3070.00. The fixed rate of exchange applicable for the calculation of conversion of the Bonds into shares of the Company is Yen 230.20 per one U.S. dollar.

Conversion or payment of the Bonds shall be made at: The Fuji Bank and Trust Company, Corporate Trust Department, One World Trade Center, Suite 8067, New York, New York 10048 or, at the option of the holders at, The Fuji Bank Limited, 25/31 Moorgate, London EC2R 6HQ; The Sanbun Bank Limited, Temple Court 11 Queen Victoria Street, London EC4N 4TA; Kredietbank S.A. Luxembourg, 43 Boulevard Royal, P.O. Box 1108, Luxembourg; The Long-Term Credit Bank of Japan Ltd., 3 Lombard Street, London EC3N 3AF; Dai-ichi Kangyo Bank, Netherland N.V., Singel 440, P.O. Box 10056, 1017 AZ Amsterdam; Morgan Guaranty Trust Company of New York, 35 Avenue des Arts, 1040 Brussels; Swiss Bank Corporation, Aeschenvorstadt 1, P.O. Box CH-002, Basle 4002; The Bank of Tokyo, Ltd., 4-3 Rue de la Paix, Paris 1; Paris, France; Yasuda Trust & Finance (H.K.) Ltd., 1601 Hutchison House, 10 Harcourt Road, Hong Kong; the Paying and Conversion Agents.

The aggregate principal amount of the Bonds outstanding as of 8th March, 1985 was U.S.\$3,631,000.

MURATA MANUFACTURING COMPANY, LTD.
26-10, Teijin 2-chome,
Nagatsuka-cho-shi,
Kyoto Japan
15th March, 1985

Over-the-Counter Market				
High Low	Company	Price	Change	Yield
144	120	Ass. Brit. Ind. Ord.	142	6.8
151	135	Ass. Brit. Ind. Ord.	151	6.8
42	31	Austrum Group	35	6.4
42	32	Armstrong & Rhodes	35	2.9
143	98	Bardon Int.	100	3.5
201	170	CCZ Ordinary	170	12.0
102	110	CCZ 11p Conv. Pref.	110	16.7
200	100	Carbide Services	80	10.7
96	84	Carbide 7.5p Pref	86	8.5
103	43	Clinico Group	438	12.0
51	48	Debiel Services	52	12.4
310	182	Frank Horvat	310	3.7
284	170	Frank Horvat	284	3.7
22	22	George Blair	22	3.6
50	28	Int. Precision Castings	28	2.7
218	188	Int. Precision Castings	218	18.0
124	102	Jackson Group	102	4.9
285	213	James Burrough	285	13.7
95	82	James Burrough	95	12.1
87	71	John Howard & Co	80	5.0
170	100	Lingaphone Ord.	170	15.0
100	82	London Pacific	100	15.0
614	300	Minilux Holding NV	612	15.0
120	31	Robert Jenkins	43	5.0
38	38	Robert Jenkins	38	5.0
82	61	Torrey & Carline	75	17.2
444	380	Thames Holdings	380	4.3
17	17	Willcock Holdings	28	1.3
36	31	Wether Alexander	36	1.5
247	224	W. S. Yeates	224	17.4

Prices and details of services now available on Prestel, page 48146

SEK

AB Svensk Exportkredit

(Swedish Export Credit Corporation)

US\$125,000,000
Floating Rate Notes Due March 1992

For the six months 13th March, 1985 to 13th September, 1985 the Notes will carry an interest rate of 10 1/4% per annum with a coupon amount of US\$54.31 per US\$10,000 Note, payable on 13th September, 1985.

BANKERS TRUST COMPANY, LONDON
FISCAL AGENT

ROTHSCHILD ASSET MANAGEMENT (CI) LIMITED		
St. Julian's Court, St. Peter Port, Guernsey GY9 1ZG		
OLD COURT CURRENCY FUND LIMITED		
Sterling	£	10.387
Australian Dollar	A\$	15.548
Canadian Dollar	C\$	20.23
Dutch Guilder	DFL	50.85
Danish Krone	DKR	155.889
Deutscher Mark	DM	40.714
Belgian Franc (FIN)	FFr	27.49
French Franc	FFr	103.29
Hong Kong Dollar	HK\$	102.384
Italian Lira	L	26.305
Singapore Dollar	S\$	30.140
Swiss Franc	Sfr	15.473
US Dollar	\$	35.703
Japanese Yen	Y	357.023
Bid		
Man Stg	£	9.89553

The Lombard 14 Days Notice Deposit Rate is

13 1/4%

per annum
Minimum deposit £2,500

The Lombard Cheque Savings Rates are

12 3/4%

per annum
When the balance is £2,500 and over

10 1/2%

per annum
When the balance is £250 to £2,499

Lombard North Central
17 Bruton St., London W1A 3DH
For details phone 01-409 3434 Ext 484

Financial Times Friday March 15 1985

Mucklow expects £5.1m profit

FOR THE current year ending June 30 1985, the A. & J. Mucklow Group of industrial property investors and developers is looking for profits of £5.1m. This would compare with £4.92m achieved in the previous year.

Chairman Mr Albert Mucklow says, subject to the recent step rise in interest rates being only temporary, conditions are continuing to improve and this reinforces his confidence in the future.

In the first six months to December 31 1984, the group turned in a profit before tax of £2.3m to £2.56m, and the second half is expected to produce a similar figure, the chairman says. Gross rentals were £3.1m (£2.97m) and net rentals £3.1m (£2.97m), while turnover came to £897,000 (£1.73m) and trading profit to £90,000 (£139,000).

The reduction in turnover and trading profit reflects the reduced scale of house-building, following the major disposal of land in order to reduce the scale of this activity. Future opportunities will be taken to carry out profitable developments as they arise.

A further improvement in the industrial property market was experienced. The group completed construction on the Bull Ring (Birmingham) estate where two thirds of the space is occupied.

After tax £897,000 (£897,000) the first half's net earnings were 3.35p (3.25p) per share and the interim dividend is lifted to 2.25p (2.1p). Total for 1983-84 was £72.2p.

Shorrock full listing

Shorrock, a Blackburn-based security equipment company, is to be floated on the Stock Exchange later this month with a market capitalisation of about £20m.

Lloyds Bank International is seeking a full listing for the company through an adviser on sale which will be advertised on March 25.

The company designs, makes, installs and maintains electronic security systems for customers who include government and defence establishments, companies and private households.

Shorrock last year made pre-tax profits of £1.6m on turnover of £12.9m.

HARRISONS MALAYSIAN PLANTATIONS BERHAD

(Incorporated in Malaysia)

INTERIM REPORT FOR THE NINE MONTHS TO 31st DECEMBER, 1984

The Directors announce that the unaudited Group results for the nine months to 31st December, 1984 were—

	Nine months to 31st December 1984	Twelve months to 31st December 1983
Turnover	\$500,851,406	\$500,357,004
Surplus on Trading	146,284	51,582
Investment Income	6,443	4,514
Share of associated companies' profits	1,046	653
Profit before taxation	153,775	56,939
Taxation	60,051	29,852
Profit after taxation	93,724	27,087
Minority interests	75	49
Extraordinary items	93,679	27,038
Profit attributable to shareholders	93,644	26,986
Earnings per \$1 share	22.89c	7.43c
Taxation comprised:		
Malaysia	58,644	20,351
United Kingdom	1,920	308
Associated companies	387	153
	60,951	20,812

GROUP PROFIT

Turnover showed a substantial increase of \$494 million or 138 per cent over the same period last year. This was mainly due to substantially higher sales by Jomalina and to a lesser extent higher commodity prices for all crops except rubber.

Surplus on trading increased by some \$94.4 million or 182 per cent over the corresponding period last year largely due to higher oil palm crop, arm palm oil prices, and improved trading conditions in the palm oil refining industry.

The lower tax charge is mainly attributable to the turnaround performance at Jomalina, a company which has utilised investment tax credit and capital allowances.

The extraordinary items relate largely to profits arising from land sales.

- Notes:
- Turnover and surplus on trading include the post-acquisition results of the newly acquired plantation companies. The financial year ends of these companies have been changed to be co-terminous with that of the holding company.
 - On 28th December, 1984, the tax residence of the newly acquired companies, formerly tax resident in the U.K., was transferred to Malaysia.
 - Earnings per share has been adjusted to take into account the 55,695,333 new shares issued following the acquisitions.

INTERIM DIVIDEND

The Directors have declared an interim dividend in respect of the financial year ending 31st March, 1985, of 10 sen per share, less tax, amounting to \$4,379,478 payable on 26th April 1985, on 422,911,214 shares (last year 8 sen per share on 367,295,581 shares absorbing \$17,830,202).

The last day for lodging transfers will be at the close of business on 5th April, 1985.

	Nine months to 31.12.84	Nine months to 31.12.83	Twelve months to 31.12.84
Palm oil	128,516	91,555	117,103
Palm kernels	38,794	28,200	33,638
Rubber	38,131	34,869	47,482
Cocoa	3,555	4,338	5,899
Copra	4,859	4,646	5,866

Note: Harvested crops include crops from the newly acquired plantation companies from date of acquisition.

By order of the Board,
ZAINAL ABIDIN BIN JAMAL, Secretary

NOTICE TO HOLDERS OF

TOYO MENKA KAISHA, LIMITED

(Kabushiki Kaisha Toyoumen)

7% Per Cent Convertible Bonds 1996

(the "7% Per Cent Bonds")

6% Per Cent Convertible Bonds 1996

(the "6% Per Cent Bonds")

3% Per Cent Convertible Bonds 1999

(the "3% Per Cent Bonds")

Pursuant to Clause 18(B) and (C) of the Trust Deed dated 10th November, 1984, 200,000 JPY Bonds dated 10th November, 1984, respectively, 1991 and 27th December, 1984, respectively, issued under the above-mentioned trusts were issued, notice is hereby given as follows:

1. On February 22, 1985 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985 in Japan at the rate of one new share for each 100 shares held.

2. Accordingly, the conversion price of the above-mentioned Bonds will be adjusted so that the conversion price in effect before such adjustment will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

3. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

4. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

5. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

6. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

7. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

8. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

9. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

10. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

11. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

12. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

13. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

14. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

15. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

16. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

17. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

18. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

19. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

20. The adjusted conversion price will be Yen 193.00 per share of Common Stock for the 7% per cent Bonds, Yen 207.00 per share of Common Stock for the 6% per cent Bonds, and Yen 256.50 per share of Common Stock for the 3% per cent Bonds.

NOTICE TO HOLDERS OF

MITSUI REAL ESTATE DEVELOPMENT CO., LTD.

(Kabushiki Kaisha Mitsui Real Estate Development Co., Ltd.)

6 Per Cent Convertible Bonds

Due 1992

7% Per Cent Convertible Bonds

Due 1995

Pursuant to Clause 18(B) and (C) of the Trust Deed dated 31st September, 1977 and pursuant to Clause 18(B) and (C) of the Trust Deed dated 10th December, 1980 under which the above Bonds were issued, notice is hereby given as follows:

1. On March 13, 1985 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985 in Japan at the rate of 5 new shares for each 100 shares held.

2. Accordingly, the conversion price of the above-mentioned Bonds will be adjusted so that the conversion price in effect before such adjustment will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

3. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

4. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

5. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

6. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

7. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

8. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

9. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

10. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

11. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

12. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

13. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

14. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

15. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

16. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

17. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

18. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

19. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

20. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

21. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

22. The adjusted conversion price will be Yen 421.40 per share of Common Stock for the 6% per cent Bonds, Yen 401.30 per share of Common Stock for the 7% per cent Bonds, and Yen 401.30 per share of Common Stock for the 7% per cent Bonds.

Storage gives TDG a lift to £24m

A STRONG second six months "excellent" profits from the cold storage operations and some recovery by the reinforcement businesses enabled Transport Development Group to lift its 1984 pre-tax profits from £20.98m to a record £24.06m.

There were two major acquisitions but their timing meant that they added little to the overall picture.

A final dividend of 4p (3.5p) raises the net total from 5p to 5.6p.

Turnover advanced by \$87m to \$434.65m and operating profits by \$5.18m to \$31.53m—the group has interests in road haulage, plant hire and steel reinforcement and exhibition.

Although road haulage earnings improved, the impact of the new express freight service, (Independent Express Corporation), on his results was marked while it is within a reasonable prospect of moving from loss to profit, establishment of the service in 1984 led to a charge against profits of £1.95m.

The group's overall growth came from reorganisation and investment of recent years. In 1984 capital expenditure amounted to £47m, a rise of 44 per cent on the previous year.

Shareholders are told that the groundwork of 1984 will benefit the results of 1985. The year is expected to be good, particularly in the second half.

During 1984 net interest charges rose from \$5.37m to \$7.47m and tax accounted for £1.98m more at £9.08m. First half pre-tax profits were restated, using end-December exchange rates.

comment

A tug and barge company on the Thames when it floated in 1984, TDG today combines 140 subsidiaries spanning the UK, USA, Europe and Australia. Making profits on a global scale in the customer-first transport service industry is primarily a result of TDG's decentralised management policy, that allows the director of each subsidiary maximum decision-making authority but strict reporting deadlines. Of course the recovery of Reinforcement and Exhibition helped, particularly in North America, that came back in black following plant closures in Canada and the US.

Summer, after an \$830,000 interim loss. Cold Storage chipped in with £1.476m more from the UK and £1.106m more from the USA.

The group expects TDG to quickly heal the only scar on its satisfactory result, a £1.95m loss from its new express freight service. But the profit and loss account is not a 274m debt, even though the interest charge is covered more than four times. Capital expenditure peaked at \$47m, mainly in vehicles, plant and property plus \$1.5m worth of 1984 contracts. However, TDG could well judge \$30m pre-tax this year and there is little reason to expect a rights issue—TDG has not since 1981. Consolidation is the theme for 1985. TDG shares rose 44p to 224p where the p/e is over 11.

Jarvis in loss

Building and civil engineering contractor J. Jarvis & Sons has suffered a setback in the half year ended September 30, 1984, with a turnover from a profit of £210,000 to a loss of £207,000. Turnover was ahead from £8.1m to £9.55m. The interim dividend is held at 7.2p net per share.

Company Notices

United Biscuits (Holdings) plc

Warrants to subscribe ordinary shares

As a result of the rights issue of ordinary shares in United Biscuits (Holdings) plc announced on 13th March, 1985 and in accordance with the terms of the deed poll dated 15th April, 1984 constituting the above mentioned warrants, the subscription price (as defined in the deed poll) has been adjusted from 155p per ordinary share to 143p per ordinary share. The number of ordinary shares to which one warrant carries the right to subscribe has been adjusted from 1 to 1.124. The amount payable on the exercise of one warrant remains 155p.

14th March, 1985

AMADA CO., LTD.

(Kabushiki Kaisha Amada)

5% Per Cent Convertible Bonds Due 1997

Pursuant to Clause 18(B) and (C) of the Trust Deed dated 18th March, 1982 under which the above Bonds were issued, notice is hereby given as follows:

1. On February 22, 1985, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985, in Japan, at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price at which the above Bonds may be converted into shares of Common Stock of the Company will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 588 per share of Common Stock, and the adjusted conversion price is Yen 588.50 per share of Common Stock.

AMADA CO., LTD.

By The Bank of Tokyo Trust Company as Trustee

Dated: March 15, 1985

LADBROKE INDEX

Based on FT Index

984-988 (+4)

Tel: 01-427 4411

TI hit by accelerating losses at Raleigh

THE TI Group's recovery trend has suffered a setback as it reveals that losses at Raleigh and in three other areas more than doubled from \$7m to \$16m in 1984.

However, the majority of businesses performed satisfactorily and increased their trading profits by \$15m to almost \$55m. TI is a diverse engineering group with core businesses engaged in consumer durables, a range of specialised engineering products, automotive components and specialised industrial products.

At the pre-tax level profits amounted to \$19m (£16.3m). At six months they showed a rise of \$5.2m at \$12.4m.

The four loss-makers were Raleigh, Cold Drawn Tubes, machine tools and the gas cylinders plant in the U.S. They took up rather more than a fifth of TI's capital employed, with Raleigh accounting for over half of this.

Mr Ronnie Utiger, the chairman, tells shareholders that urgent action is being taken to reduce the losses. The directors have approved a business plan prepared by the new management which details specific action to bring Raleigh into profit in 1985. Only half the original capital programme has been committed and the remainder has been suspended for re-examination.

In the cases of Cold Drawn Tubes and the U.S. cylinder business, there was an unexpected market weakness. The group intends temporarily to transfer production of gas cylinders for the U.S. market to the UK Chesterfield plant and use the U.S. plant for finishing operations to customer specification. This will enable TI to maintain its U.S. market position.

Mr Utiger concludes that over the next two years there is significant scope for loss elimination in the four problem businesses and for improving profits in a number of the core businesses where performance is still below average.

Production planning, stock control and a host of other essential functions were computerised, and the old labour intensive methods were discarded. What Raleigh failed to do was devote enough time and money to training its remaining staff to handle the new methods.

"The whole system ran into a considerable number of problems," says Mr Ronnie Utiger, TI's chairman. "We were told these were teething troubles, but even in early 1984 we found, for instance, that we were producing the wrong models for the market. In the second half of the year, we had to throw a lot of extra money at Raleigh to get the right models ready for Christmas."

The system, says Mr Utiger, is now under control and costs are being severely pruned. Raleigh also has a new managing director, whose plans indicate that Raleigh should be breaking even by the end of this year, and moving into profit in 1986.

The next most serious loss-maker, the Cold Drawn Tubes business, could prove more difficult to tackle. The business is 25 per cent owned by British Steel, and there is a suspicion that TI is more keen to bite the bullet than its partner is. "We want to move very rapidly," says Mr Utiger. "If we left it as it stands, losses would be smaller this year—but we can't realistically see a profitable future for the business as presently constituted."

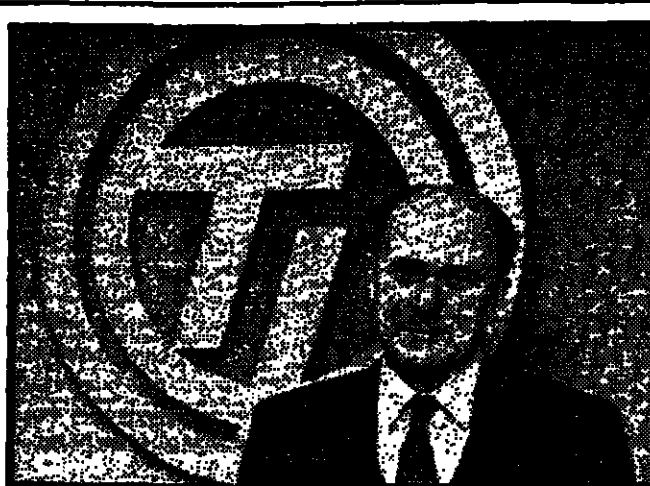
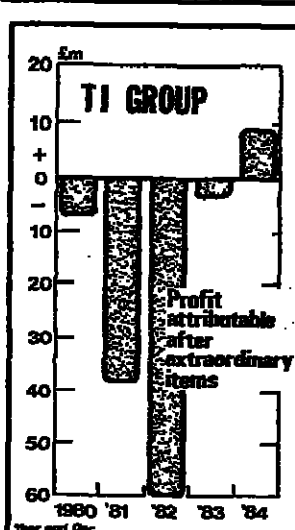
Of the third most serious culprit, machine tools, Mr Utiger says bluntly: "The basic problem has been not the products, but the management." Changes have been made with a vengeance. The division has a new managing director—appointed in January—and will shortly have a new sales director and production director.

The fourth problem area, the U.S. gas cylinder business, has been tackled through the simple expedient of shutting it down. This is not necessarily a permanent measure, but product can be supplied to the U.S. from TI's UK factories until such time as the U.S. market turns up. The closure will be effective by the mid-year, and TI looks for "a seven-figure improvement" as a result.

The experiences of last year have evidently led to a toughening in TI's attitudes. "My rule of thumb," says Mr Utiger, "is that if a TI business is getting a 15 per cent return on capital, that's getting respectable. But it's not satisfactory until it gets to 20 per cent. We aim to get all our businesses to that level eventually."

And if not? "We have a fair bit of tightening up of management performance to do," says Mr Utiger.

It sounds as if the life of a TI manager could be an uneasy one for a little while to come.



SKF

Financial statement, 1984

SKF Group profit for the year ending 31 December 1984, was 1,339 million Swedish kronor before exchange differences—more than double the 1983 figure. Sales rose 10 per cent.

	Jan-Dec 1984	Jan-Dec 1983
Sales (MSkr)	17,843	16,191
Operating income after depreciation (MSkr)	1,442	926
Income before exchange differences (MSkr)	1,339	604
Capital expenditure (MSkr)	727	737
Average number of employees	43,869	42,710

SKF product demand benefited from stronger markets generally, with rolling bearing consumption high in North America and overseas, and rising in Europe.

Operating costs, at 89.3 per cent of turnover, were nearly three percentage points down on 1983. A healthy cash flow and good liquidity helped reduce the net cost of financial income and expenses to 103 million kronor (322).

Rolling bearings accounted for 1,002 million of the above 1,339 million kronor profit. Steel operations contributed 83 million, cutting tools 179 million, and other engineering products 75 million.

The current growth in industrial capital expenditure, together with the prospect of increased sales, high capacity utilisation, cost-efficient manufacturing and continued improvement in net financial income, would indicate a 1985 profit figure in excess of that for 1984.

Pending application for exemption from temporary restrictions in Sweden on dividend increases, the Board proposed an A and B share dividend increase to 8.50 kronor. Exemption was not subsequently granted. As a result of this, the Board will recommend an unchanged dividend of 7.00 kronor for A and B shares, and 30.00 kronor for C shares.

The Annual General Meeting will be held on Thursday 30 May. Aktiebolaget SKF, S-415 50 Göteborg, Sweden.

Union Bank of Switzerland

Notice

to Holders of the

US \$ 4½% Convertible Bonds due 15th May, 1987 of Union Bank of Switzerland (Luxembourg), Luxembourg

(Sec. Code No. 583,048)

US \$ 5% Convertible Bonds due 15th May, 1989 of Union Bank of Switzerland (Panama) Inc., Panama

(Sec. Code No. 804,882)

The Board of Directors of Union Bank of Switzerland will propose to the Ordinary General Meeting of Shareholders convened for 18th April 1985 that—subject to the necessary approvals—the present share capital of Fr. 1650 million be raised to Fr. 1800 million by issuing 380 000 new Bearer Shares with a par value of Fr. 500.—each, and 600 000 new Registered Shares with a par value of Fr. 100.—each. The Participation Certificate Capital will be increased by issuing approximately 565 000 Bearer Participation Certificates (BPCs) with a par value of Fr. 20.—each. It is proposed to offer for subscription to the present shareholders 215 000 new Bearer Shares and 200 000 new Registered Shares at the ratio of one new Bearer Share for every 12 old Bearer Shares at the price of Fr. 1500.—per share and of one new Registered Share for every 12 old Registered Shares at the price of Fr. 300.—. The remaining new Bearer Shares and new Registered Shares will be reserved subject to the approval by the General Meeting of Shareholders of the proposal to exclude the preemptive rights of the present shareholders, for the issuance of convertible bonds or bonds with warrants to be utilized for takeovers and placements or for subscription to the bank's employees under the existing stock option plan.

The new BPCs will be offered to the present holders of BPCs at the ratio of one new BPC for every 12 old BPCs at the price of Fr. 60.—per BPC.

The new shares offered for subscription and the new BPCs shall be entitled to the dividend in respect of the fiscal year 1985 and thereafter. Provided the capital increase and the increase in the Participation Certificate Capital are carried out as proposed, the conversion prices of the US \$ 4½% Convertible Bonds due 15th May, 1987 of Union Bank of Switzerland (Luxembourg) and US \$ 5% Convertible Bonds due 15th May, 1989 of Union Bank of Switzerland (Panama) Inc., will be reduced effective 8th May, 1985. The new conversion prices will be published as soon as possible thereafter. The holders of the above-mentioned Bonds wishing to exercise their subscription rights are required to exchange their Bonds for Bearer Shares or BPCs of the Union Bank of Switzerland

not later than Thursday, 4th April 1985
Bonds will not be convertible from Friday, 5th April 1985, to and including Monday, 22nd April 1985 (the date on which the shares and BPCs of UBS are traded ex-rights).



Zurich, 15th March, 1985

NOTICE OF REDEMPTION

To the Holders of

KINGDOM OF SWEDEN

Floating/Fixed Rate Bonds Due 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding Floating/Fixed Rate Bonds Due 1991 of the Kingdom of Sweden that, pursuant to the provisions of the Fiscal Agency Agreement dated October 16, 1979 and the Terms and Conditions of the Bonds, the Kingdom of Sweden intends to redeem on April 24, 1985 all of its outstanding Bonds, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after April 24, 1985 against presentation and surrender of Bonds with coupons due July, 1985 and subsequent coupons attached in U.S. dollars, subject to applicable laws and regulations, either (a) at the office of the Fiscal Agent in New York City, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London and Zurich or Banque Internationale a Luxembourg S.A. in Luxembourg or Skandinaviska Enskilda Banken in Stockholm. Payments at the offices referred to in (b) above will be made by a dollar check drawn upon a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in New York City.

Bonds surrendered for payment should have attached all unexpired coupons pertinent thereto. Coupons due April, 1985 should be detached and collected in the usual manner.

From and after April 24, 1985 the Bonds will no longer be outstanding and interest thereon shall cease to accrue.

KINGDOM OF SWEDEN
By: Morgan Guaranty Trust Company
of New York, Fiscal Agent

Dated: March 15, 1985

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 30% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identifying number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

UK COMPANY NEWS

Record £3.65bn from R. Dutch/Shell



Mr Peter Holmes, chairman-designate of "Shell"

ALTHOUGH THE final quarter showed a £70m reduction to £310m, full year 1984 net income of the Royal Dutch/Shell Group was well ahead at £3.65bn, compared with £2.75bn previously. On an estimated current cost of supplies basis, earnings for the year amounted to £3.37bn, against £2.89bn in 1983.

The board says the year's results are a record in sterling terms and are particularly satisfactory when viewed against the very competitive trading environment worldwide.

They reflect higher equity crude oil production and natural gas sales, a marked increase in chemicals earnings, and the weakening of sterling against most major currencies, notably the U.S. dollar.

While reported earnings from oil and gas manufacturing, refining and marketing operations increased for the year from £710m to £823m, earnings on an estimated current cost of supplies basis declined, reflecting the impact on local currency supply costs of a strengthening U.S. dollar.

Shell Oil's dollar net income improved for the year with higher chemicals earnings a major factor. Both the year and the fourth quarter benefited from volume increases in refined product sales and in crude oil and natural gas production.

The contribution to group sterling net income for the year increased by £358m to £1.11bn, mainly reflecting the lower average sterling/dollar exchange rates and the higher group shareholding. The latter accounts for £249m of the increase, before marketing operations amortization of the excess of the cost of the additional shares acquired over the book value of the minority interest.

"Shell" Transport is raising its final dividend to 21.1p (15.9p) net, giving a total of 33p for 1984—an increase of 26 per cent over the previous year's 26.2p.

As part of the arrangements between Royal Dutch Petroleum and "Shell" Transport, the company is entitled to receive

supplementary cash dividend of 15 per cent of the cash amount of any dividend paid to it which forms part of its share in group income under the 60:40 arrangements in respect of the years 1977-84 inclusive.

Although the supplementary cash dividends received by the company cease after the last payment for 1984, the "Shell" Transport board says this should not be construed as indicating that the company's dividends for 1985 will be less than for last year.

"Shell" Transport's share in income of the Royal Dutch/Shell Group companies advanced from £1.06bn to £1.41bn. Earnings per 25p share were stated up from 98p to 127.51p and net assets per share rose out at 924.22p against 708.8p.

Royal Dutch Petroleum is paying a final dividend of £1 6.75 making a 1984 total of £1 10.80 (£1 8.85) per share. The Royal Dutch share of group income rose from £1 7.34bn to £1 9.53bn or £2.24bn (£1.7bn). Earnings per £1 10 share were shown at

STATEMENT OF INCOME

	Fourth quarter 1984	Fourth quarter 1983	Full year 1984	Full year 1983
	£m	£m	£m	£m
Selling, gen. & admin.	1,241	1,044	4,350	3,847
Revenues	20,498	16,490	73,611	62,094
Sales proceeds	2,757	2,308	10,264	8,954
Taxes and levies	226	220	940	747
Share of assoc.	184	158	658	556
Interest and other				
Total	18,151	14,760	64,945	54,441
Costs and Expenses	12,888	10,264	46,283	38,763
Purchases and openg.	1,241	1,044	4,350	3,847
Selling, gen. & admin.	344	344	1,000	874
Exploration	101	77	350	327
R & D	1,002	618	2,918	2,238
Depreciation	45	69	166	123
Exchange gains	221	145	702	622
Interest expense	1,460	1,319	5,444	4,776
Tax	29	121	194	343
To minorities				
Total	17,241	13,780	61,297	51,687
Net income	910	980	3,648	2,754

figures were ahead to £3.71bn (£3.23bn) and £3.43bn (£3.27bn) respectively.

Group equity crude oil production for the quarter increased by 9 per cent to 1.74m (1.59m) barrels daily and for the year by 7 per cent to 1.61m (1.5m) barrels daily. Group natural gas sales volumes also rose in the quarter to 6.2bn (5.89bn) cubic feet daily and for the full year to 5.72bn (5.48bn) cubic feet daily—increases of 3 per cent and 4 per cent respectively.

Exploration and production reported earnings, excluding Shell Oil and Shell Canada, improved by £35m to £448m for the quarter and by £294m to £1.51bn for the year. Annual equity crude oil production averaged 995,000 barrels daily, up 10 per cent on 1983, with higher volumes mainly from operations in the U.K., Nigeria, Oman, Thailand and Egypt.

Earnings per barrel in dollar terms increased for the year, reflecting lower unit taxation and production costs partly offset by the decline in average crude

oil prices. The improved margins were enhanced by the effect of the stronger dollar on sterling results, against which were charged increased exploration expense.

Higher natural gas sales volumes for the year reflect increased exports of LNG from Malaysia to Japan, while European volumes declined. Sales in deliveries of gas were made in the fourth quarter from the Tyne field offshore Denmark. Gas prices generally increased and results were also enhanced by exchange rate movements.

Shell Oil's exploration and production earnings for 1984 in dollar terms were essentially unchanged from 1983. Excluding Shell Oil and Shell Canada, reported earnings from oil and gas manufacturing, marine and marketing were £127m (£237m) for the quarter and £504m (£527m) for the year. On an estimated current cost of supplies basis, earnings for the quarter at £94m and the year at £342m declined from £120m and £586m for similar periods in 1983. The deteriorating supply impact of a continuing surplus and excess capacity in the industry, with consequent inability to raise local currency prices to supply costs indicated by the strong dollar.

Shell Oil's oil products segment dollar earnings declined 20 per cent for the quarter and 6 per cent for the year, reflecting lower margins, despite lower hydrocarbon costs, which more than offset higher sales volumes. Excluding Shell Oil and Shell Canada, chemicals earnings for the year rose to a record £216m, an increase of 156 per cent over the previous year's £82m. Petrochemicals were the main contributors with sales increasing by 6 per cent for the year, although significantly higher margins achieved at the start of the year declined in later months. Specialty and agrochemicals saw much improved performance.

See Lex

MINING NEWS

Inco expects profits leap in buoyant nickel market

BY KENNETH MARSTON, MINING EDITOR

Inco, Canadian nickel producer, encouraged by a return to profitability in the fourth quarter of last year, expects to generate "substantial cash flows as it returns to profitability," the annual report says.

The company is not prepared to make firm forecasts at this stage, but reckons to have achieved a critical initial goal of reducing costs below revenues. "We look forward to a period of somewhat greater stability."

Non-communist world demand for nickel this year is expected to remain at the reasonably high

1984 level, says Inco. "In addition, there is evidence that the fundamental supply position should permit nickel prices to increase somewhat, since nickel prices and consumer nickel inventories are low."

At the end of last year, Inco's proven and probable ore reserves in Canada amounted to 478m short tons. They contained 7m tons of nickel and 4.3m tons of copper. The company's fourth quarter profit of \$4.5m (\$4.1m) reduced the 1984 loss to \$77.3m compared with a loss of \$234.9m in 1983.

IN BRIEF

A gold-copper mining project in Pakistan could be commercially feasible if suitable terms can be arranged with the Pakistan Government, according to a consortium led by Cofral of France and comprising the French Government's Entreprise Minière et Chimique, Finland's Outokumpu and RTB-808.

M. Jacques Hertz, president of Cofral, said that the mine would produce gold, copper, silver, molybdenum, iron and sulphur. It would require an investment of \$300-\$500m and have a life of about 15 years. Although not viable at current metal prices, the mine would take about four years to reach production by which time he expected metal

prices to have risen. America's Newmont Mining, in which the Canadian Consolidated Gold Fields has an interest of 26 per cent, is to embark on a \$70m low-cost open-pit copper operation at San Manuel, Arizona. Due to start up in mid-1985, it will have an annual production of 20,000 tons of copper in the form of high-quality copper cathodes.

Canada's nickel-producing Inco plans to bring space-age techniques to underground mining. An agreement reached with SPAR Aerospace is hoped to lead to the joint development of remote-controlled underground mining equipment.

COMPANY NOTICE: To the Holders of:

HITACHI CABLE, LTD.

U.S. \$40,000,000 5¼% Convertible Bonds 1996

NOTICE OF FREE DISTRIBUTION OF SHARES

ADJUSTMENT OF CONVERSION PRICE

We, Hitachi Cable, Ltd. hereby notify pursuant to Clause 7(B) of the Trust Deed dated as of February 4, 1982 that, as a result of a free distribution of Shares of its Common Stock to shareholders of record as of March 31, 1985, Japan time, at the rate of 0.10 Shares for each Share held, the Conversion Price of the above captioned Bonds will be adjusted from Yen 515.00 to Yen 468.20 per Share effective as from April 1, 1985, Japan time.

HITACHI CABLE, LTD.

1-2, Marunouchi 2-chome
Chiyoda-ku,
Tokyo, Japan

15th March, 1985



COMPANY NOTICE: To the Holders of:

SANDEN CORPORATION

U.S. \$25,000,000 8¼% Convertible Bonds 1995

NOTICE OF FREE DISTRIBUTION OF SHARES

ADJUSTMENT OF CONVERSION PRICE

We, Sanden Corporation, hereby notify that, as a result of a free distribution of Shares of its Common Stock to shareholders of record as of March 31, 1985 (Sunday), Japan time, at the rate of 0.10 Shares for each Share held, the Conversion Price of the above captioned Bonds will be adjusted pursuant to Condition 5, paragraph (C) of the terms and conditions of the Trust Deed dated February 14, 1980 from Yen 577.50 to Yen 526.00 per Share effective as from April 1, 1985, Japan time.

SANDEN CORPORATION
20 Kotobukicho, Iseaki City,
Gunma Prefecture
Japan

15th March, 1985

ERIC buys Goal stake for £8.8m

By Lionel Barber

Energy Recovery Investment Corporation (ERIC), the Luxembourg-registered oil and gas investment company, said yesterday that it had agreed to buy a 20.06 per cent stake in Goal Petroleum in a deal worth £8.8m.

ERIC has acquired 8m ordinary shares in Goal from Yulecat, another oil company, at 131.3p a share which amounts to £5.56m. The deal also includes buying a further 1.7m Goal shares in exchange for 977,380 ERIC shares.

Last year, ERIC doubled its size after a brief, but bitter takeover battle for Cambridge Petroleum Royalties. ERIC's chairman, Mr Nicholas Cobbold, a former London stockbroker, said the group was currently worth £30m. The acquisition of stakes in Goal which has an interest in the onshore gas field at Wyth Farm, Dorset, would give the group a better spread between royalty and exploration interests.

ERIC's acquisition was funded partly through £6.58m debt finance provided by its merchant bank advisers, County Bank, and partly through a vendor placing late on Tuesday.

Some 877,380 ERIC shares were placed through its brokers, W. Greenwell and Rowe and Pitman at 230p a share, just at the time the Government announced it was scrapping the state oil trader, the British National Oil Corporation. Mr Simon Miller, head of County Bank's oil unit, said the issue was twice oversubscribed and was completed in 25 minutes. Mr Ammesley Keown, group chief executive of the building products and plantations company, Yulecat, which wholly owns Yulecat, said the disposal of the Goal stake was designed to cut bank indebtedness within the whole group. The decision to seek a purchaser was announced last May.

T. Clarke advances

T. Clarke, electrical contractor, makes by 10.3 per cent to £285,669 in the year to December 31, 1984, against £260,620. Turnover was up 21 per cent at £26.39m against £21.79m. Earnings per share were quoted at 5.17p (3.99p) and a net dividend of 1.61p will be paid, making a total of 2.31p (2.1175p).

Needlers ahead to £437,000

Pre-tax profits rose 130 per cent at Needlers from £190,000 to £437,000, in the year ending December 29, 1984, with some £26,000 being achieved in the second half.

At the interim stage the directors of this Hull-based confectioner forecast full-year profits of over £400,000, and they expect to see some further increase in the 1985 results.

The single dividend is being stepped up from 4.2p to 5p net. Earnings per 25p share are shown at 13.7p against 7.1p. Directors say that the company has continued to show an increase in its UK brands against a static market for sugar confectionery.

The large growth, however, has come from exports, which are up by 93 per cent, they say.

DEREK CROUCH

Results for the Year Ended 31st December, 1984

	1984	1983
Turnover	65,462	61,118
Operating Profit	2,477	2,417
Net Interest Paid	718	1,531
Profit on Ordinary Activities before taxation	1,759	886
Profit after all charges and taxation	1,802	268
Dividend	672	630
Earnings per share	14.5p	2.6p

Mr D.C.H. Crouch, Chairman said he was pleased to report a substantial improvement in profits before tax to £1,759,000 for the year compared with £886,000 for the previous year.

Power Inc. the U.S. coal mining subsidiary made a net profit, after interest charges of £887,000, amounting to £131,000 for the year on production of 900,000 tons of coal.

U.K. mining operations once again produced satisfactory results even though operating under difficult circumstances due to the N.U.M. strike action and the continued restriction of output to contractual tonnages.

The diversification of the Construction Company into private developments is progressing satisfactorily and the current year should see the company's endeavours in this sector being rewarded.

Although domestic and world economic conditions remain uncertain to predict, the policies adopted by the Board reflect in the improved position reported for the current year. By continuing to pursue these policies the Board are confident that 1985 can be viewed with some optimism.

An increase of 10% in the final dividend payment is recommended to 3.762p per share payable on 9th April, 1985, to shareholders on the register at 21st March, 1985, which together with the interim dividend in October gives a total distribution for the year of 5.392p per share amounting to £672,000.

DEREK CROUCH PLC

Head Office: Peterborough PE6 7UW

Telephone: Peterborough (0733) 222341 Telex: 32128

This advertisement appears as a matter of record only.

Berkeley Technology

is pleased to announce a successful initial public offering on the NASDAQ over-the-counter market

by
Britton-Lee, Inc.

The Stock commenced trading at a price of \$9 per share, and has recently traded at approximately \$14 per share.

Berkeley Technology Limited previously introduced investments in Britton-Lee at prices ranging from \$1.25 per share in August 1980 to \$4.25 per share in July 1981, for several institutional investors, including:

EDINBURGH FUND MANAGERS LTD. FOREIGN AND COLONIAL MANAGEMENT LTD.
IVORY & SIME LTD. J. HENRY SCHRODER WAGGS & CO. LTD.
MONTAGU INVESTMENT MANAGEMENT LTD. MURRAY JOHNSTONE LTD.
TOUCHE, REMNANT & CO.

UK COMPANY NEWS

Appleyard back to dividends with 3p

FURTHER RECOVERY has been shown by the Appleyard Group of motor dealers, oil distributors and financiers, in 1984. Profit before tax has doubled to £1.23m and shareholders received a dividend of 3p net after two years. By the end of 1984 net borrowings to total resources were down from 44.5 per cent to 26.1 per cent.

Throughout the group measures taken over the past few years to reduce costs and increase efficiency are continuing to bear fruit, says Mr Ian Appleyard, chairman. Therefore, he believes that the encouraging progress made so far will be maintained.

He has words of warning about the recent sharp rise in interest rates, however. This will almost certainly reduce the number of new cars sold in the first quarter, and also adversely affect results of contract hire and leasing.

In the year turnover advanced by £11.77m to £139.78m and the operating profit by £455,000 to £1.79m. The associate contributed £545,000 (£540,000) and interest and finance charges absorbed £1.11m (£1.14m).

Cars and vans accounted for £112.97m (£102.68m) of turnover and £310,000 (£104,000) of pre-tax profit. Trucks £15.65m (£15.66m) and £192,000 (£185,000). Fuel oil £3.38m (£3.66m) and £79,000 (£130,000). and finance profit £545,000 (£490,000). Head office costs and interest not charged to trading operations took £400,000 (£219,000).

Mr Appleyard says in the new car market margins were "little better than break even", but the group concentrated on increasing substantially the profit from used car, service and parts activities.

The chairman says results of the second half benefited from the disposal of properties in Leeds and Glasgow. In December the planned sale of the Reigate property realised £340,000, and in 1984 a contract has been signed for the disposal of further surplus property in Kilmarnock for £210,000. Elimination of that branch should materially help the Yorkshire operation back to profit.

In addition, there is an extraordinary credit of £446,000 being the share of the release of part of the deferred tax provision in Appleyard Finance.

Earnings for the year are shown to be up from 6.4p to 11.5p per share.

Strong & Fisher in hotel venture with Polly Peck

Strong & Fisher (Holdings) is at an advanced stage of negotiations to form a new company in Turkey with Polly Peck (Holdings), the fast-growing agricultural and industrial company chaired by Mr Asil Nadir.

A feasibility study has recently been completed on behalf of the two companies to build a 300-room luxury hotel in Antalya in Southern Turkey.

If the deal goes through then Strong & Fisher will take up 25 per cent of the new company and will initially invest £250,000, building up to £1.5m over 18 months.

Last October, Mr Nadir placed a 24.9 per cent holding in Strong & Fisher with institutions but retained his place on the board of the company's Turkish subsidiary and fellowshareholder subsidiary, M.S.M.I., which was formed in the same month.

Strong & Fisher's managing director, Mr Richard Strong, continues to be a non-executive director of Polly Peck International.

Yesterday's announcement accompanied Strong & Fisher's interim statement showing a further recovery with pre-tax



Mr Asil Nadir, chairman of Polly Peck, planning to build a 300 room hotel in Southern Turkey

profits climbing by 61 per cent from £1.21m to £1.95m.

Payment of interim dividends is being resumed after a two-year absence. Shareholders will receive 2.5p per share in respect of the six months to end-December 1984. Final dividends were resumed last year when profits rose from £413,000 to £2.76m.

The results, the directors say, benefited from the strong U.S. dollar, while the traditional business, leather, experienced a 20 per cent increase in turnover, with trading and demand outstripping capacity.

Tanneries and fellowshareholder operations had "an excellent six months" and although no sales were made by M.E.M.I., the directors expect the full benefit of the investment to start materialising in 1985-86. Overhead costs have been taken into the interim figures.

They say that group orders for autumn/winter 1985 are buoyant and the company anticipates a good trading result in the second six months.

Group turnover for the first half rose from £18.79m to £25.36m, generating gross profits of £4.52m, against £3.55m. The taxable result was enhanced by a £232,000 reduction to £479,000 in interest payable. There was no associates' contribution (£96,000).

The total charge was £156,500 (£12,300), after which stated earnings per share were 1.3p higher at 12.2p.

Sharpe & Fisher growth slowed by VAT change

A MARGINALLY reduced profit in the builders' merchants division has meant a slowdown in the growth rate at Sharpe & Fisher. At the halfway mark profit before tax had advanced by 35 per cent, but by the end of 1984 the rise was 19 per cent, from £1.85m to £2.2m.

In the second half the builders' merchants faced slackening demand because of the imposition of VAT on alterations, and this was particularly noticeable in South Wales, the directors explain.

They are concentrating on maintaining margins, exploiting particular sales opportunities and reducing costs.

D-I-Y stores (Sandfords) increased their profits by 65 per cent to £1m. The Swindon store,

which opened in late 1983, moved satisfactorily into profit; a new unit opened in Christchurch at the end of 1984 and all initial costs have been written off. There are currently nine stores operating and a further one (at Kidderminster) is due to start in July.

After tax £751,000 (£569,000) net earnings for 1984 are ahead from 6.5p to 7.3p, and a final dividend of 1.64p lifts the net total from the equivalent of 2p to 2.25p.

Sales moved up from £41.3m to £45.82m, and the pre-tax return was equal to 4.8 (4.5) per cent. The return on capital employed was 20 (18.5) per cent.

At the year-end the asset value per share was given as 55p, compared with 50p a year earlier.

Cattle's shows progress despite miners' strike

CATTLE'S, multi-based financial services and retailing group, reports pre-tax profits up 2.7 per cent to £1.96m in the year to December 31, 1984, against £1.9m. The company showed a second-half gain of £123,000, or 14.1 per cent.

Mr Roy Waudby, chairman, describes the result as remarkable in view of the fact that the miners' strike is estimated to have cost the group more than £850,000.

Mr Waudby says the group hopes to set new records in the current year, although the effects of the strike will still be a factor.

Turnover was up at £78.7m (£74.6m) and earnings per 10p share were 3.03p (2.71p) after adjustment for a one-for-five scrip issue in December 1983.

A final dividend of 0.9p (0.83p after adjustment) will be paid, making 1.5p (1.41p) for the full year.

The group's Shopcheck Financial Services suffered most from the effect of the miners' strike, says Mr Waudby, though the restructuring programme continued to produce positive results.

Trafford Loan Company was acquired, strengthening the position of some Shopcheck branch

offices in Manchester. The group is looking for further acquisitions.

Rosebys continued to open specialist curtain concessions in Brentford's stores, extending operations for the first time into the South-East. Mr Waudby says the group believes a much more significant presence in the South-East would be beneficial to the future of Rosebys. He says the division is laying the foundation for a leap in profits in 1985.

Unsatisfactory performance of the insurance broking division has led to 11 offices operating as a franchise of Swinton Insurance. Contributions to profits are not expected from the division in the current year, but dramatic improvement is demanded.

Family Investment

The Family Investment Trust had a net asset value per 25p share of 268.7p at January 31 1985, compared with 215p a year earlier.

A final dividend of 4.4p (4.1p) net is being recommended, bringing the total for the year to 6.9p (6.8p). Earnings were shown as 6.51p (6.62p) per share, with net revenue at £303,940 (£291,104).

BOARD MEETINGS

TODAY			
Interim: Celtic Haven, Entertainment Production Services, Mitchell Cons, Pils, Waring and Gillow.			
Final: BBA, Grant, House Property Company of London, Kennerly Bros, Meridian-Glenlivet, George Oliver (Footwear).			
FUTURE DATES			
Interim: Petrochem	Mar 25	Clyde Petroleum	Mar 25
Arbutnot Dollar Income Trust	Mar 21	Coats Brothers	Mar 27
Arbutnot Govt. Securities Trst.	Mar 21	Coats Patons	Mar 27
Berry Trust	Apr 15	Cookson	Mar 27
Bridport-Gundry	Apr 15	Edinburgh Investment Trust	Mar 25
Burns	Mar 22	Freemans	Mar 28
Chambers and Fergus	Mar 18	Friedland Daggert	Mar 18
Kwik Save Discount	Mar 27	Horizon Travel	Mar 21
Murray Ventures	Mar 25	House of Lords	Mar 21
New Central Wipacresand	Mar 25	Iceland Frozen Foods	Mar 25
Aras	Apr 11	Jones (A.)	Mar 21
Final: B.S.G. International	Mar 19	Matthews (Barnd)	Mar 20
Sabcock International	Apr 2	Menney Docks and Harbour	Mar 18
Siemens International	Mar 27	Morris (William) Fine Arts	Mar 18
Church	Mar 21	Newarthill	Apr 1
		Planag	Mar 21
		Rockware	Mar 18
		Sale Tilney	Mar 18
		Sikolene Lubricants	Mar 28
		Smith and Neptun	Mar 28
		Sun Alliance & London Insurance	Apr 3
		Systems Designers Int'l	Mar 18
		Vesta Stone	Mar 28
		Watas City of London Properties	Mar 21
		Wolvenhome Rink	Mar 27
		Woolworth	Mar 25
		Amended.	

Amber Day recovery gathers pace

The recovery achieved by Amber Day Holdings during the second half of the 1983-84 year gathered pace over the 26 weeks to November 24 1984.

Pre-tax profits for the period totalled £230,000. This compares with £136,000 for the preceding six months and losses of £100,000 for the opening half of the previous year.

Although spring sales have been below expectations the directors hope that better weather conditions together with the ending of the miners' strike will enable the year's targets to be met.

Turnover for the first six months rose to £4.86m (£4.08m) and operating profits to £124,000 (£66,000)—the previous periods exclude discontinued activities.

Pre-tax profits included a £91,000 (£86,000) share from the associate and interest receivable of £15,000, compared with previous charges of £225,000.

Earnings per 20p share came through at 0.41p (losses 1.63p). No ordinary dividends have been paid since 1981. The group is a clothing manufacturer and retailer.

The proposed reduction in share capital was approved by shareholders in January and is now before the High Court for confirmation. It is hoped that this will enable preference dividend payments to be resumed.

This announcement appears as a matter of record only



has acquired a controlling interest in



Industrie Buitoni Perugina

the undersigned initiated and assisted CIR in the negotiations

EUROMOBILIARE

Milan, February 1985

Notice to the Bondholders of Murata Manufacturing Company, Ltd.

U.S.\$100,000,000 3½ percent. Convertible Bonds Due 1999
U.S.\$100,000,000 3½ percent. Convertible Bonds Due 2000

Pursuant to the Terms and Conditions of above-mentioned Bonds, we hereby notify as follows:

- The Board of Directors authorized on 1st March, 1985, to effect a free distribution of shares at the rate of twenty (20) new shares for each one hundred (100) shares held as at 5.00 p.m. on the 20th March (Wednesday), 1985 Tokyo Time (the record date).
- Accordingly, the Conversion Price of the above-mentioned Bonds will be adjusted pursuant to Condition 5 of Terms and Conditions of the Bonds effective as from the 21st March, 1985 Tokyo Time.

(1) U.S.\$100,000,000 3½ percent. Convertible Bonds Due 1999	
Conversion Price before adjustment:	Yen 2,351.20
Conversion Price after adjustment:	Yen 1,958.60
(2) U.S.\$100,000,000 3½ percent. Convertible Bonds Due 2000	
Conversion Price before adjustment:	Yen 2,388.00
Conversion Price after adjustment:	Yen 1,988.30

Murata Manufacturing Company, Ltd.

26-10, Tenjin 2-Chome, Nagaokakyo-Shi, Kyoto, Japan

Dated: 15th March, 1985

THE STANDARD LIFE ASSURANCE COMPANY

THE ONE HUNDRED AND FIFTY-NINTH ANNUAL GENERAL MEETING of the Company will be held in the Head Office, 3 GEORGE STREET, EDINBURGH on TUESDAY, 26th MARCH, 1985 at 2.30 p.m.

Information is hereby given that at this meeting the following resolution will be proposed and, if thought fit, passed as a special resolution:

That the Regulations contained in the Schedule annexed to the Standard Life Assurance Company's Act 1925 be amended by the deletion of sub-paragraph (d) of paragraph (1) of Regulation 47, and the substitution thereof of the following sub-paragraph—

(d) Shares, stock, debentures, debenture stock, warrants, units, participations and any other obligations, securities and instruments whatsoever issued or guaranteed by any company or other body of persons, mutual fund, unit or other trust, partnership, consortium or otherwise or undertaking, options of all descriptions, whether over property or not, including options traded in any option or stock exchange, commodities of all descriptions, future contracts of all descriptions or other deferred delivery contracts and foreign currencies of all descriptions.

Information is also hereby given that, provided the foregoing resolution is passed by the requisite majority at the Annual General Meeting, a SPECIAL GENERAL MEETING of the Company will be held in the Head Office, 3 George Street, Edinburgh, on TUESDAY, 23rd APRIL, 1985 at 2.30 p.m. to consider and, if thought fit, to confirm the foregoing resolution as a special resolution.

By Order of the Board of Directors: G. D. GIMLIE, General Manager & Secretary, Edinburgh, March 12th 1985.

Standard Life

1984/5 TAX RELIEF

CHARLOTTE STREET RESTAURANTS PLC

Issue of up to 1,699,200 ordinary shares of £1 each at a price of £1.25 per share payable in full on application on or before April 3rd 1985 arranged by

BALTIC ASSET MANAGEMENT LIMITED

(Licensed Dealers in Securities)

11, New Street London EC2M 4TP

MINIMUM NOW SUBSCRIBED

This issue is now through the minimum share subscription level and rapidly approaching completion. Time is short before closure. We intend to issue shares before Budget Day.

TELEPHONE 01-626 1533 FOR PROSPECTUS

At the same time, you can ask to be placed on our mailing list for further B.E.S. issues without obligation.

This advertisement does not constitute an offer to subscribe for shares.

Gencor Beatrix Mines Limited

General Mining Union Corporation Limited ("Gencor")

Beatrix — Foreign Currency Loans

Gencor and Beatrix announce receipt by Beatrix of repayments equivalent to \$66.6 million, being part of the foreign currency bridging finance of \$117.5 million made available by it to Buffelsfontein Gold Mining Company Limited. This repayment resulted in that part of the formerly fully hedged foreign currency liability of Beatrix becoming uncovered. Consequently the board of directors of Beatrix has decided to formally cover not only that uncovered portion of Beatrix's foreign currency liability but the total amount thereof. The rate at which cover was effected is marginally better than the rate which ruled at 31 December 1984 and which was used in the Beatrix prelisting statement.

Johannesburg 14 March 1985



Central Merchant Bank Limited

(Registered Merchant Bank)

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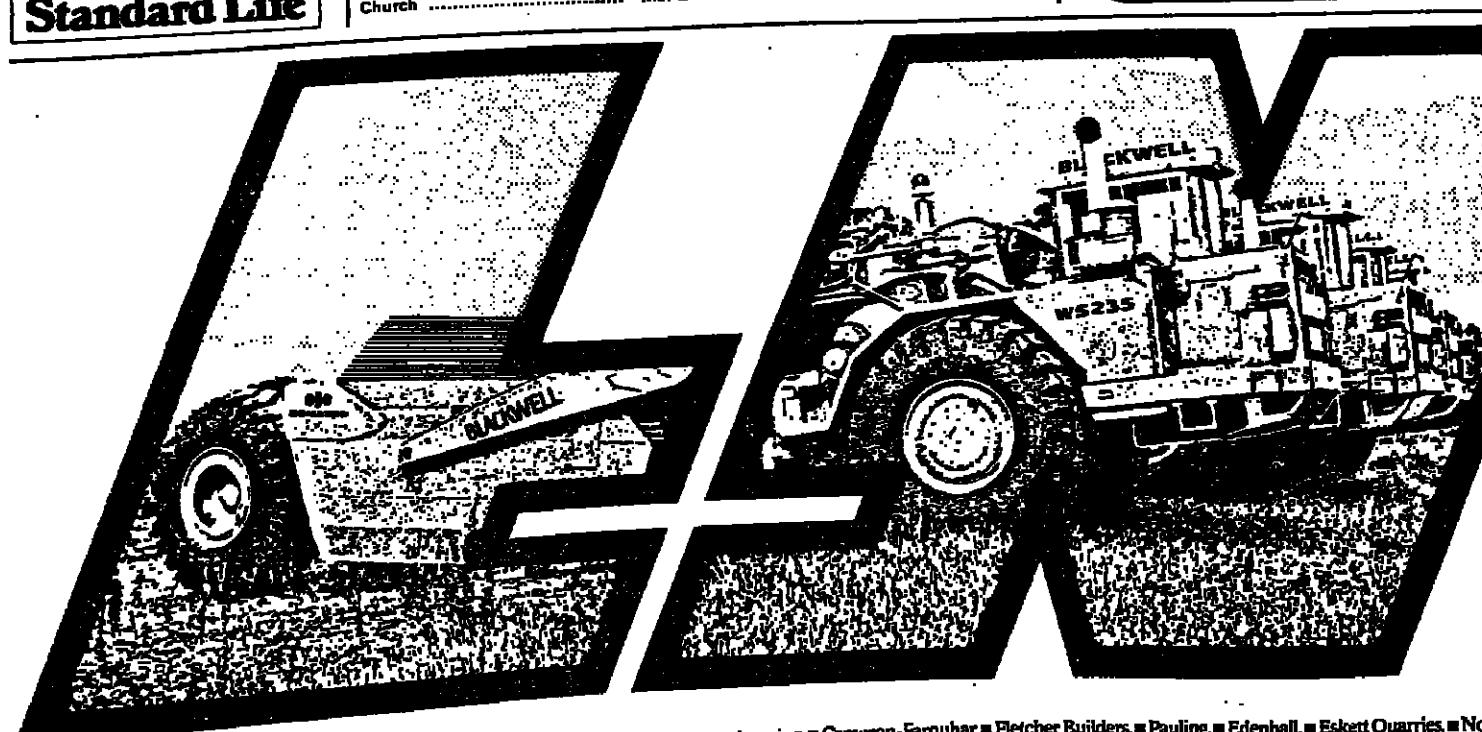
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THE PROPERTY MARKET BY MICHAEL CASSELL

Cardiff shops plan killed by Minister

GUARDIAN Royal Exchange has had plans for a £25m shopping centre in the heart of Cardiff rejected by Mr Nicholas Edwards, Secretary of State for Wales. He said the project would damage existing retail businesses in the Welsh capital.

The planning appeal decision, in the wake of Cardiff City Council's vigorous opposition to the 170,000 sq ft American-style, glass-fronted shopping complex at a five-week planning inquiry one year ago, was described by GRE as "astounding." It will study the small print of the decision before deciding upon its next move.

Mr Edwards accepted the conclusion of the Welsh Office's inspector that the proposed development — on the 5.2 acre site of the demolished Capitol Theatre and Cory Hall, to the east of the existing shopping area — "could put in jeopardy the stores and arcades in the Western Sector."

The inspector had claimed there was already obvious visual evidence of a decline in some parts of what is a conservation area. There was a grave risk of a further deterioration "given another shock like that which followed the opening of the St David's Centre."

The St David's complex opened in the early 1980s and added around 500,000 sq ft of shopping to Cardiff's central area. The GRE scheme provided for a further major store, 37 shops, a public house, res-

taurants and parking for 512 cars.

The Welsh Office Letter, containing Mr Edwards' decision, conceded that it was not one of the purposes of the Planning Acts to protect traders from the effects of competition. "But the Secretary of State sees no reason to question the inspector's judgment of the consequences of this proposal" and that the risks are such as to be likely to undermine the objective of conservation.

Mr Edwards is urging GRE to get together with the City Council to try to hammer out an acceptable, revised scheme, "so that this important site can be redeveloped at an early date."

In his judgment, Mr Crow suggested that there was "an overwhelming case" for a less intensive development possibly along the lines of the Sun Alliance development, immediately opposite the Queensgate site, which is a mix of offices and shops.

He accepted that the original scheme would have added "commercial brightness" to Cardiff's centre. But this was not the same as saying it would satisfy any need. The combination of compactness and comprehensive facilities made Cardiff City Centre "one of the best in the UK." But Cardiff had no need of the proposed development "either now or in the future," the inspector concluded.

ROBIN REEVES

Small funds lead investment revival

INSTITUTIONAL fund managers must be born optimists or closet masochists. Faced with an avalanche of evidence to show that most direct investment in commercial property has recently proved about as tantalising as a cold bath, they appear poised to step up spending.

Property's poor relative performance has meant that the annual level of net institutional investment in the UK sector has been running well below the peak total of about £2bn recorded in 1982. Final figures for 1984 are not yet available but most forecasts suggest total institutional spending in direct property reached about £1.45bn.

The proportion of institutional cash flow invested direct in property last year by pension and life funds looks to have fallen to around 8.5 per cent, barely half the level in 1980.

Gross investment actually rose last year but it seems institutional property sales reached an all-time high as fund managers started clearing out the basement.

Despite giving a rather better account of itself when compared to gilts, the direct property sector once again markedly underperformed equities last year. Indeed, given the relative growth of rents and dividends and the trend of property yields against those on alternative investments, property has failed to compete effectively over the last 10 years.

The results of the annual survey of pension scheme property funds, conducted by William M. Mercer—MFA, the

employee benefits consultants, drive the message home. Incorporating 56 separate UK property funds, the survey showed — for the third year running — a substantial decline in the proportion of total pension fund assets invested in property.

The Mercer—MFA index showed a 7.3 per cent return on property for 1984, above the level of retail prices and earnings but nowhere near returns of over 30 per cent achieved for UK and overseas equities.

The top performing fund achieved a return of over 27 per cent, but it was entirely comprised of property shares. Pension property unit trust was the worst performer. Heavily biased towards industrial property, it revalued its portfolio downwards during 1984, to show a negative return of 13.5 per cent.

Commenting on the continuing decline in investment, the consultants say: "The lack of confidence by investors in the realism of property values is a fundamental element of this disenchantment."

Few observers have gone as far as to write off property as a major investment option. In its most recent investment report, Healey and Baker, the agents, say there is little to indicate that property's recent poor performance is a long-term trend and that it represents no more than a cyclical movement in the relative strengths of competing investment media. The institutions, it believes, continue to have confidence in property as a long-term investment. Even so, the return of institu-

tional confidence has been assumed to be some way off, with any eventual upturn in spending likely to prove carefully-paced and highly selective. Now come suggestions that the revival is already here.

Baring Houston and Saunders, the surveying practice which is 25 per cent owned by Baring Brothers, has just asked 50 funds with combined property assets exceeding £5bn, about their property plans for 1985. According to Robert Houston: "The conclusion is that 1985 will probably be the best year for property for some time. Half the funds managers are more optimistic about the fortunes of the property market and around 60 per cent intend to spend more in 1985."

Houston reports that fund managers expect new investment this year to rise by about 7 per cent to around £1.55bn, although he is prepared to predict a maximum figure of £1.75bn, which would make it the second best year on record. He accepts, however, that the performance of other investment markets and the availability of property investments will ultimately determine just how much of the extra money earmarked ends up in the market.

Houston points out that a re-assessment of property's place in the overall investment market means the larger funds are now reining back on their traditional 25-30 per cent exposure but, at the same time, the smaller institutional investors seem happy to continue to push up the level of holdings. Support for the new optimism

comes from Phillips and Drew, the stockbrokers, who point out that the direct property market is, traditionally, a late performer in the economic cycle and believe that a much stronger performance is on the way.

Robert Ringrose and John Atkins reckon that, relative to gilts and equities, the direct property market is more attractive now than for the past eight years. With total institutional cash flow rising from an estimated £1.8bn in 1984 to around £1.7bn, they believe net new investment in property will this year increase to about £1.7bn.

The brokers believe real rental growth—which re-emerged in 1984 for the first time in four years—should this year accelerate to around 5 per cent this year and in 1986. By contrast, real dividend growth is expected to fall from 10 per cent last year to as low as 2 per cent in 1986.

The theory, then, is that an improved performance in the property market, combined with a slowdown in the growth rate of equity markets, will give direct property investment a boost. On the same basis, property shares—helped by positive gearing, a rise in development output and the chance of heightened takeover activity—should also offer an increasingly attractive option.

Theories, however, do not fill floorspace or move rents and any sound investment revival needs to be based on the positive merits of property rather than merely on any weaknesses in competing markets.

Buyers turned on by off-pitch boom

THE EXPLOSION in off-pitch retail warehousing, offering customers cheaper prices and plenty of car parking, appears finally to have roused the interest of investors.

The boom in DIY, electrical goods and furnishing has now spawned over 1,000 retail warehousing centres around the UK, with operators reporting sales growth well in excess of rates achieved for the same products in more traditional outlets.

Their success has led to strong competition for suitable sites while the latest generation of buildings have become, in retailing jargon, much more "customer friendly" and increasingly less like standard industrial units.

With acceptance, by retailers and the general public, has come rental growth. While average rents for retail warehousing stood at around £50 a sq ft in 1980 they have now reached over £4 a sq ft and one unit, according to Jones Lang Wootton, has just been let at £8.75 a sq ft.

All of which means that investors seem to be overcoming their inhibitions about the risks involved in sinking funds into a new, developing market with an uncertain future. Doubts have centred on occupiers of uncertain covenant, a lack of comparable properties against which to measure performance and the threat of obsolescence in a rapidly changing market.

important reason for growing investor confidence is the emergence of lease options which enable premium rents to be charged above the average levels achieved on review for other industrial and warehouse premises. There is even evidence that, in the most buoyant parts of the south-east, investors are willing to accept reviews at open market levels, underwriting a more confident approach to this particular investment market.

● Norwich Union is spending £8m to develop its largest scheme to date in France. The 38,000 sq ft office building will be in rue Cambes and is the first to appear for several years in the city's "golden triangle." Jones Lang Wootton in Paris are letting agents and Cogedim are the developers. NU is also starting work on its 56,000 sq ft refurbishment of rue Henri Rochefort, a joint scheme with Ciprian.

● Work is about to start on MEPC's £5m development in Brown Street, Manchester, the first new building in the King Street area for four years. It will provide 37,500 sq ft of accommodation and letting agents W. H. Robinson expect rents of around £7.50 a sq ft. MEPC is also going ahead with a £3m office project at Five Ways, Edgubaston. Fourteen separate office buildings will be sold on 110-year ground leases through Grimley & Son.

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FINANCIAL TIMES REPORT

RETAIL PROPERTY

The UK market is under pressure from proposed extra capacity, new technology and falling spending

Centres face creative challenge

THE FUTURE of UK retailing and its associated property investment market is likely to be a prime topic for discussion in Madrid next weekend at the 10th European conference of the International Council of Shopping Centres.

Traditional high street shopping is under pressure, as are older urban shopping centres and the market share of big retailers like Marks & Spencer. The Government seems to be taking a more lenient stance in allowing competing new developments. Technological change poses a threat, while spending on traditional retail sales is declining and will eventually affect retailers' ability to pay higher costs, and sustain profits.

A study of rental growth by the Henley Centre for Forecasting has shown that shops are not expected to perform badly. But growth rates are expected to be overtaken this year by offices and next year by industrial.

Many institutional investors have got the message already. While some prime locations are dying, others are booming, notably in a nexus of Hertford-

shire towns, close to London's orbital M25 motorway and thriving on the rise of high technology industries.

A spate of town centre and out-of-town developments have been proposed, which has caused some criticism.

"Increasing pressure is going to be put on the planning authorities by applications such as Thurrock, White City and Staines," according to Mr Colin Kerr, of "These big centre agents." Edward Erdman, "These big centre applications, plus a spate of superstores, DIY, food and furnishing applications are going to increase in 1985."

"If the Department of the Environment is going to take the lid off planning control on these applications, and the devil take the hindmost, the result will be unfortunate. It isn't just town centres that may suffer. Suburban shopping is also at risk."

"There is a place for these types of centre but it is time

This survey was written by William Cochran with contributions from Jeffrey Brown and Michael Cassell

that the government ensured that a positive policy in the planning of shopping centres was formulated instead of a defensive posture."

Britain's shoppers do not have a bottomless purse. Retail consultant Mr Edward Whitefield, of Management Horizons, says that less than 41 per cent of consumer spending goes on retail sales compared with 50 per cent about 15 years ago.

Mr Whitefield has also been studying electronic marketing, where the customer does not need to visit retail centres but orders via a television and computer link with suppliers.

In one U.S. experiment: "You sit in front of a console which shows a book of best-selling lines; press a button, and your order is received by the central cable authority, passed to the

supplier, delivered direct and your credit card debited accordingly."

He expects technological developments like these to affect property prices in five years and have a measurable impact in a decade. It is demand which bids up property rents, and a mere 2 per cent of retail sales totals £1.46bn. Mr Whitefield says development of off-centre retailing will come into the equation much earlier—in less than two years.

Mr Paul Orchard-Lisle, of agents Healey and Baker, suspects that the total amount of retail rent paid in the UK will not increase by much in the near future. "But it will polarise, so that the attractive locations get the growth."

He says that a massive amount of retail property is planned but

adds that there is a distinction between intention and construction.

"Kesley and Baker has 10m sq ft on the drawing board but not all of that will be built."

With Sunday trading another threat on the horizon, town centres have to find a way of fighting back. Access roads, parking, promotion and a general increase in the standard of urban centre management seems to be in order.

Urban centres can also score more heavily in psychological appeal, attracting people to town for an entertaining experience. Developers and planners will have to face the creative challenge, or lose business.

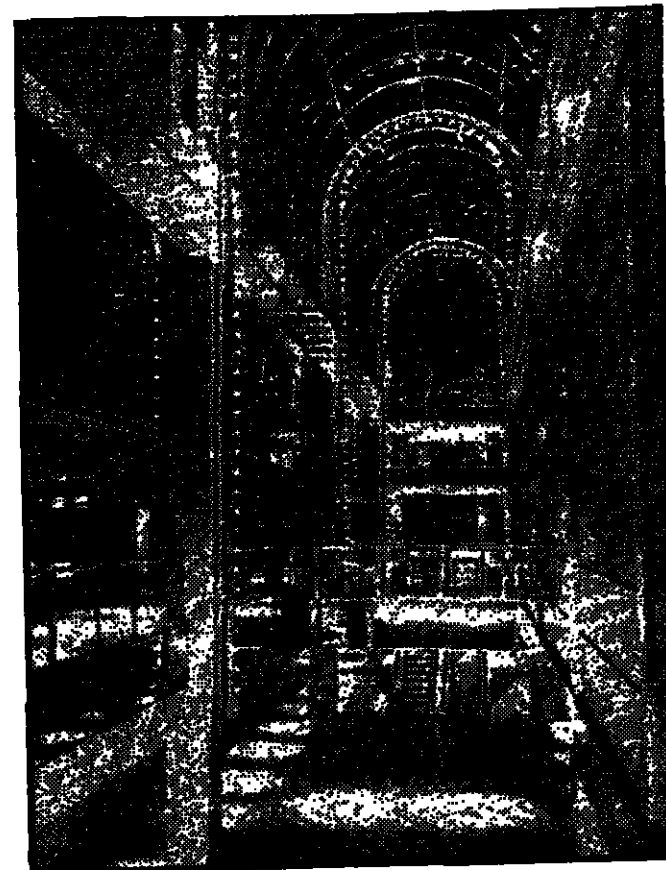
Mr Clive Lewis, of the agents which bear his name, remembers what happened in the U.S. "In places like Pittsburgh, the centre died because everything moved out." Urban renewal is now

common in the U.S., but does Britain want to pay that price? Mr Lewis says: "to obtain a sufficiently large land bank for a major urban renewal project, you've got to have large scale urban decay."

He detects a wariness in the investor. "They want to invest, but they also want to be sure that another new shopping centre will not be given planning permission three or four miles down the road—which is happening."

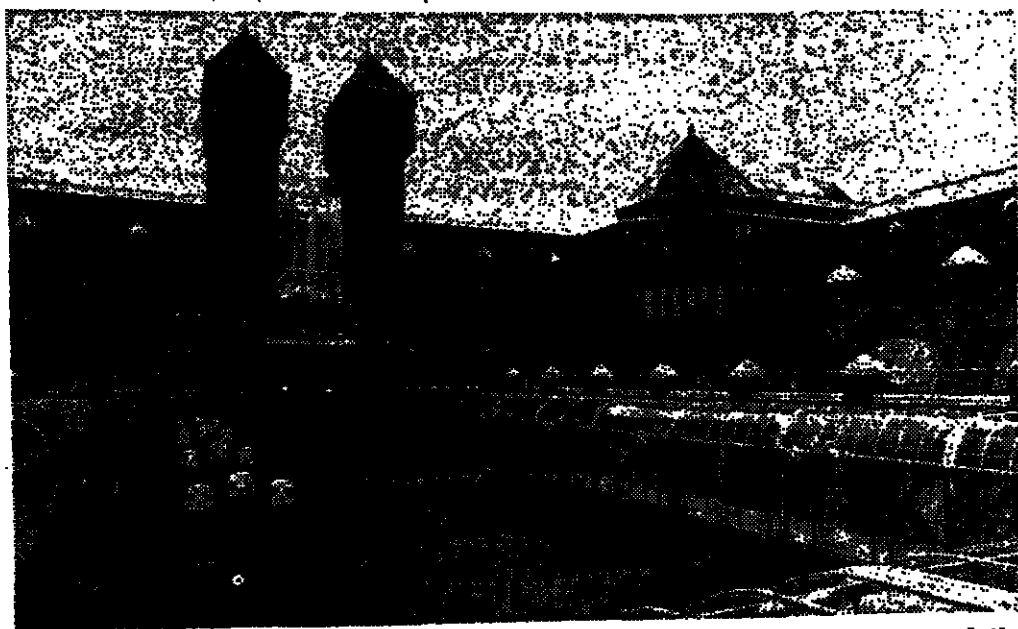
All this underlines the point that retail property, especially the standard unit in the traditional high street, is not a government stock with growth prospects. It is a risk investment.

It is time to tread warily when the average high street unit is valued at £1m; when institutional investors have been funnelled into the film to £5m investment range because they think bigger lots would be unwieldy; and when prime retail property is valued on a 3.5 per cent yield—or 28.6 ear's purchase at existing rents.



20th century Regency

The £23m Regent Arcade, Cheltenham. Architects Dyer Associates have used galleries inspired by the past to fit a modern centre into an awkward site in an historic town



The Ealing Broadway shopping centre, West London, just before completion, showing the glazed arcades around a square

PROFILE: BRITISH COUNCIL OF SHOPPING CENTRES

Catalyst for the future of a profession

THE BRITISH Council of Shopping Centres is on a recruiting drive. Having attracted almost 200 members since it was founded in the autumn of 1983, it aims to double this over the next year.

Mr Roger Lucas, of agents Richard Ellis, was president of BCSC since its inception. He has just handed over to Mr Julian Markham, another founder member, and chairman and managing director of Glengate Properties. Glengate specialises in the sort of refurbishment and renovation which has been the talking point of the International Council of Shopping Centres at European conferences over the past two years.

The concept of a structured

shopping centre industry, with an educational and professional competence, is an important one.

"Membership of BCSC includes a cross-section of developers, funding institutions, agents, architects, retailers, quantity surveyors, engineers and designers," Mr Lucas says.

"We are constantly endeavouring to strengthen representation in the retail, local government and funding institution sections."

"Out of the first 10 ICSC European conferences, there have been British chairmen for five." Mr Lucas was chairman in 1980.

National councils have also been established in France, Italy, Spain, Portugal, Ger-

many and Switzerland, and may be created for Holland and Scandinavia.

The BCSC has a quarterly magazine called Shopping Centre Horizons and organised visits to four new shopping centres. Another, to Ealing Centre, is on the way. It has held a technical workshop session on car parking and further workshops are planned. A working party on a diploma in shopping centre management has reached an advanced stage.

"We are now seeking the views of members on the detailed implementation of this part of the educational programme," Mr Lucas says.

Mr Markham says the establishment of a diploma, in association with the

College of Estate Management at Reading, will be the prime objective for 1985-86.

Otherwise, BCSC will continue with its programme of lunches and speakers. This sector of the property industry seems to thrive on communication of ideas.

A revolution is taking place in the retail sector, Mr Markham says. The public is absorbing the new experience of modern shopping centres, while owners, investors, designers and retailers are paying greater attention to detail and management. At the same time older shopping centres are in great need of renovation and modernisation.

"The British Council of Shopping Centres is centralis-



Julian Markham, new president of BCSC

ing the exchange of viewpoints, providing a meeting place, an educational forum and, hopefully, the catalyst for the future of the shopping centre profession."



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RETAIL PROPERTY 2

DEVELOPMENT

Mega-schemes galore

RETAIL PROPERTY development went into low gear in 1984, with completions of new-build in decline and the refurbishment hopes of 1983 turning into a longer-term prospect. However, retailers generally continued to gain confidence.

Ellier Parker say 26 shopping developments were opened in Britain in 1984, containing 3m sq ft of floorspace, against a 20-year annual average of 4m. The average size of schemes, said Mr Russell Schiller, the firm's research head, dropped steadily since the 176,000 sq ft of 1979 to 116,000 sq ft last year.

Demand for refurbishing continues and schemes like those at Ilford and Chelmsford are going ahead. On the other hand, local authority spending has been cut, reducing some opportunities.

A number of projects are also waiting for the reconciliation of ownership structures created 20 to 25 years ago, which have left owners with a mix of the income, but 100 per cent of the expenditure.

Mr Bob MacKenzie, development partner at Edward Erdman, says the polarisation between goods sold in town and out of town continues, with the accent in both sectors on increasing amenities.

"Out-of-town bulk merchandising is expanding beyond the food and DIY retailers, and now includes large furniture stores of up to 200,000 sq ft, toy stores and sports goods stores," he says.

New ideas include what he calls the "retail park" where landscaped shopping developments have ice rinks, boating pools, and surface car parking.

Planning

"Important examples include the Carroll proposals at Hatfield, the Roaring Meg site at Stevenage by Trafalgar House and the CEGE site development by Carroll at Croydon."

The MetroCentre at Gateshead is in an enterprise zone, where normal planning rules do not apply, and was chosen by Marks and Spencer for its first 180,000 sq ft store, the first of its out-of-town schemes.

Other retailers have decided that if the MetroCentre is good enough for M and S, it is good enough for them, so it has grown to some 750,000 sq ft. "Other similar initiatives include the separate Town and

City/Capital and Counties proposals, both more than 1m sq ft at Thurrock, the Centre 21 proposals at Enderby near Leicester, and the Amey Roadstone site next to the M25," Mr MacKenzie says.

All these schemes offer department store and variety store opportunities of a nature difficult to accommodate in congested town centres, such requirements having been satisfied in new town areas like Basildon, Milton Keynes, Redditch, Telford and so on.

"It remains a matter of conjecture as to the impact these mega schemes, if they come about, will have on the traditional shopping hierarchy."

Carroll's 44m Park Plaza leisure and shopping scheme, which has been planned to top the AIM tunnel through Hatfield, is now the subject of a planning enquiry.

Covering some 27 acres, and incorporating offices, a 100-bed hotel, an ice rink and a gymnasium, as well as shopping, the development is seen as an attraction not only for Hatfield but for the whole of Hertfordshire.

Unfortunately there are other, competing interests which want the site. As Mr MacKenzie has pointed out, there are similar proposals for Stevenage, not to mention two town centre projects there, two at St Albans, an Asda development at Watford, one in Welwyn Garden City and another at Edgeware—an enormous concentration of shopping.

Mr Schiller also wonders how many of these proposals will come to fruition. Enderby is bogged down in court. The planning inspector refused permission, the Environment Secretary over-ruled him, but local interests took the case back to court for review.

Thurrock also seems certain to go as high as government level, but the professionals are giving slightly better than even odds that one of the schemes will be allowed to go ahead.

Mr Alan Tate of Healey and Baker, acting for Town and City in this debate, has calculated that London's orbital motorway could throw up the potential for five major shopping developments without affecting existing centres.

Mr John Strachan, from the same firm, lists the hurdles any project team will have to jump: "It is very important

that there is no green belt objection," he says. "Next, one has to establish need and demand for such a centre." Then there is traffic flow and the effect on neighbours.

Some of Thurrock's neighbours are objecting. The adjacent London boroughs have existing retailing to protect, while Basildon has Norwich Union's 470,000 Eastgate international shopping centre due for completion later this year.

Thurrock will probably provide a test case for motorway developments of this type.

In town centres, the flow of local authority schemes has dwindled to a trickle, though there are important examples like Turnbridge Wells, Hamley, Barrow and Kendal on the way. One already there, and in the running for an international design award, is the Regent Arcade at Cheltenham.

It was developed by Crudens with the borough council as freeholders and Lloyds Bank Pension Scheme as principal leaseholder, funder, and majority equity partner. The 185,000 sq ft is on two levels and is basically a large piece of urban infill on a former car park.

Prime

The site was long, awkwardly shaped and wedged between two streets running at right angles to Cheltenham's main shopping street. Access was severely restricted to a relatively narrow pedestrian entrance on to the High Street to the north, with vehicular access confined to the southern end.

Local architects Dyer Associates went for a tall, formal shopping arcade. They aimed for a shopping route connecting the prime retail areas of the town and linked to Cavendish House with a new covered bridge.

The main, 70,000 sq ft anchor unit for British Home Stores was the furthest off-pitch and the other important anchor unit, 8,500 sq ft for Mothercare, is about half-way along the arcade.

British Home Stores is not complaining. Mr Dennis Cassidy, managing director of British Home Stores, says: "We have been looking for a suitable site for 10 years and this magnificent Regent Arcade is perfect."

"It is the best shopping development I have seen anywhere in the world."



The Cameron Toll centre south of Edinburgh combines location and style

PROFILE: HENNES

Turnover turn-off

THE British system of acquiring new retail space is different from its Continental equivalent, according to Mr Vivian Scott, UK managing director of H. and M. Hennes, the Swedish-based retailer.

Mr Kent Gustafsson, operations director says that on the Continent "the landlord will build to specification and shopfit. If the result is attractive and successful, he will benefit in turnover-related rents."

"We talk to the landlord earlier in the development process there and they will tend to talk to tenants. They don't profess to know anything about retailing."

Mr Graham French of Chestertons, who act for Hennes in the UK, says: "It is usual here to have a basic shell, four brick walls, unscreeded floors, unprepared ceilings and a hole in the ground for services."

The team is not enthused about the apparent lack of institutional flexibility in their ownership of retail property in the UK. The majority of institutions are not interested in turnover rents.

This is unsatisfactory for a group which seems to know what it wants—and what the consumer wants. Its 90 stores in Sweden have taken that market close

to saturation point. But there is plenty of room in the rest of Europe, where it has outlets in Norway, Denmark, Switzerland and West Germany.

There are 13 Hennes stores in the UK, all close to London: Milton Keynes is the furthest away. Average sales per store in 1982-83 were about £300,000, against £195m per store in Sweden. Switzerland, which had the same number of stores at that time as the UK, showed average sales of £129m each.

Exclusive

The explanation hinges on store sizes. A standard Hennes in the rest of Europe is 1,200 sq metres (13,000 sq ft). In the UK, they range from 150 sq metres in Brent Cross to 1,200 at its new Oxford Circus branch. The group's UK average size is 500 sq metres, and sales per store are proportional.

Hennes buys its merchandise, normally in exclusive specifications, from suppliers around the world. It has set up a buying office with in-house design.

But to sell the full range from baby wear through children's clothes and young fashion to ladies' and men's wear, plus the accessories, it is talking of future UK stores

in a 1,000 to 1,200 sq metre range.

It sees no great management problem in expanding into regional centres throughout the country. But Mr French says that 10,000 sq ft prime locations do not grow on trees.

Two years ago as much as they can hope for. Last year new branches were opened in Oxford Circus and in the Ashley Centre at Epsom.

Hennes could use more space in most existing UK stores. It is aiming for a family shopping environment and is not too concerned whether it goes into covered shopping centres or traditional high streets.

Which is just as well, according to Mr French: "In a shopping scheme of more than 150,000 sq ft you are talking about no more than two or three units of our preferred size."

Mr Scott has clear ideas about how developers would qualify for turnover rents. "If they get escalators, lifts, layout and shop windows right, they are entitled to a share in the profits."

Capital & Counties, the great proponent of turnover rents in the UK, is working on a development with Hennes at the moment.

DESIGN

Putting on the style

"The trend is clear: the shopping population is more mobile; there is a revision against the blandness of our old centres and the traditional high street and an attraction towards excitement and style."

MIR LAURENCE ANTILL, of retail property agents Donaldsons was talking about shopping centre promotion. But the words encapsulate feelings about external architecture, internal design, management security—anything which makes shopping more pleasant.

Location, access and parking are very important, and with the right shopping mix may eliminate any need for gimmicks.

Mr Ron Gammie, senior partner of Donaldsons notes that in the era of fast-food courts, Ham-merson's successful Brent Cross centre in north London (managed by Donaldsons) gets a couple of boulevard cafes.

The GA Group's Cameron Toll development two miles south of Edinburgh's congested city centre opened last September. It combines location, style, Mr Jim Gillespie, managing director of what was then the Gilbert Ash Group, put £400,000 into landscaping the 25-acre site, and bringing the outdoors into the development with plants, foliage and 20 ft trees.

Anchored by a SavaCentre hypermarket, Cameron Toll incorporates a fast-food court and an innovative series of shop fronts to break the straight lines of the mall.

"We had an initial problem convincing people that off-centre Edinburgh would work," says Mr Len Baker, of Clive Lewis & Partners, joint letting agents with Montagu Evans. "But when we got the initial lettings, the rest came pouring in."

All the space in the centre was reserved before it opened. A new form of style is being shown with libraries incorporated into shopping centres. They are part of the highly praised Ealing Broadway centre in west London, put together by John Leung and the Building Design Partnership, and at The Lanes, Standard Life's 250,000 sq ft shopping centre in Carlisle.

Donatons followed in funding the first scheme incorporating an ice rink, at East Kilbride in Scotland.

At Thurrock, on the north eastern section of London's M25 orbital motorway, there are two competing developments which may need to show something special, as one will encroach political and consumer acceptance.

Town & City is one contender. Mr John Strachan, of the scheme's agents Healey & Baker, reckons a big "show business" element is needed in this sort of situation. "It has to be planned in—leisure, catering, cinema, sports—a vast amount of non-shopping space."

The team has included the idea of a children's village, taking in as much as 100,000 sq ft of space at the five-level atrium.

Sometimes, however, space is at a premium. There are some schemes this year which could almost be described as urban infill. They are frequently tagged as "Convent Gardens" and will probably come to be known as speciality centres.

Edinburgh's Waverley Market, where lettings are picking up after a slow start; Cavern Walks in Liverpool; and St Martin's Square in Leicester come into this category.

St Martin's caters for a variety of unusual, small to medium-sized traders. The £3m scheme comprises approximately 35,000 sq ft of space, provides nearly 40 units and has been forward funded by Bass Pensions.

Units range from 131 to 946 sq ft and tenants include Benetton, Stephanel, Capolita Roma (specialising in high fashion shoes), Apollo Window Blinds, a local craft shop, specialised wool shop and an Italian restaurant. There is also a clothing design studio and a hair stylist on an upper floor.

St Martin's is the first of what Mr Martin Cohen, Tesco's chairman, hopes will be many similar schemes. He already has something bigger on the stocks in an £18m scheme for Buchanan Street, Glasgow.

The speciality centre formula is a reminder that the retailer is important. Architecture and design might be impressive, but if the retail mix is being, the centre will be as well.

Shops

Croydon—The Whitgift Centre

New development of 5 prime shop units to let 850-1,600 sq ft. Available Summer 1985. Jt. Agents: Harold Williams Bennett & Partners Ref: 53/NM

Eastbourne—Arndale Centre

Only 6 remaining shop units to let 625-2,209 sq ft. Ref: 53/AC

Kingston-upon-Thames—Universal House, Clarence Street

Superb modern offices to let 753-4,837 sq ft. Jt. Agents: Billingham High Chand Ref: 53/PMG

Lewisham—Riverdale Centre

Fr. 18', SD: 86', Gd. Fl. sales: 1,133 sq ft. To Let Ref: 53/PMG

Rotherham—

1/3 College St. & 1 Effingham St. Prime shop to let Fr. 39' 10", Gd. Fl. 1,223 sq ft. Basement: 972 sq ft. Ref: 52/BW

Surrey—Victoria Road

Vacant shop with vacant offices above, plus income from rear storage. Fr. 26' 5", Gd. Fl. Sales: 830 sq ft. 1st Fl. Offices 531 sq ft. 2nd Fl. Offices: 450 sq ft. To let on new lease. Ref: 53/PMG

Wakefield—16 Northgate

Prominent shop unit to let. Fr. 17' 9", SD: 48', Gd. Fl. Sales 784 sq ft. 1st Fl. 265 sq ft. 2nd Fl. 265 sq ft. Ref: 52/QM

Washington New Town—60 The Galleries

Prime shop lease for sale. Fr. 74' 2", SD: 102' 5", Gd. Fl. Sales: 8,462 sq ft. Premium offers invited. Ref: 52/CRSA

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The impressive glasswork and landscaping of Sainsbury's Homebase DIY store and garden centre at Catford, South London

COMPANIES

BY JEFFREY BROWN

A hint of bonanza in the air

THE PAST year has confirmed the buoyancy of retail property. Companies with an above average retail weighting have basked in the knowledge that their chosen area was moving ahead smoothly. Shop rents in 1984 rose strongly and capital values followed suit. There has been the occasional hint of bonanza following the rapid expansion of warehouse-style retailing.

Shop rents rose by 7 per cent last year and the capital value by 12.3 per cent, according to agents James Lang Wootton. Performances like this make gains of 1.2 per cent and 4.3 per cent respectively for office rents and values look pedestrian. Industrial rents rose last year, but values declined slightly.

The strength of the retail sector has been underpinned by strong consumer spending and the absence of the sort of capacity overhang that has long held the office market in check. Indeed, demand from some of the more aggressive retailers for space has been remarkably competitive.

Yet 1984 has also seen the emergence of less comforting features. Their share of total shop development has fallen steeply, and there are signs that the institutions are beginning to switch their investment focus away from retail property.

Between 1985 and 1982 property companies accounted for more than four-fifths of retail development in the UK. This share is now down to less than a third, according to agents Hillier Parker. The shake-out follows a rapid onset of competition from the retailers themselves, from pension funds forming in-house property teams and from the construction trade.

UK COMMERCIAL PROPERTY RENTALS 1984-87*

	Offices	Shops	Industrial
1984	4.8	6.1	0.9
1985	8.7	7.4	3.5
1986	9.5	7.1	8.9
1987	10.0	8.0	7.9

* Annual % change at March of each year.

Source: Hillier Centre for Forecasting.

The agents' research shows that between 1982 and 1984 the institutional share of retail development had risen to 29 per cent. Retailers took a 24 per cent share and contractors 17 per cent. Over the 1985-82 period, institutional development accounted for 12 per cent, retailers 6 per cent and the construction trade virtually nothing.

The development cake has grown substantially: in 1984 about 3m sq ft of selling space came on stream. But the message for the property sector is that they face strong competition for development business from new forces, backed by ready finance.

Elsewhere the retail property picture is clouded by the imbalance of yields. Average shop yields have begun to edge below 5 per cent and could be relatively unattractive given the concern mounting over the durability of the high street spending boom.

Average office yields are about 6.5 per cent with industry returning more than 10 per cent. The big investment institutions could be starting to have second thoughts about the outlook for shop property.

It is hard to generalise about property, however, and the same can be said about retailing concepts. Getting the direction

right is what counts. For this reason some companies look assured of a fairly constant income, others are likely to remain neglected.

Capital and Counties with its big shopping centres, and Peel Holdings, the warehouse retail developer, are among the former.

In many ways, retail warehouses became respectable in 1984. On the back of explosive growth for the do-it-yourself trade, the sector has soared ahead in development ratings. Institutional investment now smiles on retail warehouse property and even Land Securities, the largest UK property group, intends to enter the field.

The trend to retail warehousing is one of many symptoms of innovative forces feeding the corporate sector. To some extent property company energies appear pinned down by demands of the management business. Companies have undertaken very little financing over the past year and the takeover game remains equally unexciting.

The company with the heaviest retail weighting is London Shop Property, where three-quarters of a £38m investment portfolio is linked to shops. Some 47 per cent of the retail portfolio is in unfashionable

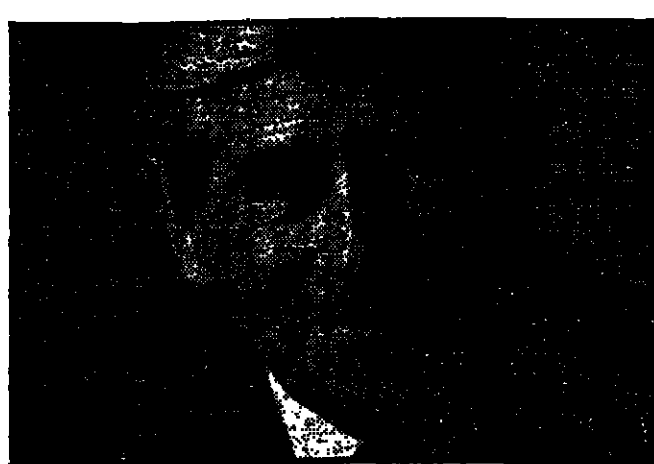
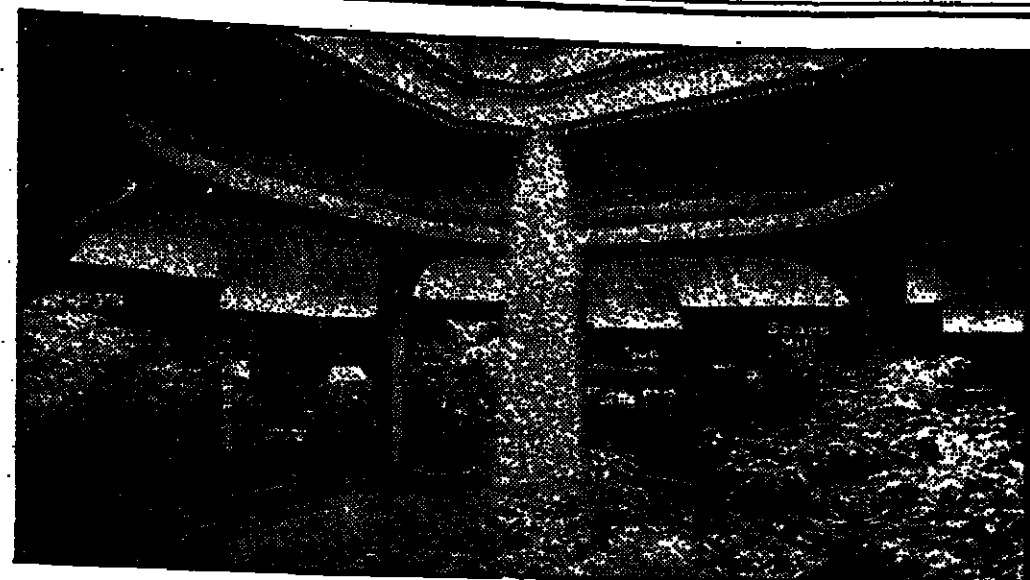
shopping parades, while centres account for 23 per cent.

The group is well spread geographically with 40 per cent of shops in the south-east and the rest distributed around the UK. The company has a housebuilding division which performed strongly in 1984. This, and solid trading profits, helped push pre-tax earnings ahead by 19 per cent to £5.1m for the year ending in April 1984.

At Scottish Meropitlan the percentage is closer to 48 per cent. In recent years the company has been diverting development funds south of the border, but its low-margin origins still bear heavily on the profit and loss account. Pre-tax profits for the year ended August 1984 were just 4 per cent higher at £0.5m.

The group portfolio is valued at £119m, and 80 per cent of the retail content is based in Scotland, mostly in the Strathclyde and Lothian regions. The thrust away from Scotland has taken the group into a broad mix of office and shopping centre developments.

RETAIL PROPERTY 3



Left: IIP's Park City Centre in Lancaster, Pennsylvania Above: G. J. Dusseldorp, Lend Lease Corporation chairman

PROFILE: BURTON GROUP

Six ways forward



Ralph Halpern, Burton Group chairman

THE BURTON Group seemed to be everywhere last year. Pushing six styles of retailing—Burton, Top Shop, Top Man, Dorothy Perkins, Peter Robinson and the new Principles chain—it added 400,000 sq ft to its trading space in the year to September.

At January's annual general meeting, Mr Ralph Halpern, Burton chairman, said group sales were running 33 per cent ahead of 1983-84. The group is planning to open another 150 stores in 1984-85, including 50 stores for Principles, launched as 1983-84 closed.

At 101 has been said about flair and charisma, motivation, social responsibility and the way Burton is positioning itself in various segments of the retail market. But what does all this cost and can Burton afford it? Does it have the financial disciplines to cope with the results?

Mr Michael Wood, finance director, believes it can and does.

Burton last year opened 166 stores, modernised 49, re-sited 17 and extended five. Its total outgo of funds was £87.5m, of which £67.5m related to additions to properties and other tangible assets. The group started the year with £18m of net bank balances and cash, and ended it with £3.5m.

But it is not going to make a habit of spending more than it earns. "You won't see a Burton balance sheet with a significant overdraft created by organic growth. We're comfortable with 300,000 to 400,000 sq ft a year," Mr Wood says.

Burton has a three-point plan for growth. First, increased sales in existing space and greater market share. "Sales increased by 39 per cent... to £416m, taking the group's share of the UK clothing market to over 5 per cent," Mr Halpern said in his last chairman's statement.

Second, there are the new stores. Burton acquired 92 Harry Fenton shops from Combined English Stores last year, which accounted for 100,000 of the 400,000 sq ft it added. The group is hoping to add more than 300,000 sq ft in 1984-85. Finally, Burton wants to develop business in other segments of the retail market. "Two-thirds of our customers are under 30," Mr Wood says. Burton seems likely to aim for

the mass markets in men's and women's wear.

Principles can be seen as one indication of this. Targeted at 25 to 30-year-old women in the A, B and C1 consumer classes, the chain is going for a large market and needs rather larger shops with a relatively wide range, occupying 2,000 sq ft and upwards of ground-floor trading space.

Advised by designers Fitch & Company and retail consultants Management Horizons, Principles is pitching for the upper end—or the upper aspirations—of the Marks & Spencer market. Although the Burton team is more inclined to look at the differences, rather than the similarities.

"Research revealed that the potential customers of Principles, though shopping in Britain's high streets, associated themselves with the exciting high fashion of Paris, Milan and London as portrayed in the upmarket glossy magazines," Burton's said.

"The task was to translate the traditional attractions of the haute couture world to which these women aspired and pre-

sent them in a shop environment on an average UK high street."

M & S's image, meanwhile, is seen as rather more classic, rather less fashionable than this—although fashion writers had noted an injection of fashion styling into the M & S 1985 ranges.

Principles is already producing sales per sq ft well above the Burton average, Mr Wood says. This is a measure of price as well as success, since Principles' lines also have a higher than average unit value—much more of the £50 to £80 items than you would find in a Top Shop, he says.

And the financial controls? "One of the things I've enjoyed most, working with Ralph Halpern for the last two years or so is the way he puts numerate functions in front of any others at a board meeting," Mr Wood says.

All the meetings with individual divisions look through five-year programmes for their operating development. If Burton were expanding as six separate companies, the intake of new stores would be an average 20 to 25 a year, he adds.

ASSET MANAGEMENT

Conjuring space from nowhere

INTERNATIONAL Income Property came to the UK stock market two years ago. Since then the dollar has appreciated by 50 per cent against sterling and IIP shares went from an issue price of 58p to £104, a rise of 78 per cent.

IIP invests in regional shopping malls on the eastern seaboard of the U.S. It was founded in 1978 by Lend Lease Corporation, the premier Australian property development company, and its chairman Mr G. J. Dusseldorp.

Lend Lease made its name and its fortune as a developer, and Mr Dusseldorp, given the choice, would have gone that way in the U.S. "We would much rather build new. It is more exciting, much more part of history," he says.

"But the year after we started in America, only three centres were completed in the U.S. That market is saturated."

Intensive property management is the key to the IIP operation. This means upgrading, re-merchandising, reletting and expanding space. Mr Paul Babick, secretary and treasurer, thinks the company could nearly double its property portfolio with the "recycling" of existing investments.

IIP's first buy was the Ogilvie Mall in 1978—600,000 sq ft, 10 years old and in need of upgrading. Now it has 823,000 sq ft, four department stores instead of two, and 126 units compared with 70.

The company creating another 17 outlets from the same space, having bought back 15,000 sq ft occupied by a ladies' wear retailer late in 1984, acquiring another 7,000 sq ft of mall frontage from the centre's general merchandise outlet.

Last August it acquired the ground lease of the original mall, repaying the mortgages from an institution. This allowed IIP to eliminate a large and ever-growing participation in the mall's profits by the institution and replace it with interim borrowing at prime rate.

The company also announced earlier this year a \$3.5m renovation of Park City at Lancaster, Pennsylvania, owned equally with the UK Post Office pension fund.

Complex

A lower-level redevelopment will convert 130,000 sq ft of long-under-utilised space into a "state of the art" specialty mall, incorporating an 80,000 sq ft department store, a food court and 20 specialty shops.

Recycling is more complex than new build, says Mr Dusseldorp. But it is more rewarding. "Lend Lease is now in recycling too. We have learned in the U.S. how to recycle property in Australia."

Shopping centres were a little like hotels—"they need a face lift every 10 years, or they get dated," he says. "As a landlord/owner we con-

trol only the public areas. But we have found it very powerful to get an example, put our money where our mouth is and progressively scheme the shopkeepers into doing something about it."

This provides the first opportunity of fitting rents in acquired centres up to current levels. "They have to come to us for approval to make changes," Mr Dusseldorp says. "We tell them 'upgrade physically, upgrade the rent.' That hits a sensitive nerve and the bargaining process begins."

"We are lucky in that most shops are much too large for the business which they do. We stop talking in terms of rent per square foot and talk rent per week. We can make a deal by taking part of the store back. Two or three adjacent deals like that and we can expand the rent roll by creating more shops from the same space and without physically expanding the centre."

Promotions are another example of positive thinking. "We often have merchant associations dedicated to promoting the centre, Mr Dusseldorp says. "The more stingy the previous owner, the more likely it would be that he did not contribute to these."

"By contributing substantially, we get direct control of the use of these funds, better traffic through the centres, goodwill for the new owner, easier negotiations for the next

batch of rent reviews, and so it goes on."

The next stage, would be that department store anchors would start feeling the pinch from smaller stores. "Then they start to spend money, on re-merchandising and reletting and other things," he says.

Following this physical expansion. "From our preacquisition studies we would have established major expansion possibilities. We have to do the upgrading of the existing centre first but we would not make the acquisition without expansion prospects."

"This is on the same land so the dollar invested yields more from the same infrastructure."

"We have doubled our investment but quadrupled our cash flow in about three years from the Ogilvie Mall and even now we have two department

stores clamouring to come in."

IIP and Ogilvie cannot handle that at the moment, but it is keen on keeping its anchor tenants happy.

"Key stores deny competition the ability to open up next door. If you do not have Fenneys or Sears in your centre, you are extremely vulnerable. He makes no distinction between the importance of acquiring well and working the acquisition. "You can't work a poorly acquired property well. It hangs like an albatross round your neck," he says.

The British property market demonstrates the results of negative thinking, he says. "Yields are miserable in the UK compared with those in Australia, Canada and the U.S. The UK market is covered with layers of advisers, surveyors and what not to 'avoid' conflicts of interest and to mitigate mistakes."

Portfolio of International Income Property

	Retail area (sq ft)	Total area (acres)	Car spaces	Trade area population
Ogilvie Mall, Georgia	452,000	341,000	72	4,500
Northgate Mall, Tennessee	442,000	304,000	79	3,900
Park City Center, Pennsylvania	713,000	602,000	134	7,200
Landmark Center, Virginia	562,000	124,000	47	3,900

Figures include some land and department stores owned by others or under option except Park City, which is self-owned.

PROFILE: CAPITAL & COUNTIES

Front runner in asset growth

CAPITAL & COUNTIES is one of the top 10 UK property groups and a major force in retail development. Its portfolio is valued at £187m of which 51 per cent is in shop property. This compares with an average retail weighting for the property sector of about 25 per cent.

The group is best known for its big retail centres in Nottingham and Newcastle—both well in excess of 750,000 sq ft—yet its total property portfolio is evenly divided between metropolitan and regional investment. Provincial sites account for 50 per cent with London at 48 per cent.

The two big retail investments account for almost half of the shop portfolio, but retail property overall far from dominates. Offices represent 40 per cent of group property investment with the balance spread across a modest base of warehousing and residential interests.

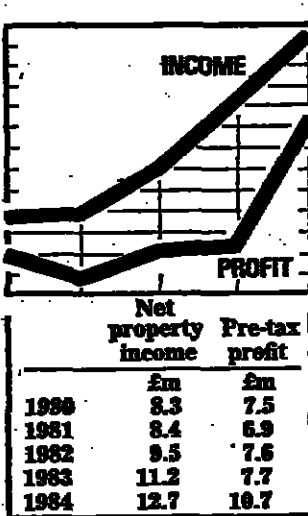
The group is mainly UK-based, but foreign operations have begun to grow in importance. It has interests in the U.S. and is pushing hard into Australia. Concentrating on suburban offices and light industry, Australia could be

producing as much as a 10th of property income by the end of the decade.

In recent years Capital and Counties overall profits have been unexciting, partly reflecting a shift from trading to investment. Trading profits for last year had dwindled to less than £1m compared with £3.3m two years earlier. But the housebuilding division helped push group pre-tax earnings last year to £10.7m from £7.7m in 1982-83. The gross dividend rose by an eighth to 6.7p a share. Five years earlier the payment had stood at 3.06p.

The company is proud of its dividend performance, but the real key to Capital and Counties' high standing in the financial community probably lies with the growth of its asset value. This has tended to head the UK property sector for some years, improving by 12 per cent to 251p a share in 1983-85. Considerable further progress will have been made during the current year following completion of new developments.

The group's London properties read like the more desirable squares on a Monopoly Street: Piccadilly, Regent Street



and the Strand. It has 291,000 sq ft of office space in these three areas plus retail interests. There are further office and retail sites and more than 100 flats and houses in Belgraveia. But Capital and Counties main thrust is regional shopping centres. It has a 32.5 per cent stake in 780,000 sq ft of shops and 40,000 sq ft of offices

BY JEFFREY BROWN

BY MICHAEL CASSELL

PROFILE: ROYAL INSURANCE

Adventuring where others fear

ROYAL INSURANCE has invested in property for only 15 years but it has made up for its comparatively late entry into the market with a heavy programme. There are no signs of it tailing off in the wake of property's recently disappointing performance, and at the top of the shopping list is the retail market.

Royal's total property investment portfolio stands at just over £700m. Of this, about £500m is held long-term, a further £200m invested in growth pension fund property and about £140m is held on behalf of its general insurance business, as much as £114m of it through the Sterling Estates subsidiary.

Royal Life therefore forms the focus for the group's property investment activity and is putting about £60m a year into the market—about 30 per cent of newly available investment funds.

That level of commitment is not matched by many other major institutions. But with property still only accounting for about 18 per cent of total assets, Royal still feels there is some way to go before reaching the desired exposure. In spite of the lacklustre performance of property in relation to gilts and equities, Royal

remains a property fan. Neither is its enthusiasm going to be dented by the group's recent poor results.

With the bulk of its property investments designed to support long-term insurance business, short-term fluctuations in group performance have little impact on projected spending.

Mr David Malcolm, Royal's chief investment manager, says there are no guidelines for assessing the property market, but most of the emphasis is currently on retail. Of new money to be invested by Royal Life this year, as much as £45m of it will be directed towards the shopping sector.

Investments will include everything from single shops to town centre projects. On the assumption that there are no big portfolio acquisitions, probably only about £2m will go on standing shop investments, with the balance for new development. In most cases, Royal Life will fulfil a funding role rather than take on direct development.

Mr Malcolm is aware of suggestions that the retail investment market has become overvalued and too expensive. But he says big high street retailers are continuing to maintain high street expansion

programmes and there is no sign of tenant demand burning itself out.

He accepts that some prime retail markets now offer little scope for sensible investment returns but reckons that Royal is more adventurous than most and is prepared to consider projects in less obvious locations with potential for income and capital uplift.

A classic example is the Caverns Walk development in Liverpool, built on the site of the city's famous Cavern Club. Two floors of shops are grouped around an impressive atrium and topped with offices. The £8.5m project was undertaken in an area where, Malcolm says, "others feared to tread" but expert local knowledge of the market convinced him the scheme would be a success.

The scheme is between the principal shopping and office areas in an area that was very run-down. But the development provides the sort of shops and environment which Liverpool badly needs. Cavern Walks, a relatively small but striking centre, has acted as a catalyst in helping to revive the locality.

Royal already has shopping centres as far afield as Liverpool, Falmouth, Swansea and Yarmouth and, until now, it has usually chosen to contract out

the management role. But it accepts that, of all forms of property investment, shopping centres can demand more of an "on hands" approach. It has set up a management company specifically to handle the Liverpool centre.

One of Royal's biggest retailing coups came last year when, with Bryant Properties, it won approval for the redevelopment of the old Greater Midlands Co-operative store in High Street, Birmingham. The scheme, which will provide 190,000 sq ft of retailing space, will be worth about £50m, Royal's biggest single property investment to date.

On behalf of the group pension fund, Royal is also developing a 70,000 sq ft office and retail scheme in Exchange Street, Manchester. The completed investment value will be about £3m. Other Royal retail developments include a £20m joint project with Harrogate at Pride Hill, Harrogate, and a direct development in Henry Street, Dublin, where a former Woolworth store is being converted into four units.

Royal has resisted the temptation to make the quantum leap to property investments overseas, though it might eventually do so. In the meantime, it says it has more than enough opportunities in the UK.

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Ian Rudland at Pearson Williams. Telephone: Camberley (076) 582501
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BIRMINGHAM—THE BIG HEART OF ENGLAND

SECTION III - INTERNATIONAL MARKETS

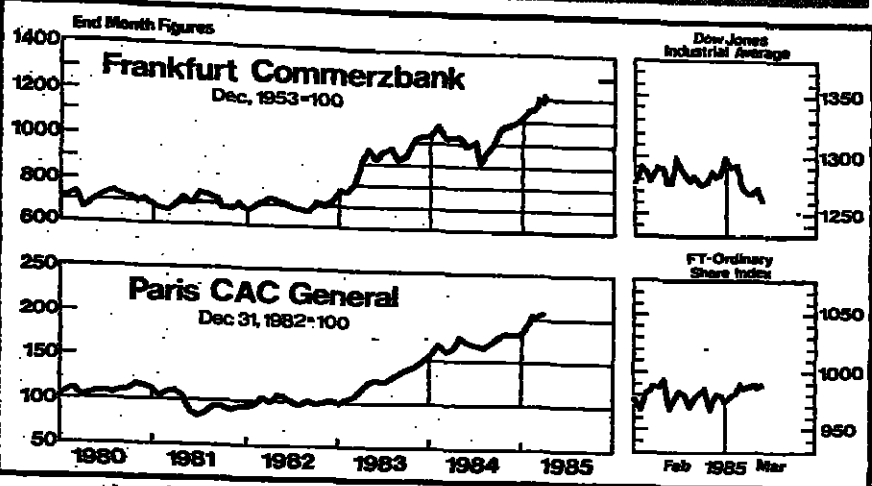
FINANCIAL TIMES

Friday March 15 1985

Protests force EEC to raise cereal export subsidies, Page 40

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KEY MARKET MONITORS



STOCK MARKET INDICES

	Mar 14	Previous	Year ago
NEW YORK			
DJ Industrials	1,260.05	1,271.75	1,186.04
DJ Transport	605.74	615.59	513.27
DJ Utilities	147.53	148.08	126.25
S&P Composite	177.84	179.55	159.77

	Mar 14	Previous	Year ago
LONDON			
FT Ord	990.1	987.4	875.6
FT-SE 100	1,298.7	1,295.2	1,087.7
FT-A All-share	625.62	624.79	518.74
FT-A 500	684.83	683.41	563.17
FT Gold mines	488.9	484.1	688.9
FT-A Long gilt	10.86	10.81	10.21

	Mar 14	Previous	Year ago
TOKYO			
Nikkei-Dow	12,405.03	12,419.26	10,324.0
Tokyo SE	993.52	996.53	816.94

	Mar 14	Previous	Year ago
AUSTRALIA			
All Ord.	789.0	787.4	721.6
Metals & Mins.	473.5	471.2	467.8

	Mar 14	Previous	Year ago
AUSTRIA			
Credit Aktien	72.03	72.42	55.11

	Mar 14	Previous	Year ago
BELGIUM			
Belgian SE	2,308.34	2,310.05	-

	Mar 14	Previous	Year ago
CANADA			
Toronto			
Nikkei & Mins	2,019.4	2,059.0	2,312.0
Composite	2,588.0	2,607.6	2,411.0
Montreal			
Portfolio	129.2	130.54	118.51

	Mar 14	Previous	Year ago
DENMARK			
Copenhagen SE	176.19	174.44	190.51

	Mar 14	Previous	Year ago
FRANCE			
CAC Gen	208.4	206.4	160.4
Ind. Tendance	112.7	113.1	85.12

	Mar 14	Previous	Year ago
WEST GERMANY			
FAZ Aktien	415.56	419.27	344.68
Commerzbank	1,202.5	1,214.3	1,011.9

	Mar 14	Previous	Year ago
HONG KONG			
Hang Seng	1,355.25	1,356.82	1,089.25

	Mar 14	Previous	Year ago
ITALY			
Banca Com.	276.75	276.56	217.53

	Mar 14	Previous	Year ago
NETHERLANDS			
ANP-CBS Gen	208.7	209.7	157.4
ANP-CBS Ind	185.7	185.6	130.5

	Mar 14	Previous	Year ago
NORWAY			
Oslo SE	320.59	326.14	250.37

	Mar 14	Previous	Year ago
SINGAPORE			
Straits Times	836.94	831.31	1,001.17

	Mar 14	Previous	Year ago
SOUTH AFRICA			
Gold	n/a	924.5	1,054.0
Industrials	n/a	848.5	1,059.5

	Mar 14	Previous	Year ago
SPAIN			
Madrid SE	111.05	111.36	82.86

	Mar 14	Previous	Year ago
SWEDEN			
J & P	1,441.15	1,444.17	1,502.05

	Mar 14	Previous	Year ago
SWITZERLAND			
Swiss Bank Ind	429.3	428.9	362.3

	Mar 14	Previous	Year ago
WORLD			
Capital Int'l	196.0	196.6	184.8

	Mar 14	Previous	Year ago
GOLD (per ounce)			
London	\$291.75	\$293.50	
Zurich	\$291.75	\$291.75	
Paris (biding)	\$289.53	\$289.78	
Luxembourg	\$290.40	\$290.30	
New York (Apr)	\$291.80	\$291.90	

* Lowest available figure

WALL STREET

Measure of stability returns

A MEASURE of stability returned to Wall Street stockmarkets yesterday after Wednesday's sharp fall, while bond prices, which were little changed for much of the session, turned lower late in the day, writes Michael Morgan in New York.

Stocks quickly overcame early weakness to trade slightly above overnight levels for much of the day, but the advantage was not maintained, and the Dow Jones Industrial Average turned lower in the last half hour to close down 1.85 at 1,260.05. Volume totalled 103m shares compared with the previous day's 102m.

In the credit markets, prices of Treasury coupon issues were mixed in the wake of a federal funds rate that opened at 9 per cent and ahead of money supply figures, due late in the day. In the event, the \$400m decline in the M1 measure was in line with market expectations. However, other figures on bank borrowings from the Fed indicated that the central bank was keeping a tight hold on money.

The price of the long bond, the 11 1/2 per cent of 2015, fell 1/4 to 94 1/2 while declines of up to 1 1/2 were seen in prices of Treasury notes.

In the money markets, yields on Treasury bills continued to rise. The three-month bill, yielding 8.72 per cent, was 16 basis points higher while the six-month bill, yielding 9.13 per cent, was 15 basis points higher. Yields on certificates of deposit were up to 20 basis points higher.

U.S. Trust announced that it was raising its broker loan rate to 9 1/2 per cent from 9 1/4 per cent, a move quickly followed by Bankers Trust, which raised its rate to 10 per cent from 9 1/2 per cent. Other banks currently charge between 9 1/2 per cent and 9 3/4 per cent.

In the stock markets, weakness among the aerospace issues was attributed to profit-taking after the sector's recent strong showing. Boeing fell 1 1/2 to \$62 1/2, McDonnell Douglas \$2 1/4 to \$77 1/4, General Dynamics \$1 1/4 to \$73 and Lockheed \$1 1/4 to \$49 1/2.

ITT added \$1 to \$32 1/2. The Securities and Exchange Commission is to rule in the coming week on whether the group must include an investor proposal to liquidate the company in its annual meeting proxy material.

Among the technology issues which led the rout of the previous session, Burroughs fell \$1 to \$59 1/2, NCR shed \$1 to \$27 1/2, Amdahl added \$1 to \$14 1/2, Honeywell shed \$1 to \$59 1/2 and Sperry was \$1 1/2 lower at \$50 1/2. IBM lost \$1 at \$129.

International Harvester was unchanged at \$10 1/2 after Tenneco announced its intention to take up its option of purchasing Harvester's subsidiaries in France, West Germany and Denmark. Tenneco dipped \$1 to \$40 1/2.

A mixed picture emerged among the microcomputer manufacturers, with Digital Equipment up \$1 at \$100 1/2, Data General \$1 1/2 higher at \$46 1/2 and Wang Laboratories was unchanged at \$20. Prime Computer, however, fell \$1 to \$15 1/2 and Tandem Computers was unchanged at \$20 1/2. Computerworld was also unchanged, at \$23 1/2.

National Semiconductor traded \$1 higher at \$10 1/2 following its lower third-quarter net earnings.

On the takeover front, American Natural Resources added \$1 to \$64 1/2 in heavy trading as it agreed to be acquired by Coastal Corporation. Coastal put on \$2 1/2 to trade at \$37 1/2.

Castle & Cooke put on \$1 to \$11 1/2 as Mr Irwin Jacobs, the Minneapolis investor, said he planned to top the offer for the food products and property group made by Los Angeles investor, Mr David Murdock, through his Flex-Van group. Flex-Van traded \$1 higher to \$31 1/2.

Eastman Kodak dipped \$1 to \$68 1/2 after its agreement to buy Verbatim, the floppy disk manufacturer. Verbatim put on \$1 1/2 to \$7 1/2 in heavy trading. Elsewhere, retailer K mart fell \$1 1/2 to \$33 1/2 after lower fourth-quarter net earnings.

LONDON

Oil trauma dispelled by good results

THE BNOC trauma proved short-lived with little further impact on London shares yesterday. A slightly easier trend in sterling provoked selective U.S. interest for leading equities, and the FT Ordinary index, which opened 3 points down, finished 2 1/2 higher on balance at 990.1.

Further healthy trading statements drew investor interest. T's preliminary found favour and ended 20p higher at 240p.

Long gilts shed up to 1/4 while shorts settled marginally higher.

Chief price changes, Page 34; Details, Page 35; Share information service, Pages 36-37

SINGAPORE

A LATE burst of activity buoyed Singapore and boosted the Straits Times index 5.63 higher to 836.94. Demand focused on industrials, finance and property sectors.

Fan Electric firmed 11 cents to \$83.08, Haw Par added 12 cents to \$82.47 and DBS was 5 cents higher at \$86.15.

MUI, which revealed higher 1984 profits and dividend, was most active and gained 4 cents to \$82.52.

Sanyang recovered some of Wednesday's weakness with a 6-cent rise to \$82.44.

AUSTRALIA

FURTHER progress was made in a slightly firmer Sydney as the All Ordinaries index edged 1.6 higher to 789.0. Resource issues again set the pace as the Australian dollar weakened giving the large mine exporters a healthier profits outlook. The All Resources index rose 1.6 to 498.8.

BHP held steady at \$55.62 despite its latest Timor Sea setback, and Bell Resources gained 18 cents to \$55.40 while Placer picked up 20 cents to \$52.20.

SOUTH AFRICA

THE STEADY bullion price gave further strength to Johannesburg gold shares, while industrials showed some signs of life.

Val Reefs ended R2 higher at R179 although Randfontein was marked down R1.50 to R179. Mining financials were mostly unchanged.

Industrial leader Barlow Rand gained 3 cents to R8.73 while AECI added 10 cents to R8.70 after results.

HONG KONG

THE SWIFT rebound in Hong Kong took many investors by surprise. The 20.35 advance in the Hang Seng index to 1,356.35 was the best rally this month and was partly attributed to recent corporate news.

Hongkong and Kowloon Wharf, currently in hot pursuit of Wheelock Marden, firmed 15 cents to HK\$5.40. It now holds 48.35 per cent of the voting rights of Wheelock, which finished steady at HK\$7.40.

EUROPE

Rates fears bring mixed response

THE SHARP overnight drop on Wall Street, coupled with fears of upward pressure on interest rates, left European bourses narrowly mixed yesterday, with Switzerland providing the only note of optimism.

Uncertainty ahead of the Bundesbank council meeting, which after the close of trading resolved to leave key lending rates unchanged, and continued profit-taking contributed to a sharp fall in Frankfurt.

The Commerzbank index slipped 11.8 to 1,202.5, well below Tuesday's record high.

Siemens suffered a heavy drop on profit-taking. The electrical group lost DM 12 to DM 558 under heavy selling pressure.

In banks, Deutsche Bank moved lower for the second straight session, dropping DM 5.20 to DM 418.30. Commerzbank and Dresdner eased DM 1.80 to DM 164.20 and DM 1.20 to DM 185 ex-rights, respectively.

Strong results at Lufthansa were largely discounted, and the airline continued its downward trend to end DM 3.50 off at DM 191.50.

Deutsche Babcock, which has resumed paying dividends to ordinary shareholders, resisted the slide and put on 50 pf to DM 168. The engineering group expects to remain in the black this year.

Profit-taking struck Porsche, which lost DM 15 to DM 1,365, and other motor issues were also hit. VW finished DM 3.40 off at DM 196.80, and Daimler lost DM 4.50 to DM 683.50.

Bonds ended mixed after a hesitant session, and the Bundesbank sold about DM 20.2m worth of paper into the market, compared with DM 31.8m the previous day.

In Amsterdam, results from Royal Dutch/Shell were viewed with disappointment, and stocks drifted downwards. The international oil group lost FI 1.60 to FI 204.40, after trading narrowly up earlier in the day.

Most other issues succumbed to the sentiment. Nederlandsche Middenstandsbank, however, recorded a gain of FI 1.20 at FI 177.40.

Among other blue-chip issues, Unilever fell FI 2 to FI 351, Akzo lost FI 1.80 to FI 113 and Philips slipped 70 cents to FI 62.70, amid reports of a joint venture with AT & T for Transport Ministry telephone exchanges.

Insurer Aegon was again lower, off FI 2.50 at FI 183. The ANP-CBS General index dropped 1.0 to 208.7.

Bond prices were weaker as the higher dollar depressed activity, and the CBS Bond index lost 0.1 to 102.5. The two most recent state issues both fell 10 basis points, with the latest 6 per cent loan ending at 99.3 per cent and the previous 7.5 per cent issue settling at 99.6 per cent.

A relatively low-yielding 8 per cent 1989-90/94 issue fell a larger-than-average 80 basis points to 98.7.

Zarich investors were encouraged by favourable company results.

Jacobs-Suchard picked up SwFr 75 to SwFr 6,325 after announcing improved profits and a one-for-three rights issue on Wednesday. Swissair rose SwFr 5 to SwFr 1,160 ahead of higher profits for 1984.

Brussels ended narrowly lower with Hoboken, off BFr 90 at BFr 5,820, recording one of the greatest declines.

Petrofina was BFr 10 lower at BFr 7,040, Cockerill BFr 1 off at BFr 277, and Kreditbank, an exception, ended unchanged at BFr 8,400.

Profit-taking in Paris, after the firmer tone set over the past 10 days, took prices lower in most sectors. Investors began cutting long positions in advance of the end of the trading account next week.

In Milan, Fiat issues proved the only excitement in an otherwise subdued session. The vehicle manufacturer was heavily traded to end at a high for the year of L3940, up L40. Reports of a link with Ford of the U.S. have been boosting prices.

Olivetti also gained, by L25 to L6,300 after increased earnings for 1984.

Lack of interest in Stockholm and Madrid left most sectors mixed to lower.

TOKYO

Enthusiasm dampened by profit-taking

A BOUT of profit-taking following Wall Street's overnight plunge slightly dampened Tokyo share prices yesterday, writes Shigeo Nishizaki of Jiji Press.

In the depressed market, financial stocks rose almost across the board, however. Nomura Securities, Daiwa Securities and Yamaichi Securities hit all-time highs, and non-life insurance issues such as Tokio Marine and Fire Insurance and trust banks attracted buyers.

Buying interest was also evident in new materials-related stocks such as Nippon Kinzoku and large-capital issues such as Mitsubishi Heavy Industries.

The Nikkei-Dow market average lost 14.23 to 12,405.03 on volume of 472m shares, down from Wednesday's 536m. Declines outpaced advances by 393 to 332, with 171 issues unchanged.

Investors turned their attention to financial stocks. Nomura Securities gained Y80 to Y1,230, Daiwa Securities Y19 to Y252, and Yamaichi Securities Y38 to Y738, all surpassing the previous highs recorded last week.

Among non-life insurance, Tokio Marine and Fire Insurance and Yasuda Fire and Marine Insurance each added Y24 to Y871 and Y455, respectively. City and regional banks also gained strength, with Sumitomo Trust and Banking putting on Y100 to Y1,100 and Sumitomo Bank Y80 to Y1,840.

Mitsubishi Heavy Industries, which posted the largest gain among large-capital issues on Wednesday, suffered a round of profit-taking in the morning. It eased Y4 at one stage but finished Y4 up at Y275, topping the active list with 45.89m shares.

The bond market held steady in thin trading. An unexpected bulge in U.S. retail sales in February and the easing of U.S. Treasury bonds left many investors sitting on the sidelines.

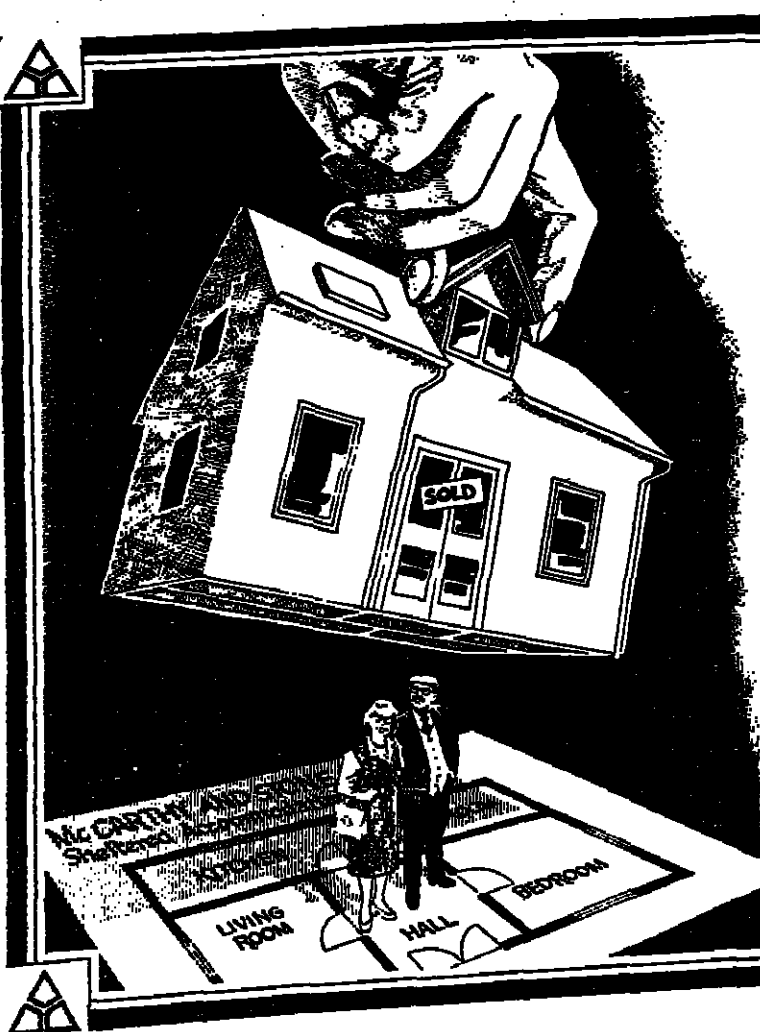
Many institutional investors remained passive because of uncertainty over the future course of U.S. interest rates. The yield on the benchmark 7.3 per cent 10-year government bond due in December 1993 remained unchanged at 6.825 per cent.

CANADA

LOSSES sustained in the previous session were extended yesterday in Toronto.

Among actively traded issues were Dome Petroleum up 1 cent to C\$2.74, Union Enterprises C\$3 cheaper at C\$11 1/2, Inco C\$4 easier at C\$17 1/2, and Massey Ferguson 30 cents off at C\$2.75.

Banks resisted selling pressure in Montreal as industrials and utilities weakened.



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Continued on Page 32

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LONDON

Chief price changes
(in pence unless
otherwise indicated)

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Continued on Page 42

AMERICAN STOCK EXCHANGE CLOSING PRICES

[illegible]

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RECENT ISSUES

EQUITIES

LONDON TRADED OPTIONS

CALLS							PUTS						
Option	Apr.	July.	Oct.	Apr.	July.	Oct.	Option	Apr.	July.	Oct.	Apr.	July.	Oct.
B.P. ("526)	860 560 600	76 50 4	90 30 18	103 80 4	8 40 76	6 10 88	Imperial Op. ("185)	160 180 220	51 16 8	38 27 18	2 8 19	3 11 28	5 13 46
Com. Gold ("450)	450 550	38 4	47 13	60 18	6 76	14 77	LAMBO ("536)	330 350 390	45 50 16	50 56 20	5 8 68	9 28 72	28 55 66
Courtaulds ("159)	120 130 140 160	51 41 31 7	54 44 35 14	— — 30 7	1 1/2 1 1/2 5 15	— — 7 15	Lorrio ("169)	140 160 180 200	54 40 19 1/2 2	40 26 15 15	1 1/2 4 3 3	4 19 19 35	— 19 — —
Com. Union ("196)	300 320 380	36 8 3	40 15 19	43 6 —	2 17 36	4 14 23	P. & O. ("188)	300 320 340	63 50 20	70 58 40	2 2 —	3 14 78	— — —
G.E.C. ("197)	180 180 200 220 240	48 36 18 10 4	— 36 10 4	— 48 16 46	2 — 28 26	— 18 30 —	Royal ("214)	180 200 220 240	42 34 14 6	50 44 18 11	1 1/2 4 30 —	4 10 38 —	7 16 — —
Grand West. ("253)	850 900 950	25 30 2 1/2	50 50 2 1/2	40 45 12	8 10 56	10 16 68	R.T.Z. ("644)	650 660 670 680	110 117 75 65	— 80 45 15	4 8 20 65	5 17 75 87	— 25 82 —
I.C.I. ("505)	700 750 800 850	123 78 18 6	142 82 35 17	— — 50 87	1 1/2 — 55 107	— 17 72 72	Vanf. Roofs ("568)	70 80 90 100	30 1/2 13 1/2 8 6 1/2	22 10 11 6 1/2	2 8 1/2 11 14 1/2	3 1/2 11 13 4 1/2	4 1/2 11 13 —
Land Sec. ("302)	280 300 320 350	46 28 25 23	— 33 25 23	— 38 30 23	1 16 30 36	— 7 — —	Ex. 10/18/39 ("234)	90 94 98	4 1/2 5 1/2 6 1/2	— — —	— — —	— — —	— — —
Marks & Sp. ("146)	110 120 130 140	38 38 37 10	48 33 27 14	— 37 19 6	1 1/2 4 5 14	— — — —	Option	Mar.	Jun.	Sept.	Mar.	Jun.	Sept.
Shell Trans. ("775)	550 600 650 700 750	222 178 185 79	— 125 135 79	— 143 96	2 2 15 25	— 18 40 40 65	BYR ("714)	500 550 600	128 78 24	130 137 52	2 4 10	6 8 26	— — 32
Traf'gar Har. ("355)	275 285 325 355 365	86 66 42 18 5	— — 48 23 12	— — 49 19	— — 13 33	— — 9 37 40	Beocham ("565)	350 400 450	40 50 58	50 55 28	2 5 22	5 7 18	— — 26
Option	May	Aug.	Nov.	May	Aug.	Nov.	Beas ("537)	450 500 550	80 60 40	110 78 27	3 5 28	8 14 20	10 17 25
BAT Ind. ("566)	280 300 350 380	98 76 32 15	100 88 55 35	— — 55 48	2 2 18 45	— — 55 55	De Beers ("64, 65)	280 300 350	62 59 45	80 69 45	10 15 27	12 27 47	25 33 53
Barclays ("587)	500 550 600 650	100 77 25 10	115 78 40 18	— 87 57	3 17 27 70	— 29 37 72	CKN ("232)	180 200 220	75 58 32	76 56 32	61 44 30	1 8 10	1 8 28
BL Telecom ("157)	80 90 100 120 130 180	59 1/2 69 1/2 39 1/2 29 1/2 20 1/2 16	69 1/2 49 1/2 39 1/2 29 1/2 19 1/2	— — — — —	0 1/2 1 1/2 1 1/2 4 1/2 4 1/2	— — — — —	Hanson ("217)	187 200 220	31 18 2	36 28 15	40 34 28	1 1/2 7 12	2 8 13
Teaco ("235)	230 240	37 22	42 23	— —	1 1	4 18	Jaguar ("267)	850 900 950 1000 1100	79 89 90 90 90	104 104 111 127 135	1 1 1 1 1		

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Money Market Bank Accounts

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up on better sentiment

The dollar showed a firmer trend in currency markets yesterday, highlighting its underlying strength despite recent attempts to push it lower. Early trading saw the U.S. unit quickly pushed higher from overnight levels amid signs of higher U.S. interest rates and continued strength in the growth of the U.S. economy, following Wednesday's retail sales figures.

The market is now awaiting the release today of U.S. industrial production and producer prices. The dollar closed at DM 3.3545 up from DM 3.3580, having touched a high of DM 3.3915. Against the Swiss franc it rose to Sfr 2.8785 from Sfr 2.8950 and Y260.15. It was also higher against the French franc at FF 10.3375 from FF 10.3550. On Bank of England figures, the dollar of England rose to £154.9 from £154.2.

STERLING - Trading range against the dollar in 1984-85 is 1.4040 to 1.5025. February average 1.4633. Exchange rate index 71.8 from 71.6, having touched a high of 71.9 at the opening. The six months age figure was 77.7.

Sterling is firmer overall helped by high UK interest

rates. The latter responded with a firmer trend as Eurodollar rates edged higher and hopes faded of an early reduction in UK clearing bank base rates. The pound was showing quite an impressive performance given the uncertainty caused by Wednesday's announcement that BNCC was to be scrapped, although lower oil prices near the summer could still undermine sterling.

Attention now appears to be focusing on next Tuesday's UK Budget. The pound closed at £1.0806 down from £1.0860 but rose to DM 3.6550 equal to its best closing level this year and

up from DM 3.6450 on Wednesday. It was also firmer against the Swiss franc at Sfr 3.1180 from Sfr 3.0975 and FF 11.1725 from FF 11.1250. It was weaker against the yen however at Y261.50 compared with Y262.50.

D-MARK - Trading range against the dollar in 1984-85 is 3.4510 to 2.5535. February average 3.2008. Exchange rate index 115.2 against 121.1 six months ago.

The Bundesbank did not intervene at yesterday's fixing when the dollar rose to DM 3.3822 from DM 3.3840 on Wednesday. It closed in Frankfurt at DM 3.3850 against DM 3.3535. Trading

volume was heavy and quite hectic during the morning but activity subsided ahead of the Bundesbank meeting. News of no change in credit policies was much in line with market expectations although earlier in the month there had been fears that the West German central bank would act on interest rates to combat the dollar's rise. The dollar showed little change in the afternoon with attention now focusing on today's U.S. industrial production, figures and hopes of some indication on the strength of the U.S. economy.

New York rates

	March 14	prev. close
Spot	\$1.0000-0000	\$1.0000-0000
1 month	0.44-0.47pm	0.45-0.50pm
3 months	1.10-1.05pm	1.10-1.15pm
12 months	1.40-1.30pm	1.55-1.45pm

Forward premiums and discounts apply to the U.S. dollar

STERLING EXCHANGE RATE INDEX
(Bank of England) Previous

	March 14	Previous
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8
£100	71.8	71.8

Eurodollars weak

Dollar denominated contracts weakened on the London International Financial Futures Exchange yesterday, in reaction to high U.S. interest rates and reassessment of recent speculation that U.S. economic growth is slowing. June Eurodollars opened lower at \$3.27, following an overnight decline in Chicago. Eurodollar cash rates were also firmer, while the lack of aggressive intervention by the Federal Reserve, as Federal funds rose above 9 per cent in New York, also undermined confidence. U.S. banks and commission houses in London soon sold the contract

LONDON

THREE-MONTH EURODOLLAR
\$1m points of 100%

	Close	High	Low	Prev
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34

Estimated volume 1,507 (2,236)
Previous day's open at 2.224 (1,501)

THREE-MONTH STERLING
£500,000 points of 100%

	Close	High	Low	Prev
June	90.01	90.07	89.99	90.07
Sept	90.01	90.07	89.99	90.07
Dec	90.01	90.07	89.99	90.07
Mar	90.01	90.07	89.99	90.07
June	90.01	90.07	89.99	90.07
Sept	90.01	90.07	89.99	90.07
Dec	90.01	90.07	89.99	90.07
Mar	90.01	90.07	89.99	90.07

Estimated volume 1,509 (3,320)
Previous day's open at 1.199 (6,438)

30-YEAR 12% NATIONAL GILT
£250,000 2nd of 100%

	Close	High	Low	Prev
June	100.01	100.07	100.00	100.07
Sept	100.01	100.07	100.00	100.07
Dec	100.01	100.07	100.00	100.07
Mar	100.01	100.07	100.00	100.07
June	100.01	100.07	100.00	100.07
Sept	100.01	100.07	100.00	100.07
Dec	100.01	100.07	100.00	100.07
Mar	100.01	100.07	100.00	100.07

CHICAGO

U.S. TREASURY BONDS (CBT)
\$750,000 2nd of 100%

	Close	High	Low	Prev
March	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34

Estimated volume 1,507 (2,236)
Previous day's open at 2.224 (1,501)

U.S. TREASURY BONDS (CBT)
\$750,000 2nd of 100%

	Close	High	Low	Prev
March	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34

EMS EUROPEAN CURRENCY UNIT RATES

	Close	High	Low	Prev
Belgium Franc	44.7584	44.7584	44.7584	44.7584
Danish Krone	1.4104	1.4104	1.4104	1.4104
German Mark	2.24184	2.24184	2.24184	2.24184
French Franc	6.55954	6.55954	6.55954	6.55954
Irish Punt	0.78689	0.78689	0.78689	0.78689
Italian Lira	2036.26	2036.26	2036.26	2036.26

Changes are for Euro, therefore positive change denotes a weaker currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

	Close	High	Low	Prev
Argentine Peso	318.85-319.45	318.85-319.45	318.85-319.45	318.85-319.45
Australian Dollar	1.5630-1.5680	1.5630-1.5680	1.5630-1.5680	1.5630-1.5680
Brandenburg	1.5630-1.5680	1.5630-1.5680	1.5630-1.5680	1.5630-1.5680
Canadian Dollar	1.2500-1.2550	1.2500-1.2550	1.2500-1.2550	1.2500-1.2550
Swedish Krona	1.3600-1.3650	1.3600-1.3650	1.3600-1.3650	1.3600-1.3650

DOLLAR SPOT - FORWARD AGAINST DOLLAR

	Close	High	Low	Prev
U.S.	1.0000-0000	1.0000-0000	1.0000-0000	1.0000-0000
Canada	0.7500-0000	0.7500-0000	0.7500-0000	0.7500-0000
UK	0.7500-0000	0.7500-0000	0.7500-0000	0.7500-0000
France	6.5595-0000	6.5595-0000	6.5595-0000	6.5595-0000
Germany	2.2418-0000	2.2418-0000	2.2418-0000	2.2418-0000

CURRENCY MOVEMENTS

	Bank of England	Morgan Guaranty	Change %
Sterling	71.8	71.8	-0.1
U.S. dollar	154.9	154.9	+0.1
Canadian dollar	88.9	88.9	-0.1
Australian dollar	1.5630	1.5630	-0.1
Swedish krona	1.3600	1.3600	-0.1

CURRENCY RATES

	Bank of England	Morgan Guaranty	Change %
Sterling	71.8	71.8	-0.1
U.S. dollar	154.9	154.9	+0.1
Canadian dollar	88.9	88.9	-0.1
Australian dollar	1.5630	1.5630	-0.1
Swedish krona	1.3600	1.3600	-0.1

EXCHANGE CROSS RATES

	Close	High	Low	Prev
Pound Sterling	1.0000	1.0000	1.0000	1.0000
U.S. dollar	1.5490	1.5490	1.5490	1.5490
German Mark	2.2418	2.2418	2.2418	2.2418
French Franc	6.5595	6.5595	6.5595	6.5595
Japanese Yen	160.00	160.00	160.00	160.00

EURO-CURRENCY INTEREST RATES (Market closing rates)

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

U.S. TREASURY BONDS (CBT)
\$750,000 2nd of 100%

	Close	High	Low	Prev
March	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34

MONEY MARKETS

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

DISCOUNT HOUSES DEPOSIT AND BILL RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

U.S. TREASURY BONDS (CBT)
\$750,000 2nd of 100%

	Close	High	Low	Prev
March	88.22	88.22	88.18	88.34
June	88.22	88.22	88.18	88.34
Sept	88.22	88.22	88.18	88.34
Dec	88.22	88.22	88.18	88.34
Mar	88.22	88.22	88.18	88.34

Bill shortage adds to liquidity problems

Conditions were rather uncomfortable on the London money market yesterday, and the Bank of England gave more help than the forecast shortage suggested.

Banks called quite heavily, ensuring that the shortage finished in the hands of the discount houses, but the houses are at present short of sufficient bills to sell to the authorities, largely because of the reluctance of bank corporate customers to

help was offered, and at that time the authorities bought \$20m bills in band 1 (up to 14 days maturity) at 13 1/2 per cent; \$20m bank bills in band 2 (15-30 days) at 13 1/2 per cent; \$20m bank bills in band 3 (31-60 days) at 13 1/2 per cent; and \$20m bank bills in band 4 (61-90 days) at 13 1/2 per cent.

Before lunch another \$20m bills were purchased, including \$15m bank bills outright, through \$20m in band 1; \$20m in band 2; and \$10m in band 3

at unchanged rates. Another \$20m were bought for resale to the market on April 11 at 13 1/2 per cent.

In the afternoon a further \$20m bills were bought, of which \$20m outright, through \$20m of bank bills, by way of \$20m in band 2; \$20m in band 3; and \$20m in band 4 at unchanged rates. The authorities also purchased \$10m bills for resale on April 16 at 13 1/2 per cent.

Late assistance of around \$10m was also provided, bringing total help on the day to \$20m. Yesterday's temporary facilities on gilt repurchases were at the rate of 14 1/2 per cent, while the rate of 14 1/2 per cent on unwinding repurchase agreements came to \$20m. Bills maturing with the authorities absorbed another \$20m; a rise in the note circulation 200m; and bank balances below target \$10m, partly offset by Exchequer transactions adding \$487m to liquidity.

UK clearing banks have lending rate 14 1/2 per cent since January 28

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

LONDON MONEY RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

DISCOUNT HOUSES DEPOSIT AND BILL RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

MONEY RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

FT LONDON INTERBANK FIXING
(11.00 a.m. March 14)

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

DISCOUNT HOUSES DEPOSIT AND BILL RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

MONEY RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

MONEY RATES

	Close	High	Low	Prev
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15
12 month	14.15	14.15	14.15	14.15
3 month	14.15	14.15	14.15	14.15
6 month	14.15	14.15	14.15	14.15

WORLD VALUE OF THE DOLLAR
BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, March 13, 1985. The exchange rates listed are middle rates between buying and selling rates as quoted between banks in the foreign currency units indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted

